



LEONARDO – SOCIETÀ PER AZIONI

(incorporated as a società per azioni under the laws of the Republic of Italy)

EUR 4,000,000,000 Euro Medium Term Note Programme

Under the EUR 4,000,000,000 Euro Medium Term Note Programme (the "**Programme**") described in this base prospectus (the "**Base Prospectus**"), Leonardo S.p.A. ("**Leonardo**" or the "**Issuer**") may from time to time issue notes (the "**Notes**") denominated in any currency agreed between the Issuer and the relevant Dealer(s) (as defined below), subject to a minimum denomination of EUR 100,000 (or its equivalent in another currency). The maximum aggregate principal amount of Notes outstanding at any one time under the Programme will not exceed EUR 4,000,000,000 (and, for this purpose, any Notes denominated in another currency will be translated into euro at the date of the agreement to issue such Notes (as calculated in accordance with the provisions of the Dealer Agreement as defined under "*Subscription and Sale*"). The maximum aggregate principal amount of Notes which may be outstanding at any one time under the Programme may be increased from time to time, subject to compliance with the relevant provisions of the Dealer Agreement. The Notes issued by Leonardo will constitute "*obbligazioni*" pursuant to Article 2410 *et seq.* of the Italian Civil Code, which relate to the issuance of "*obbligazioni*" by joint stock companies (*società per azioni*) in the Republic of Italy.

This Base Prospectus has been approved by the Luxembourg *Commission de Surveillance du Secteur Financier* (the "**CSSF**"), which is the Luxembourg competent authority under Regulation (EU) 2017/1129 (the "**Prospectus Regulation**"), as a base prospectus issued in compliance with Article 8 of the Prospectus Regulation for the purpose of giving information with regard to the issue of notes ("**Notes**") issued under the Euro Medium Term Note Programme (the "**Programme**") described in this Base Prospectus during the period of twelve months after the date hereof. The CSSF assumes no responsibility for the economic and financial soundness of the transactions contemplated by this Base Prospectus or the quality or solvency of the Issuer in accordance with Article 6(4) of the Luxembourg Act dated 6 July 2019 on prospectuses for securities and has only approved the Base Prospectus as meeting the standards of completeness, comprehensibility and consistency imposed by the Prospectus Regulation. Such an approval should not be considered as an endorsement of the Issuer nor as an endorsement of the quality of any Notes that are the subject of this Base Prospectus. Investors should make their own assessment as to the suitability of investing in such Notes. This Base Prospectus (as supplemented from time to time) is valid to 8 June 2023. Applications have been made for such Notes to be admitted during the period of twelve months after the date hereof to listing on the official list and to trading on the regulated market of the Luxembourg Stock Exchange, however Notes may be issued pursuant to the Programme which will not be admitted to listing on the official list of the Luxembourg Stock Exchange and to trading on the regulated market of the Luxembourg Stock Exchange but admitted to listing, trading and/or quotation by any other competent authority, stock exchange and/or quotation system of the European Union as the Issuer and the relevant Dealer(s) may agree, in accordance with applicable laws and regulations. The regulated market of the Luxembourg Stock Exchange is a regulated market for the purposes of Directive 2014/65/EU on markets in financial instruments.

The Issuer has been rated "Ba1" with a "stable" outlook from Moody's Deutschland GmbH ("**Moody's**"), "BB+" with a "positive" outlook from S&P Global Ratings Europe Limited ("**Standard & Poor's**") and "BBB-" with a "stable" outlook from Fitch Ratings Ireland Limited ("**Fitch**"). Each of Moody's, Fitch and Standard & Poor's are established in the European Economic Area (the "**EEA**") and registered under Regulation (EC) No 1060/2009 of the European Parliament and of the Council of 16 September 2009 on credit rating agencies (as amended) (the "**EU CRA Regulation**") and are included in the list of credit rating agencies published by the European Securities and Markets Authority ("**ESMA**") on its website in accordance with the EU CRA Regulation at <http://www.esma.europa.eu/page/List-registered-and-certified-CRAs>. Notes issued under this Programme may be rated or unrated. Where the Notes are to be rated, the credit rating will be assigned by Moody's and/or Fitch and/or Standard & Poor's. Where a Tranche of Notes is to be rated, such rating will not necessarily be the same as the rating assigned to Notes already issued or, if any, to the Issuer. Where a Tranche of Notes is rated, the applicable rating(s)

will be specified in the relevant Final Terms. Whether or not a rating in relation to any Tranche of Notes will be treated as having been issued by a credit rating agency established in the European Union and registered under the EU CRA Regulation will be disclosed in the relevant Final Terms.

A rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, reduction or withdrawal at any time by the assigning rating agency.

The Notes have not been, and will not be, registered, *inter alia*, under the United States Securities Act of 1933, as amended (the "**Securities Act**") or with any securities regulatory authority of any state or other jurisdiction of the United States, and Notes in bearer form are subject to U.S. tax law requirements. The Notes may not be offered, sold or (in the case of Notes in bearer form) delivered within the United States or to, or for the account or benefit of, U.S. persons (as defined in Regulation S under the Securities Act ("**Regulation S**")) except in certain transactions exempt from the registration requirements of the Securities Act. For a description of certain restrictions on offers, sales and deliveries of Notes and on the distribution of this Base Prospectus or any Final Terms and other offering material relating to the Notes, see "*Subscription and Sale*".

Investing in Notes issued under the Programme involves certain risks. The principal material risk factors that may affect the abilities of the Issuer to fulfil its obligations under the Notes issued under the Programme and those that are material for the purpose of assessing the market risks associated with Notes issued under the Programme are discussed under "Risk Factors" below.

Arranger
BofA Securities
Dealers

Banca Akros S.p.A. - Gruppo Banco BPM	Barclays
BBVA	BNP PARIBAS
BofA Securities	BPER Banca
Citigroup	Commerzbank
Crédit Agricole CIB	Credit Suisse
Deutsche Bank	HSBC
IMI – Intesa Sanpaolo	Mediobanca
MUFG	NatWest Markets
Santander Corporate & Investment Banking	SMBC
Société Générale Corporate & Investment Banking	UBS Investment Bank
UniCredit	

8 June 2022

IMPORTANT NOTICES

The Issuer accepts responsibility for the information contained in this Base Prospectus. The Issuer declares that, to the best of its knowledge, the information contained in this Base Prospectus is in accordance with the facts and that the Base Prospectus makes no omission likely to affect its import.

Each Tranche (as defined herein) of Notes will be issued on the terms set out herein under "*Terms and Conditions of the Notes*" (the "**Conditions**") as supplemented by a document specific to such Tranche called final terms (the "**Final Terms**") or, to the extent that the information relating to that Tranche constitutes a significant new factor in relation to the information contained in this Base Prospectus, in a separate prospectus specific to such Tranche (the "**Drawdown Prospectus**") as described under "*Final Terms and Drawdown Prospectuses*" below.

This Base Prospectus should be read and construed together with any supplements hereto and with any other documents incorporated by reference herein (see "*Information Incorporated by Reference*" below) and, in relation to any Tranche (as defined herein) of Notes which is the subject of Final Terms, should be read and construed together with the relevant Final Terms. In the case of a Tranche of Notes which is the subject of a Drawdown Prospectus, each reference in this Base Prospectus to information being specified or identified in the relevant Final Terms shall be read and construed as a reference to such information being specified or identified in the relevant Drawdown Prospectus unless the context requires otherwise.

The Issuer has confirmed to the Dealers, named under "*Subscription and Sale*" below, that this Base Prospectus contains all necessary information which is (in the context of the Programme, the issue, listing and offering of the Notes) material to an investor for making an informed assessment of the assets and liabilities, profits and losses, financial position of the Issuer, together with the relevant Final Terms, the rights attaching the Notes and the reasons for the issuance and its impact on the Issuer; that such information is true and accurate in all material respects and is not misleading in any material respect; that any opinions, predictions or intentions expressed herein are honestly held or made and are not misleading in any material respect; that this Base Prospectus does not omit to state any material fact necessary to make such information, opinions, predictions or intentions (in the context of the Programme, the issue, offering and sale of the Notes) not misleading in any material respect; and that all proper enquiries have been made to verify the foregoing. None of the Dealers has independently verified the information contained in this Base Prospectus.

No person has been authorised to give any information or to make any representation not contained in or not consistent with this Base Prospectus or any other document entered into in relation to the Programme or any information supplied by the Issuer in any marketing material prepared in relation to each issue of Notes or such other information as is in the public domain and, if given or made, such information or representation should not be relied upon as having been authorised by the Issuer or any Dealer. To the fullest extent permitted by law, none of the Dealers accepts any responsibility for the contents of this Base Prospectus or for any other statement made or purported to be made by a Dealer or on its behalf in connection with the Issuer or the issue, listing and offering of the Notes. Each Dealer accordingly disclaims all and any liability whether arising in tort or in contract (or otherwise) which it might otherwise have in respect of this Base Prospectus or any such statement.

None of the Dealers, nor any of their respective affiliates, have authorised the whole or any part of this Base Prospectus and none of them makes any representation or warranty or accepts any responsibility as to the accuracy or completeness of the information contained in this Base Prospectus or any responsibility for the acts or omissions of the Issuer or any other person (other than the relevant Dealer) in connection with the issue and offering of the Notes. Neither the delivery of this Base Prospectus or any Final Terms nor the issue, listing, offering, sale or delivery of any Note shall, in any circumstances, create any implication that the information contained in this Base Prospectus is true subsequent to the date hereof or the date upon which this Base Prospectus has been most recently supplemented or that there has been no adverse change, or any event reasonably likely to involve any adverse change, in the condition (financial or otherwise) of the Issuer since the date thereof or, if later, the date upon which this Base Prospectus has

been most recently supplemented or that any other information supplied in connection with the Programme is correct at any time subsequent to the date on which it is supplied or, if different, the date indicated in the document containing the same.

Neither this Base Prospectus nor any Final Terms nor any other information supplied in connection with the Programme or the issue of any Notes: (a) is intended to provide the basis of any credit or other evaluation, (b) constitutes an offer or an invitation to subscribe for or purchase any Notes or (c) should be considered as a recommendation by the Issuer, the Dealers or any of them that any recipient of this Base Prospectus or any Final Terms or any other information material should subscribe for or purchase any Notes.

Each recipient of this Base Prospectus or any Final Terms shall be taken to have made its own investigation and appraisal of the affairs, condition (financial or otherwise) and of the creditworthiness of the Issuer and the Leonardo Group (as defined below), determined for itself the relevance of the information contained in this Base Prospectus and its purchase of Notes based upon advice from such financial, legal and tax advisers as he has deemed necessary and determined the suitability of an investment in the Notes in light of its own circumstances, as the Notes may not be a suitable investment for all investors. See also "*Risk Factors – Risks related to the structure of a particular issue of Notes – The Notes may not be a suitable investment for all investors*".

The distribution of this Base Prospectus, any Final Terms and the offering, sale and delivery of the Notes in certain jurisdictions may be restricted by law. In particular, no action has been taken by any of the Issuer, the Arranger or the other Dealers which would permit a public offering of any Notes or distribution of this Base Prospectus or any related material in any jurisdiction where action for that purpose is required. Accordingly, no Notes may be offered or sold, directly or indirectly, and neither this Base Prospectus nor any Final Terms nor any advertisement or other offering material may be distributed or published in any jurisdiction, except in circumstances that will result in compliance with any applicable laws and regulations, and the Dealers have represented that all offers and sales by them will be made on the same terms. Persons into whose possession this Base Prospectus or any Final Terms comes are required by the Issuer and the Dealers to inform themselves about and to observe any such restrictions. For a description of certain restrictions on offers, sales and deliveries of Notes and on the distribution of this Base Prospectus or any Final Terms and other offering material relating to the Notes, see "*Subscription and Sale*" below.

In particular, Notes have not been and will not be registered under the Securities Act and are subject to U.S. tax law requirements. The Notes have not been approved or disapproved by the U.S. Securities and Exchange Commission, any State securities commission in the United States or any other U.S. regulatory authority nor have any of the foregoing authorities passed upon or endorsed the merits of the offering of the Notes or the accuracy or the adequacy of this Base Prospectus. Any representation to the contrary is a criminal offence in the United States. Subject to certain exceptions, Notes may not be offered, sold or delivered within the United States or to U.S. persons.

In this Base Prospectus, unless otherwise specified, references to "**Member State**" are references to a Member State of the EEA, references to "**EUR**", "**€**" or "**euro**" are to the currency introduced at the start of the third stage of European economic and monetary union, and as defined in Article 2 of Council Regulation (EC) No 974/98 of 3 May 1998 on the introduction of the euro, as amended, references to "**U.S.\$**", "**U.S. Dollar**", "**USD**" or "**\$**" are to the lawful currency of the United States of America, and references to the "**Leonardo Group**" or the "**Group**" are to Leonardo and its subsidiaries.

The language of this Base Prospectus is English. Certain legislative references and technical terms have been cited in their original language in order that the correct technical meaning may be ascribed to them under applicable law.

Certain figures included in this Base Prospectus have been subject to rounding adjustments; accordingly, figures shown for the same category presented in different tables may vary slightly and figures shown as totals in certain tables may not be an arithmetic aggregation of the figures

which precede them.

Each potential purchaser of Notes should determine for itself the relevance of the information contained in this Base Prospectus and its purchase of Notes should be based upon such investigation as it deems necessary, including without limitation advice from such financial, legal, tax and other professional advisers as it deems necessary.

None of the Dealers or the Arranger undertakes to review the financial condition or affairs of the Issuer during the life of the arrangements contemplated by this Base Prospectus nor to advise any investor or potential investor in the Notes of any information coming to the attention of any of the Dealers or the Arranger.

IMPORTANT – EEA RETAIL INVESTORS - The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area ("**EEA**"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended, "**MiFID II**"); or (ii) a customer within the meaning of Directive (EU) 2016/97, as amended (the "**Insurance Distribution Directive**"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. Consequently no key information document required by Regulation (EU) No 1286/2014 (the "**PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

IMPORTANT - UK RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the United Kingdom ("**UK**"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018, as amended; or (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000 (the "**FSMA**") and any rules or regulations made under the FSMA to implement the Insurance Distribution Directive, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018, as amended. Consequently no key information document required by the PRIIPs Regulation as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018, as amended (the "**UK PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the UK may be unlawful under the UK PRIIPs Regulation.

MIFID II PRODUCT GOVERNANCE/PROFESSIONAL INVESTORS AND ECPS ONLY TARGET MARKET

A determination will be made in relation to each issue about whether, for the purpose of the relevant provisions of the EU Delegated Directive 2017/593, as amended (the "**MiFID II Product Governance Rules**"), any Dealer subscribing for any Notes is a manufacturer in respect of such Notes, but otherwise neither the Arranger nor the other Dealers nor any of their respective affiliates will be a manufacturer for the purpose of the MIFID II Product Governance Rules.

The Final Terms in respect of any Notes will include a legend entitled "**MiFID II Product Governance**" which will outline the target market assessment in respect of the Notes and which channels for distribution of the Notes are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the target market assessment) and determining appropriate distribution channels.

UK MiFIR PRODUCT GOVERNANCE/PROFESSIONAL INVESTORS AND ECPS ONLY TARGET MARKET

A determination will be made in relation to each issue about whether, for the purpose of the UK MiFIR product governance rules set out in the FCA Handbook Product Intervention and Product Governance Sourcebook (the "**UK MiFIR Product Governance Rules**"), any Dealer subscribing for any Notes is a manufacturer in respect of such Notes, but otherwise neither the Arranger nor the other Dealers nor any of their respective affiliates will be a manufacturer for the purpose of the UK MiFIR Product Governance Rules.

The Final Terms in respect of any Notes will include a legend entitled "UK MiFIR Product Governance" which will outline the target market assessment in respect of the Notes and which channels for distribution of the Notes are appropriate. Any distributor should take into consideration the target market assessment; however, a distributor subject to the UK MiFIR Product Governance Rules is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the target market assessment) and determining appropriate distribution channels.

RATINGS

Tranches of Notes issued under the Programme will be rated or unrated. Where a Tranche of Notes is rated, such rating will not necessarily be the same as the rating(s) described above, elsewhere in this Base Prospectus or the rating(s) assigned to Notes already issued. Where a Tranche of Notes is rated, the applicable rating(s) will be specified in the relevant Final Terms. Whether or not each credit rating applied for in relation to a relevant Tranche of Notes will be (1) issued or endorsed by a credit rating agency established in the EEA and registered under the EU CRA Regulation, or by a credit rating agency which is certified under the EU CRA Regulation and/or (2) issued or endorsed by a credit rating agency established in the UK and registered under the UK CRA Regulation or by a credit rating agency which is certified under the UK CRA Regulation will be disclosed in the Final Terms. In general, European regulated investors are restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the EEA and registered under the EU CRA Regulation unless (1) the rating is provided by a credit rating agency not established in the EEA but is endorsed by a credit rating agency established in the EEA and registered under the EU CRA Regulation or (2) the rating is provided by a credit rating the EEA which is certified under the EU CRA Regulation. UK regulated investors are subject to similar restrictions under the UK CRA Regulation. As such, UK regulated investors are restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the UK and registered under the UK CRA Regulation or (1) the rating is provided by a credit rating agency not established in the UK but is endorsed by a credit rating agency established in the UK and registered under the UK CRA Regulation or (2) the rating is provided by a credit rating agency not established in the UK which is certified under the UK CRA Regulation. See also "*Risk Factors – Risks Relating to the Notes generally - Credit ratings assigned (if any) to the Issuer or any Notes may not reflect all the risks associated with an investment in those Notes*".

BENCHMARK REGULATION

Interest and/or other amounts payable under the Notes may be calculated by reference to certain reference rates. Any such reference rate may constitute a benchmark for the purposes of Regulation (EU) 2016/1011, as amended (the "**Benchmark Regulation**"). If any such reference rate does constitute such a benchmark, the Final Terms will indicate whether or not the benchmark is provided by an administrator included in the register of administrators and benchmarks established and maintained by ESMA pursuant to Article 36 (*Register of administrators and benchmarks*) of the Benchmark Regulation. The registration status of any administrator under the Benchmark Regulation is a matter of public record and, save where required by applicable law, the Issuer does not intend to update the Final Terms to reflect any change in the registration status of the administrator. See also "*Risk Factors – Risks related to the structure of a particular issue of Notes – Certain benchmark rates, including EURIBOR, may be discontinued or reformed in the future*". At the date of this Base Prospectus, the administrator of EURIBOR is the European Money Markets Institute ("**EMMI**"). At the date of this Base

Prospectus, EMMI appears on the register of administrators and benchmarks established and maintained by ESMA pursuant to Article 36 (*Register of administrators and benchmarks*) of the Benchmark Regulation.

STABILISATION

In connection with the issue of any Tranche of Notes, the Dealer or Dealers (if any) named as the Stabilisation Manager(s) (or persons acting on behalf of any Stabilisation Manager(s)) in the applicable Final Terms may over allot Notes or effect transactions with a view to supporting the market price of the Notes at a level higher than that which might otherwise prevail. However, stabilisation may not necessarily occur. Any stabilisation action may begin on or after the date on which adequate public disclosure of the terms of the offer of the relevant Tranche of Notes is made and, if begun, may cease at any time, but it must end no later than the earlier of 30 days after the issue date of the relevant Tranche of Notes and 60 days after the date of the allotment of the relevant Tranche of Notes. Any stabilisation action or over-allotment must be conducted by the relevant Stabilisation Manager(s) (or person(s) acting on behalf of any Stabilisation Manager(s)) in accordance with all applicable laws and rules.

ALTERNATIVE PERFORMANCE MEASURES

This Base Prospectus and the documents incorporated by reference contain certain alternative performance measures ("**APMs**") which are different from the IFRS financial indicators obtained directly from the audited integrated annual report of the Issuer for the year ended 31 December 2020, from the audited integrated annual report of the Issuer for the year ended 31 December 2021 and from the interim results of Leonardo at 31 March 2022.

On 3 December 2015, CONSOB ("*Commissione Nazionale per le Società e la Borsa*") issued Communication No. 92543/15, which gives effect to the guidelines issued on 5 October 2015 by the European Securities and Markets Authority (ESMA) concerning the presentation of APMs disclosed in regulated information and prospectuses published as from 3 July 2016. These guidelines, which update the previous CESR ("*Committee of European Securities Regulators*") Recommendation (CESR/05-178b), are aimed at promoting the usefulness and transparency of APMs in order to improve their comparability, reliability and comprehensibility.

For a description of such APMs, see the section headed "*Leonardo and the Leonardo Group – Overview*" below, the sections of the audited integrated annual report of the Issuer for the year ended on 31 December 2020 and of the audited integrated annual report of the issuer for the year ended 31 December 2021, both entitled "*Non-GAAP alternative performance indicators*", the section of the interim results of Leonardo at 31 March 2022 entitled "*Annex 2: Non-GAAP performance indicators*" and those described below:

- **SDG-aligned investments**: this refers to the investments that contribute to the achievement of the 17 Sustainable Development Goals adopted by the United Nations. This is calculated as the ratio of SDG-aligned investments to total investments. Investments include Capitalized R&D, Capital expenditure (Capex), Tooling and Other investments in intangibles. The identification of the SDG-aligned investments has been carried out by an in-depth analysis of the potential impact associated to the related projects using as a reference the document "An Analysis of the Goals and Targets" developed by GRI and UN Global Compact.
- **ESG-linked funding sources**: this refers to sources of financing that are linked to ESG parameters. This is calculated as the ratio of ESG-linked funding sources to total committed funding sources available to the Group. The total funding sources refers to the pro forma for January 2022 bond reimbursement. The amount of the ESG-linked funding sources refers to the ESG-linked Revolving Credit Facility and the ESG Term Loan.

FORWARD-LOOKING STATEMENTS

All statements (other than statements of historical fact) included in this Base Prospectus regarding the Group's business, financial condition, results of operations and certain of the Group's plans, objectives, assumptions, expectations or beliefs with respect to these matters and statements regarding other future events or prospects are forward-looking statements. These statements include, without limitation, those concerning: the Group's strategy and the Group's ability to achieve it; expectations regarding revenues, profitability and growth; plans for the launch of new services, businesses and activities; the Group's possible or assumed future results of operations; research and development, capital expenditure and investment plans; adequacy of capital; and financing plans. The words "aim", "may", "will", "expect", "anticipate", "believe", "future", "continue", "help", "estimate", "plan", "intend", "should", "could", "would", "shall" or the negative, or other variations thereof, as well as other statements regarding matters that are not historical fact, are or may constitute forward-looking statements. In addition, this Base Prospectus includes forward-looking statements relating to the Group's potential exposure to various types of market risks, such as foreign exchange rate risk, interest rate risks and other risks related to financial assets and liabilities.

These forward-looking statements have been based on the Group's management's current view with respect to future events and financial performance. These views reflect current estimates and assumptions that the Group's management makes to the best of its knowledge but involve a number of risks and uncertainties which could cause actual results to differ materially from those predicted in such forward-looking statements and from past results, performance or achievements. Although the Group believes that the estimates reflected in the forward-looking statements are reasonable, such estimates may prove to be incorrect. By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements. Prospective investors are cautioned not to place undue reliance on these forward-looking statements, as a prediction of actual results or otherwise.

The Issuer does not intend to update or revise any forward-looking statements, whether as a result of new information, future events or circumstances or otherwise. In addition, all subsequent written or oral forward-looking statements attributable to the Issuer or persons acting on its behalf, are expressly qualified in their entirety by the cautionary statements contained throughout this Base Prospectus including any document incorporated by reference herein. Prospective purchasers are urged to review and consider carefully the various disclosures made by the Issuer in this Base Prospectus, including any document incorporated by reference herein, which attempt to advise interested parties of the factors that affect the Issuer, the Group and their business, including, without limitation, the disclosures made under the sections headed "*Risk Factors*" and "*Leonardo and the Leonardo Group*".

INDUSTRY AND MARKET DATA

Information regarding markets, market size, market share, market position, growth rates and other industry data pertaining to the Group's business contained in this Base Prospectus consists of estimates based on data reports compiled by professional organisations and analysts, on data from other external sources, and on the Group's knowledge of its sales and markets. In many cases, there is no readily available external information (whether from trade associations, government bodies or other organisations) to validate market-related analyses and estimates, requiring the Group to rely on internally developed estimates. While the Group has compiled, extracted and, to the best of its knowledge, correctly reproduced market or other industry data from external sources, including third parties or industry or general publications, neither the Group nor the Dealers nor any of their respective affiliates have independently verified that data. The Issuer confirms that no facts have been omitted which would render the reproduced information inaccurate or misleading. The Group cannot assure investors of the accuracy and completeness of, and takes no responsibility for, such data other than the responsibility for the correct and accurate reproduction thereof. Similarly, while the Group believes such information to be reliable and believes its internal estimates contained in such information to be reasonable, they have not been verified by any independent sources and the Group cannot assure investors as to their accuracy. Undue reliance should therefore not be placed on such information. In addition, information regarding the sectors and markets in which the Group operates is normally not

available for certain periods and, accordingly, such information may not be current as of the date of this Base Prospectus.

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GENERAL DESCRIPTION OF THE PROGRAMME

The following general description of the Programme does not purport to be complete and is qualified in its entirety by the remainder of this Base Prospectus, including documents incorporated by reference herein. Words and expressions defined in "Forms of the Notes" or "Terms and Conditions of the Notes" below shall have the same meanings in this general description of the Programme.

This Programme is a EUR 4,000,000,000 Euro Medium Term Note Programme under which the Issuer may from time to time issue Notes in accordance with and subject to all applicable laws and regulations denominated in any currency, subject as set out herein. The applicable terms of any Notes will be agreed between the Issuer and the relevant Dealer or Dealers prior to the issue of the Notes and will be set out in the Terms and Conditions of the Notes endorsed on or attached to the Notes, as completed by the applicable Final Terms attached to, or endorsed on, such Notes, as more fully described under "*Forms of the Notes*" below.

Issuer:	Leonardo – Società per azioni <i>(incorporated as a società per azioni under the laws of the Republic of Italy, registered with the Camera di Commercio Industria Artigianato and Agricoltura of Rome, with registration number 00401990585)</i>
Issuer LEI:	529900X4EEX1U9LN3U39
Arranger:	BofA Securities Europe SA
Dealers:	Banca Akros S.p.A. - Gruppo Banco BPM, Banco Bilbao Vizcaya Argentaria, S.A., Banco Santander, S.A., Barclays Bank Ireland PLC, BNP Paribas, BofA Securities Europe SA, BPER Banca S.p.A., Citigroup Global Markets Limited, Commerzbank Aktiengesellschaft, Crédit Agricole Corporate and Investment Bank, Credit Suisse Bank (Europe), S.A., Deutsche Bank Aktiengesellschaft, HSBC Continental Europe, Intesa Sanpaolo S.p.A., Mediobanca – Banca di Credito Finanziario S.p.A., MUFG Securities (Europe) N.V., NatWest Markets N.V., SMBC Bank EU AG, Société Générale, UBS Europe SE and UniCredit Bank AG and any other Dealer appointed from time to time by the Issuer either generally in respect of the Programme or in relation to a particular Tranche of Notes.
Fiscal Agent:	Société Générale Luxembourg.
Luxembourg Listing Agent:	Banque Internationale à Luxembourg, <i>société anonyme</i>
Listing and Admission to trading:	Each Series of Notes may be admitted during the period of twelve months after the date of this Base Prospectus to listing on the official list and to trading on the regulated market of the Luxembourg Stock Exchange, however Notes may be issued pursuant to the Programme which will not be admitted to listing on the official list of the Luxembourg Stock Exchange and to trading on the regulated market of the Luxembourg Stock Exchange but admitted to listing, trading and/or quotation by any other competent authority, stock exchange and/or quotation system of the European Union as the Issuer and the relevant Dealer(s) may agree, in accordance with applicable laws and regulations.
Specified Denominations:	No Notes may be issued under the Programme which have a minimum denomination of less than EUR 100,000 (or equivalent in another currency) at their issue date. Subject thereto, Notes will be issued in such denominations as may be specified in the relevant Final Terms, subject to

	compliance with all applicable legal and/or regulatory and/or central bank requirements.
Clearing Systems:	Euroclear and/or Clearstream, Luxembourg, in relation to any Tranche of Notes.
Programme Amount:	Up to EUR 4,000,000,000 (or its equivalent in other currencies) aggregate principal amount of Notes outstanding at any one time, subject to increase in accordance with the provisions of the Dealer Agreement.
Issuance in Series:	Notes will be issued in Series. Each Series may comprise one or more Tranches issued on different issue dates. The Notes of each Series will all be subject to identical terms, except that the issue date, the issue price and the amount of the first payment of interest may be different in respect of different Tranches.
Final Terms:	Each Tranche will be the subject of a set of Final Terms which, for the purposes of that Tranche only, complete the Terms and Conditions of the Notes and this Base Prospectus and must be read in conjunction with this Base Prospectus. The terms and conditions applicable to any particular Tranche of Notes are the Terms and Conditions of the Notes as completed by the relevant Final Terms.
Forms of Notes:	Notes may only be issued in bearer form. Each Tranche of Notes will initially be in the form of either a Temporary Global Note or a Permanent Global Note, in each case as specified in the relevant Final Terms. Each Global Note which is not issued in new global note form (a " Classic Global Note " or " CGN "), as specified in the relevant Final Terms, will be deposited on or around the relevant issue date with a depositary or a common depositary for Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system and each Global Note which is issued in new global note form (a " New Global Note " or " NGN "), as specified in the relevant Final Terms, will be deposited on or around the relevant issue date with a common safekeeper for Euroclear and/or Clearstream, Luxembourg. Each Temporary Global Note will be exchangeable for a Permanent Global Note or, if so specified in the relevant Final Terms, for Definitive Notes. If the TEFRA D Rules are specified in the relevant Final Terms as applicable, certification as to non-U.S. beneficial ownership will be a condition precedent to any exchange of an interest in a Temporary Global Note or receipt of any payment of interest in respect of a Temporary Global Note. Each Permanent Global Note will be exchangeable for Definitive Notes in accordance with its terms. Definitive Notes will, if interest-bearing, have Coupons attached and, if appropriate, a Talon for further Coupons.
Currencies:	Notes may be denominated in euro, or in any other currency or currencies, subject to compliance with all applicable legal and/or regulatory and/or central bank requirements.
Status of the Notes:	The Notes will constitute direct, general and unconditional obligations of the Issuer which will at all times rank <i>pari passu</i> among themselves and at least <i>pari passu</i> with all other present and future unsecured obligations of the Issuer, save for such obligations as may be preferred by mandatory provisions of applicable law.

Issue Price:	Notes may be issued on a fully-paid basis and at an issue price which is at par or at a discount to, or premium over, par, as specified in the relevant Final Terms. The price and amount of Notes to be issued under the Programme will be determined by the Issuer and the relevant Dealer(s) at the time of issue in accordance with prevailing market conditions.
Maturities:	Any maturity from one year and one day from the date of original issue, subject, in relation to specific currencies, to compliance with all applicable legal and/or regulatory and/or central bank requirements.
Redemption:	Without prejudice to the optional redemption provisions and the tax redemption referred to below, the Notes will be repaid at their Final Redemption Amount on the Maturity Date specified in the relevant Final Terms.
Optional Redemption:	<p>Notes may be redeemed before their stated maturity at the option of the Issuer (either in whole or in part) and/or the Noteholders to the extent (if at all) specified in the relevant Final Terms.</p> <p>To the extent specified in the relevant Final Terms, Notes may be redeemed before their stated maturity:</p> <p>(i) at the option of the Issuer</p> <ol style="list-style-type: none"> a) at any time, either in whole or in part, pursuant to Condition 9(c)(i) (<i>Redemption and Purchase – Redemption at the option of the Issuer – Issuer Call</i>), having given not less than 15 nor more than 30-days' notice to the Noteholders in accordance with Condition 18 (<i>Notices</i>); or b) at any time, in whole or in part, pursuant to Condition 9(c)(ii) (<i>Redemption and Purchase – Redemption at the option of the Issuer – Make-Whole Issuer Call</i>), at an amount equal to the Make-Whole Amount, having given not less than 25 days nor more than 60 days prior notice to the Noteholders in accordance with Condition 18 (<i>Notices</i>); or c) in the event that at least 80 per cent. of the initial aggregate principal amount of the Notes has been purchased and cancelled by the Issuer, in whole, pursuant to Condition 9(d) (<i>Redemption and Purchase – Clean-Up Call Option</i>), at their principal amount together with interest accrued to (but excluding) the date fixed for redemption, having given not less than 15 nor more than 30-days' notice to the Noteholders in accordance with Condition 18 (<i>Notices</i>); or d) at any time during the period starting three months prior to (but excluding) the relevant Maturity Date pursuant to Condition 9(e) (<i>Redemption and Purchase – Redemption at the Option of the Issuer from three months prior to the Maturity Date of the relevant Notes</i>), all, but not some only, of the relevant Notes, at their principal amount together with interest accrued to, but excluding, the date fixed for redemption, having given not less than 15 nor more than 30-days' notice to the relevant

Noteholders in accordance with Condition 18 (*Notices*);

(ii) at the option of the Noteholders pursuant to Condition 9(g) (*Redemption and Purchase – Redemption at the option of Noteholders*).

Tax Redemption: Except as described in "*Optional Redemption*" above, early redemption will only be permitted for tax reasons as described in Condition 9(b) (*Redemption and Purchase – Redemption for tax reasons*).

Interest: Notes may be interest-bearing or non-interest-bearing. Interest (if any) may accrue at a fixed rate or a floating rate or other variable rate and the method of calculating interest may vary between the issue date and the maturity date of the relevant Series.

Fixed Rate Notes: Fixed interest will be payable on such date or dates as may be agreed between the Issuer and the relevant Dealer and on redemption and will be calculated on such basis as may be specified in the applicable Final Terms.

Floating Rate Notes: Floating Rate Notes will bear interest at a rate determined:

- a) on the same basis as the floating rate under a notional interest rate swap transaction in the relevant Specified Currency governed by an agreement incorporating the 2006 ISDA Definitions (as published by the International Swaps and Derivatives Association, Inc., and as amended and updated as at the Issue Date of the first Tranche of the Notes of the relevant Series) or the latest version of ISDA 2021 Interest Rate Derivatives Definitions, including each Matrix (as defined therein) (and any successor thereto), as specified in the relevant final terms, each as published by ISDA (or any successor) on its website (<http://www.isda.org>), on the date of issue of the first Tranche of the Notes of such Series; or
- b) on the basis of the reference rate set out in the applicable Final Terms.

The margin (if any) relating to such floating rate will be agreed between the Issuer and the relevant Dealer for each Series of Floating Rate Notes.

Floating Rate Notes may also have a maximum interest rate, a minimum interest rate or both.

Interest on Floating Rate Notes in respect of each Interest Period, as agreed prior to issue by the Issuer and the relevant Dealer, will be payable on such Interest Payment Dates, and will be calculated on such basis as may be specified in the applicable Final Terms.

Zero Coupon Notes: Zero Coupon Notes will be offered and sold at a discount to their nominal amount and will not bear interest, in each case as may be agreed between the Issuer and the relevant Dealer and as specified in the applicable Final Terms.

Negative Pledge: The Notes will have the benefit of the negative pledge provisions as described in Condition 5 (*Negative Pledge*).

Cross Default: The Notes will have the benefit of the cross default provisions as described in Condition 12 (*Events of Default*).

Taxation: All payments in respect of Notes will be made free and clear of withholding or deduction for taxes of the Republic of Italy,

unless the withholding or deduction is required by law. In that event, the Issuer will (save as provided in Condition 11 (*Taxation*)) pay such additional amounts as will result in the Noteholders receiving such amounts as they would have received in respect of such Notes had no such withholding or deduction been required.

Governing Law:

The Notes will be governed by, and construed in accordance with, English law. Condition 16 (*Meetings of Noteholders; Modification and Waiver*) and the provisions of the Agency Agreement (as defined below) concerning the meetings of the holders of Notes and the appointment of the relevant Noteholders' Representative in respect of the Notes are subject to compliance with Italian law.

Enforcement of Notes in Global Form:

In the case of Global Notes, individual investors' rights against the Issuer will be governed by a Deed of Covenant dated 8 June 2022, a copy of which will be available for inspection at the specified office of the Fiscal Agent.

Ratings:

The rating of any Series of Notes to be issued under the Programme may be specified in the applicable Final Terms. **A security rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, reduction or withdrawal at any time by the assigning rating agency.**

A credit rating applied for, if any, in relation to a relevant Series of Notes will be (1) issued by a credit rating agency established in the EEA and registered (or has applied for registration and not been refused) under Regulation (EU) No. 1060/2009 (the "**EU CRA Regulation**") or (2) issued by a credit rating agency which is not established in the EEA but is endorsed by a credit rating agency which is established in the EEA and registered under the EU CRA Regulation or (3) issued by a credit rating agency which is not established in the EEA but which is certified under the EU CRA Regulation, will be disclosed in the Final Terms.

In general, European regulated investors are restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the EEA and registered under the EU CRA Regulation unless (1) the rating is provided by a credit rating agency not established in the EEA but is endorsed by a credit rating agency established in the EEA and registered under the EU CRA Regulation or (2) the rating is provided by a credit rating agency not established in the EEA which is certified under the EU CRA Regulation.

Similarly, in general, UK regulated investors are restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the UK and registered under the UK CRA Regulation unless (1) the rating is provided by a credit rating agency not established in the UK but is endorsed by a credit rating agency established in the UK and registered under the UK CRA Regulation or (2) the rating is provided by a credit rating agency not established in the UK which is certified under the UK CRA Regulation.

ESMA is obliged to maintain on its website, <http://www.esma.europa.eu/page/List-registered-and->

certified-CRAs, a list of credit rating agencies registered and certified in accordance with the EU CRA Regulation.

Selling Restrictions:

For a description of certain restrictions on offers, sales and deliveries of Notes and on the distribution of offering material in the United States of America, the United Kingdom, the Republic of Italy, Japan, and the Republic of France, see "*Subscription and Sale*" below.

Risk Factors:

There are certain factors that may affect the ability of the Issuer to fulfil its obligations under the Notes issued under the Programme. In addition, there are certain factors which are material for the purpose of assessing the market risks associated with Notes issued under the Programme. For a discussion of such principal material risks see "*Risk Factors*" below.

RISK FACTORS

Any investment in the Notes is subject to a number of risks. Prior to investing in the Notes, prospective investors should carefully consider risk factors associated with any investment in the Notes, the business of the Issuer and the industries in which it operates together with all other information contained in this Base Prospectus, including in particular, the risk factors described below, and any document incorporated by reference herein. Words and expressions defined in the "Terms and Conditions of the Notes" below or elsewhere in this Base Prospectus have the same meanings in this section.

Prospective investors should note that the risks relating to the Issuer, the industries in which it operates and the Notes described herein are the risks that the Issuer believes, based on information currently available to it, to be the most relevant to an assessment by a prospective investor of whether to consider an investment in the Notes. Most of these factors are contingencies which may or may not occur and the Issuer is not in a position to express a view on the likelihood of any such contingency occurring. However, the inability of the Issuer to pay interest, repay principal or pay other amounts on or in connection with any Notes may occur for other reasons which may not be considered significant risks by the Issuer based on information currently available to it or which it may not currently be able to anticipate.

The risks that are specific to the Issuer are presented in 6 (six) categories and the risks that are specific to the Notes are presented in 3 (three) categories, in each case with the most material risk factor presented first in each category and the remaining risk factors presented in an order which is not intended to be indicative either of the relative likelihood that each risk will materialise or of the magnitude of their potential impact on the business, financial condition and results of operations of the Issuer and the Group. Additional risks and uncertainties relating to the Issuer and the industries in which it operates that are not currently known to the Issuer, or that it currently deems immaterial, may individually or cumulatively also have a material adverse effect on the business, prospects, results of operations and/or financial position of the Issuer and, if any such risk should occur, the price of the Notes may decline and investors could lose all or part of their investment. Investors should consider carefully whether an investment in the Notes is suitable for them in light of the information in this Base Prospectus and their personal circumstances.

Prospective investors should also read the detailed information set out elsewhere in this Base Prospectus including any document incorporated by reference herein and reach their own views, based upon their own judgement and upon advice from such financial, legal, tax and other professional advisers as they deem necessary, prior to making any investment decision.

MATERIAL RISKS THAT ARE SPECIFIC TO THE ISSUER AND THAT MAY AFFECT THE ISSUER'S ABILITY TO FULFIL ITS OBLIGATIONS UNDER THE NOTES ISSUED UNDER THE PROGRAMME

- **RISKS RELATED TO THE CURRENT PANDEMIC**

Effects of COVID-19 pandemic

The occurrence of a pandemic (such as the COVID-19 pandemic) can undermine personal health to such a point as to jeopardise the durability of the health and socio-economic systems of the countries involved, with relevant impacts for enterprises. The duration and magnitude of a pandemic depends, among other things, on the availability and effectiveness of the vaccines against the virus and its variants, as well as on the promptness and effectiveness of measures to protect health taken at global level, also in light of any possible mutation of the virus and the coverage and termination of the relevant immunisation campaigns. The COVID-19 pandemic has caused and is still causing a deterioration in the wider macroeconomic situation and on the Group, of which the final impacts are still subject to a certain degree of variability. The effects that the health emergency has had on the Group are essentially of three types: (i) an effect on customers with particular reference to the civil aviation sector, as a result of a drastic reduction in demand for aircraft on the part of the world's leading operators as a result of a reduction in air traffic in the civil sector (a reduction in traffic that, particularly for business travel, could remain standard practice in the future due to the increasing use of virtual communication tools as a result of the

pandemic); (ii) an effect on operations in terms of inability to finalise deliveries, programme execution slowdown and lower productivity; and (iii) an effect on activities generated by the restrictions imposed by governments on travel and the measures adopted to protect people. The effects of the COVID-19 emergency have been taken into consideration in the company forecasts, nevertheless they may have an impact on the Group's business activities that is greater than, or with a different timing with respect to, the forecasts made.

A persisting, resurgent - as occurred with the spread of the variants of COVID-19 - or recurrent global emergency and/or the severity of the related macroeconomic situation may lead to a reduction in the Group's business and operational activity and/or a potential deterioration of its economic and financial risk profile due to the variability of several factors. Among such factors the main ones refer to the measures issued by domestic, foreign and/or supranational authorities to protect personal health, a weaker or longer recovery in demand for commercial fixed-wing and rotary-wing aircraft, the market performance, the imbalance between supply and demand for certain goods and services, the effects of inflation, a potential reduction of public spending in the industrial sectors in which the Leonardo Group operates (as a consequence of, *inter alia*, the need to support health sectors, the financial conditions of citizens and of small-medium sized enterprises, and the fight against the pandemic), a postponement in signing new contracts or the inability to sign new contracts, an increasingly domestic-centric source strategy entered into by some of Leonardo's foreign customers, the shortage of certain professional skills (such as the ones supporting product and process innovation) and the unavailability of staff, the need to implement specific labour safety requirements, travelling limitations imposed on commercial and operational teams, difficulties encountered by both public and private customers and suppliers in meeting obligations under existing contracts, the customers' revision of procurement strategies (e.g. the shortening of the supply chain), an intermittent or disrupted supply chain, the impairment in value of the tangible or intangible assets of the Group which could be recorded as a result of weaker conditions, or the instability of the financial markets and the economic recovery trend. The impacts deriving from some of the above mentioned main factors (i.e. the imbalance between supply and demand for certain goods and services, including the energy commodities, and the effects of the inflation) may be exacerbated by the recent Russo-Ukrainian war.

The impacts of the COVID-19 pandemic, as well as of other systemic crises, may exacerbate other risks described in this section, any of which could have a material adverse impact on the Group's business, financial condition and results of operations.

- **RISKS RELATED TO THE INDUSTRY IN WHICH THE GROUP OPERATES**

The Group is strongly dependent on the level of expenditure of national governments and public institutions

The major customers of the Group are national governments and public institutions. Moreover, the Group takes part in numerous national and international programmes funded by the European Union, governments, intergovernmental organisations or multinational collaborations. Therefore, the core business of the Group is influenced by economic and geopolitical factors at global and regional levels, the variation in the expense policies of such national governments and public institutions and by the medium/long-term plans of the countries' common defence programmes. Geopolitical and economic situations, which are largely characterised by increasing uncertainty, represent important challenges for the companies operating on foreign markets, such as Leonardo. Although the recent Russo-Ukrainian war could result in an increase in the level of public expenditures on defence, the expenditure programmes adopted by governments may be subject to delays, ongoing changes, periodical reviews or cancellations, also due to emerging needs and/or unpredictable new priorities, with effects on the Group's volumes, results and indebtedness. The acquisition of contracts, especially outside Europe, may be affected by local preferences for certain products. Moreover, there is no guarantee that the Group will be able to replace order cancellations in developed nations with new orders in developing countries that are increasing their defence expenditure or in other business segments in which the Group operates. All of the above factors could have a material adverse effect on the Group's financial condition and results of operations.

Furthermore, public grants are also a key element in Leonardo's research and development funding. Many of the Leonardo Group's operating segments, in fact, require extensive research and development expenditure to keep pace with rapid technological and market changes. Leonardo's growth depends on penetrating new markets, adapting existing products to new requirements and introducing new products successfully into the market. In particular, in Italy, grants for research and development (R&D) in the aeronautics and defence and security systems sectors, which are regulated by Law 808/1985, represent indispensable funding for research activities in such areas. However, strong pressure on public budgets reduced in the past and could reduce in the future public grants for research and development (R&D) activities and failure to maintain grants at levels that are comparable to those of other European and non-European competitors could adversely affect the Group's ability to compete successfully, due to a lower self-financing capacity under difficult economic conditions; this would increase the risk of inadequate time-to-market of products being developed, with a consequent material adverse effect on the Group's financial condition and results of operations.

The Group operates in sectors that are highly exposed to growing levels of competition

The business segments in which the Leonardo Group operates are characterized by intense competition. The competitive dynamics and profitability levels of these markets are affected by the balance between production capacity, long term demand and costs of production. A cyclical weakness in the industry, a significant decrease in demand also due to customers' diminished spending capacity, increases in costs of production or the addition of new more efficient capacity by established players or new entrants could lead to over-capacity and enable those players to put in place more aggressive pricing policies, resulting in a reduction in the Leonardo Group's orders. Furthermore, all market participants may take advantage of lower cost structures, economies of scale and other synergies, which may lead to lower prices in the industry and result in loss of market share if the Group is unable to implement similar efficiencies successfully. For example, competitors in adjacent markets already operate in the security market and, mostly with the help of anti-cyclical M&A transactions carried out by international investment funds, are entering the aerospace and defence sectors, especially in the field of electronics, with advanced and often cheaper technological solutions. Similarly, in the information technology and consumer electronics markets there are highly innovative competitors which maintain high levels of research and development investment by leveraging significant economies of scale. Furthermore, many of the Group's larger competitors have significantly greater financial resources than the Group does, including as a result of substantial industry consolidation, which increased the market share of certain competitors of the Group and enabled them to take advantage of economies of scale and develop new technologies.

Such increasing competition may result in delays or reductions to the acquisition of new orders by the Leonardo Group or the acquisition of new orders on less favourable terms than in the past (financially or otherwise). This may contribute to growing complexity of the prospective scenario and could reduce the volumes and profitability and increase financial requirements of the Group during the performance of such orders. Furthermore, such competitive scenario may result in an increase of bid protests from unsuccessful bidders, which typically extends the time until work on a contract can begin.

Notwithstanding the fact that such competition is more common in the civil sector, it cannot be disregarded that it may also influence the defence sector in case, in the medium-long term, new players from the civil markets begin competing with the Group for government clients.

Leonardo's capacity for innovation and growth depends on the planning and management of skills

Technological innovation and the growing complexity of the Group's businesses requires a constant alignment of skills, with a view to providing high added-value products and services and affirming the role of system integrator and prime contractor. Competition for recruiting is intense, and there are growing personnel expectations on salary and benefits; in this scenario Leonardo may not be successful in attracting or retaining qualified personnel. Especially in a market environment characterised by sharp demand for innovation skills (as the one in which Leonardo operates), any shortage of specialist expertise, the obsolescence of certain competencies and

professional skills, a lack of senior managers and key employees might impact on the full achievement of short- and medium/long-term objectives, including possible repercussions in terms of time-to-market of new products and services, as well as of access to emerging business segments.

The Group operates in particularly complex and regulated markets, which require compliance with specific regulations (e.g. export control)

The export of defence products is subject to compliance with particularly important national or foreign regulatory obligations. Their export must comply with foreign policy guidelines and is subject to restrictions and prior authorizations which are based on specific regulations and agreements that may change in relation to the evolution of the geo-political situation, international economic interests (such as, for example, Italian Law 185/1990 on controlling the export, import and transit of military goods, the U.S. International Traffic in Arms Regulations - ITAR and the Export Administration Regulations – EAR) and compliance with customs regimes applicable to any and all products offered by the Group, including the present and future agreements post Brexit with the United Kingdom. Export authorisations for defence or dual-use products, as well as any failure to comply with applicable customs regime and any other applicable regulations could make it impossible for the Group to operate in specific regulated areas and may have substantial adverse effects on the Leonardo Group's business, financial position, results of operations and cash flow.

- **RISKS RELATED TO LEONARDO GROUP'S OPERATION**

The Group operates in some segments through joint ventures, in which the control is shared with other partners

The Group's corporate strategies contemplate the possibility of gaining business opportunities through joint ventures or commercial alliances in order to integrate its technology portfolio or strengthen its presence in the market. The Group's strategic joint ventures are: in the Electronics, Defence & Security Systems business area, MBDA, in which the Group holds a 25 per cent stake (with partners BAE Systems and Airbus Group); in the Space business area, Thales Alenia Space, in which the Group holds a 33 per cent stake and Telespazio, with a 67 per cent stake (both with partner Thales); and in the Aeronautics business area, GIE-ATR, with a 50 per cent stake held (with partner Airbus Group).

Besides the market challenges and scenario constraints also linked to the Russo-Ukrainian war, the operations of joint ventures are subject to both strategic positioning and management risks and uncertainties, mainly due to the possible divergence of views between the partners on the identification and achievement of operating and strategic objectives, the difficulties in resolving any conflicts that may arise between them and the difficulties of interaction with partners in the ordinary course of business of the joint venture. In particular, the joint ventures in which the Group has an interest may be subject to deadlock in the decision-making process, which may ultimately lead to the break-up of the joint venture. Exiting from a joint venture or an outright dissolution of a joint venture can be a long and costly process and could require Leonardo to share or transfer technology and know-how that it originally contributed to the joint venture. Any of the above circumstances could have a material adverse effect on the Group's strategic positioning in given sectors with the risk of not obtaining the expected benefits.

The Group is exposed to the risk of fraud or illegal activities on the part of employees and third parties

The Group makes every effort in terms of organisation, controls, internal procedures and training to ensure fraud risk monitoring and compliance with any and all anti-corruption laws applicable in the domestic and foreign markets in which it operates; however, the possibility of employees or third parties behaving in an ethically incorrect or not fully compliant manner cannot be ruled out thus exposing the Group to financial responsibility and generate adverse reputational effects. Similarly, we cannot rule out the possibility of judicial authorities initiating proceedings aimed at establishing any possible liability attributable to the Group, the results and timing of which are difficult to determine and which might entail temporary suspensions from the market concerned.

The Group is and/or might be involved in civil, administrative, tax and criminal proceedings

In the ordinary course of its activities, the Leonardo Group is and/or might be involved in a number of civil, administrative and tax proceedings involving substantial amounts. Furthermore, some Group companies and certain former/current directors or executives of the Leonardo Group have been involved in some judicial investigations and criminal proceedings as a suspect or as a defendant or – with reference to the companies – as the person liable for any civil action filed by the victims of crime for damages suffered as a result of the alleged conduct of former officers or employees of the Leonardo Group. As at the date of this Base Prospectus, certain criminal proceedings are still underway.

Provisions are made in respect of pending litigation when a loss is certain or probable and reasonably quantifiable, and Leonardo has accordingly made provisions considered appropriate in light of the circumstances (for further information, see "*Leonardo and the Leonardo Group – Litigation*" below and Section 22 (*Provisions for risks and charges and contingent liabilities*) of the explanatory notes to the Leonardo's 2021 integrated annual report incorporated by reference in this Base Prospectus). In certain cases, when Leonardo believes that an adverse outcome of proceedings is unlikely or that the dispute will be resolved in a satisfactory manner without a significant impact on the Group, no provision is made in the Group's financial statements. The most significant proceedings in respect of which no specific provisions are made are described in Section 22 (*Provisions for risks and charges and contingent liabilities*) of the explanatory notes to the Leonardo's 2021 integrated annual report incorporated by reference in this Base Prospectus.

Further developments of the proceedings or new proceedings, presently unforeseeable and indefinable, together with the possible consequential impact on Leonardo's reputation, could significantly affect the Group's financial position, results of operations and cash flows as well as its relationships with customers.

The Group operates through a number of industrial plants and processes that may expose it to risks involving the health and safety of workers and the environment

The Group's activities are subject to compliance with laws, rules and regulations governing the protection of workers' health and safety. Specifically, Legislative Decree 81/2008 provides for a preventive and permanent health and safety management system at work, through the identification of risk factors and sources, the elimination or reduction of risk, the ongoing monitoring of preventive measures implemented, the development of a corporate strategy to be implemented through the participation of all stakeholders in the working communities. The aforementioned rule of law also proposes to plan measures that are considered to be appropriate to ensure the improvement of safety levels over time, including through the adoption of codes of conduct and good practices. Furthermore, the Group's activities are subject to compliance with laws, rules and regulations governing the protection of environment and energy management, which contemplate specific environmental permits aimed at ensuring compliance with restrictions and conditions on emissions into the atmosphere, water discharges, storage and use of chemicals or hazardous substances (e.g. REACH Regulation and RoHS Directive) and waste management and disposal. In order to, *inter alia*, reduce the effects of environmental events caused by climate change – such as floods, drought, fires and others – which may significantly affect corporate sites and assets, such environmental regulations require a transition towards a low-carbon and more environmentally sustainable economy (in this regard, see also the risk factor headed "*Climate change, the protection of the environment and consequent new developments in the scenario may require actions to be taken on certain types of processes and products*" below). This may have an impact on business and production processes, as well as on the products and services offered.

Leonardo cannot anticipate whether, and to what extent, such regulations will become more stringent over time, nor can Leonardo give any assurances that the cost of future compliance with existing regulations will not increase. Any substantial increases in compliance costs could adversely affect the Group's business, financial condition and results of operations. Furthermore, non-compliance with any of these environmental regulations, or with health and safety laws and regulations, may give rise to claims for damages and/or sanctions and may cause potential damage to the Group's image and reputation. In this regard the Group might be party to judicial

proceedings (see the risk factor headed "*The Group is and/or might be involved in civil, administrative, tax and criminal proceedings*").

The Group operates in contexts requiring a proactive cyber security management; breaches of information security obligations can cause damage to the Group, its customers and suppliers and pose a threat to the security of citizens and critical infrastructures

The Leonardo Group is required to face the risks associated with information security, deriving from cyber threats in their various forms (such as, *inter alia*, advanced persistent threat and phishing campaigns), the sophistication of attack strategies and a broader exposure to attacks resulting from, among other things, increasing digitalisation of processes, products and services for customers, the use of innovative technologies, inappropriate cybersecurity posture of involved third parties and, especially during times of a natural disaster or pandemic (such as COVID-19), the remote working arrangements. Furthermore, in critical geopolitical context, the deterioration of relations between states or the occurrence of conflicts (e.g. the recent Russo-Ukrainian war) may increase the scope and number of cyber-attacks aimed at institutions and companies. Indeed, cyber threats may also become more and more significant as a means to perform a hybrid conflict in response to the actions of third-party Countries. The Group may not be able to entirely mitigate such risk, and there can be no assurance that future cyber security incidents will not have a material negative impact on the Group. In particular, a security breach or other disruption involving these types of information and IT networks and related system could (i) disrupt the proper functioning of the networks and systems and, therefore, the operations of the Group and of certain of its suppliers; (ii) result in the unauthorized access to, and destruction, loss, theft, misappropriation or release of, proprietary, confidential, sensitive or otherwise valuable information of the Group, its customers and its employees, including trade secrets; (iii) result in litigation and governmental investigation and proceedings associated with cybersecurity incidents; (iv) compromise national security and other sensitive government functions; (v) require significant management attention and resources to remedy the damages; (vi) subject the Group to claims for contract breach, damages, credits, penalties or termination; and (vii) damage the Group's reputation with its customers and the general public.

Cybersecurity incidents, including any in the supply chain, business interruption, leaks of data and information, including personal data, that may be of strategic importance may compromise both the business and the Group's image, especially in the case of theft of third-party data stored in its archives. Cybersecurity incidents in the supply chain might have repercussions on the Group's operations.

Significant capital investments and other expenditures could be required to remedy cybersecurity problems and prevent future breaches, including costs associated with additional security technologies, personnel and experts. These costs, which could be material, could adversely impact the Group's results of operation in the period in which they are incurred and may not meaningfully limit the success of future attempts to breach the IT systems of the Group.

The Group's performance depends on proper and effective execution of existing long-term contracts and on the award of new long-term contracts

The Group, through its advanced technological expertise, supplies complex products, systems and services, under long-term contracts at a fixed all-inclusive price. Given the fierce competition in the market, terms and conditions generally require contracts to be performed at a high level of service and within stringent execution timetables. If, for any reason whatsoever, the Group does not perform the contract in compliance with quality and time limit requirements, the customer is entitled to apply penalties and other contract clauses that might have an adverse economic and financial impact on the Group. Furthermore, an unforeseen rise in the costs incurred in the performance of a contract, which may also be the result of the occurrence of change events, could lead to lower profits. For example, in periods characterised by inflation, over-demand, lack or discontinuity of supply of goods (including, *inter alia*, commodities) and services for the production and delivery to customers, times and costs for the Group's companies in performing their contractual obligations may increase. This dynamic may also be determined, accelerated and/or exacerbated by the deterioration of institutional and commercial relations between sovereign

states or by the onset of war conflicts (such as the recent Russo-Ukrainian war). Many of the current active contracts of the Group may not allow, fully or partially, the related price-adjustment; furthermore, the new contracts may also suffer a stronger price competition linked to the different ability of the supply chains in managing the increase of the production costs. In the meanwhile, the raising of the inflation may not be followed by the fitting of the clients' expenditure budgets, thus reducing their real spending power.

The long-term sustainability of Leonardo's economic and financial performance also depends on its ability to enter into new long-term contracts, ensuring the achievement of key improvements, such as costs reduction, quality performance and a production performance able to secure a higher profitability. This may be applicable particularly in the Aerostructure's domain which is also characterised by a relevant concentration on specific clients that may furtherly reduce or delay their existing orders. In addition, the award of new contracts is subject to competition and is affected by factors outside of Leonardo's control, such as governmental spending decisions and administrative procedures. Any failure to secure or delay in securing a substantial number of long-term contracts or any interruption, suspension or termination of existing contracts may cause an insufficient workload that would adversely affect the Leonardo Group's financial condition and results of operations.

Differences between estimated and actual costs incurred in performing medium and long-term contracts may affect Leonardo's operating results

In order to record revenues and margins resulting from medium- and long-term contracts in the income statement of each period, the Group adopts the applicable accounting principles, including the percentage-of-completion method, which requires: (i) an estimate of the costs necessary to carry out the contract, including risks for delays and additional actions to be undertaken to mitigate the risk of non-performance and (ii) checking the state of progress of the activities. Given their nature, these are both subject to management's estimates and, as a result, they depend on the ability to foresee the effects of future events such as, *inter alia*, technological difficulties, engineering or development challenges, fluctuations in raw materials prices, higher than expected inflation, increased labour costs, problems with suppliers and cost overruns. An unexpected increase in the costs incurred while performing contracts could cause a significant reduction in profitability or a loss, if costs exceed the revenues deriving from contracts.

Leonardo periodically conducts a review of its estimated costs to complete existing contracts and if such review suggests that higher costs will be incurred, appropriate adjustments are recorded on Leonardo's balance sheet in accordance with IFRS. If the expenditure overrun in the future exceeds for whatever reason the estimated costs, Leonardo's results will be adversely affected in future periods. Differences between estimated and actual costs, arising from a number of factors such as production delays, cost overruns and other unforeseen matters, may have a material adverse impact on Leonardo's financial condition and results of operations.

Risk of proper performance of contracts also depends on the supply and sub-supply chain

The Group purchases, in substantial proportions with respect to its sales, industrial products and services, materials and components, equipment and subsystems provided by suppliers and sub-suppliers. Therefore, the timely and satisfactory performance of Leonardo's contractual commitments depends upon, *inter alia*, the timely and proper performance of the contractual obligations of such suppliers and sub-suppliers. This in turn may be affected by certain factors beyond the suppliers' and sub-suppliers' control, such as the destruction of their facilities or distribution infrastructure and/or work stoppages and strikes. The Group's dependence on suppliers for certain business activities might give rise to difficulties in maintaining quality standards and meeting delivery times. The risk profile of suppliers and sub-suppliers can deteriorate during economic downturns, in times of geopolitical tension and conflict, as well as during periods of convulsive market rebound. In such periods suppliers and sub-suppliers may suffer procurement shortages and discontinuities as well as inflationary effects, including the increase in prices of the energy commodities which it is, and may further be, experienced also as a consequence of the recent Russo-Ukrainian war. Furthermore, the risk profile of suppliers and sub-suppliers may be influenced by the termination of the fiscal and financial support provided to businesses during the pandemic period.

In addition, the availability (and consequently the cost) of materials such as aluminium and steel, energy commodities, critical raw materials (including the rare earth elements) and microelectronic components is of great importance for the industrial operations as well as the high-tech applications (e.g. sensors, actuators), both for the Group and its supply chain. In some cases, critical raw materials are a decisive enabler for the initiatives underpinning the European Green Deal and the technologies of certain production sectors as well. Most of the critical raw materials relevant to the Aerospace and Defence sector are not directly available in Europe, but rather in other countries, mainly non-NATO/EU. When availability and production of materials are concentrated in a single country, such country may be in a position to sway the balance between global supply and demand, with impacts on market prices and/or availability of goods. This trend may be exacerbated in scenarios marked by critical geopolitical issues, the deterioration of institutional and commercial relations between sovereign states or the occurrence of war conflicts, especially if the countries involved play a substantial role in the supply of energy commodities and the production of critical materials (including, without limitation, raw materials) such as the parties involved in the recent Russo-Ukrainian war.

Any failure by the Leonardo Group to deliver products and services in a timely manner or at all, or any defect in contract performance (including as a result of delays or breaches by the Group's suppliers or sub-suppliers) as well as any failure in after-sale services and maintenance and revision of products may lead to higher costs or penalties and may have an adverse effect on the Leonardo Group's financial condition and results of operations.

The Group is required to fulfil direct or indirect offset obligations in certain countries

Some international customers require industrial cooperation related to the award of contracts in the aerospace and defence sector, in certain cases with rigorous requirements linked to the development policy of each country. Together with supply contracts, the Group may therefore undertake offset obligations that require procurement or manufacturing support at local level, technology transfer and investments in industrial projects in the customer's country. Failure to meet offset obligations may result in the application of penalties and, in certain cases, might prevent the Group from participating in contract award procedures in the countries concerned, with a consequent negative impact on the profitability of the Leonardo Group.

A substantial amount of consolidated assets is attributable to intangible assets and goodwill

The recoverability of amounts recognised as intangible assets (including goodwill and development costs) is linked to the implementation of future plans and the business plans for the relevant products. Any failure to implement such plans may impair the value of the intangible assets.

The overall productivity of the consortia in which Leonardo participates depends in part on Leonardo's partners performing their obligations

Leonardo performs a substantial portion of its business as a prime contractor or sub-contractor in *consortia*. As prime contractor, Leonardo assumes its responsibility towards the customer in respect of work to be performed by its partners, whom Leonardo does not control. Failure by any of Leonardo's partners to perform their obligations may affect Leonardo's ability or the ability of the *consortia* to perform their respective obligations, impairing the *consortia*'s overall productivity and Leonardo's ability to perform its obligations as prime contractor. Sub-contractor performance deficiencies could result in a customer terminating a contract for default, thereby exposing Leonardo to liabilities and penalties, which would have a material adverse effect on Leonardo's results of operation and financial condition, as well as its ability to compete for future contracts and orders.

The Leonardo Group is exposed to product liability and other customer claims which may not be fully covered by insurance policies

Leonardo is subject to product liability and other claims from customers or third parties in connection with (i) non-conformity of products or services with customers' requirements, due to design and manufacturing defects of products and services, for example; (ii) delays in supplying

or failure to supply products or services indicated in the contract (or offsetting obligations); or (iii) defaults and/or delays in the marketing, performing of after-sale services and maintenance and revision of products. These liabilities might arise from causes that are attributable directly to Leonardo Group companies or due to maintaining the specialist expertise of the company and its resources or causes that are ascribable to third parties outside the Group that act as suppliers or sub-suppliers for the Group. Although these claims are generally covered by Leonardo's insurance policies, there can be no assurance that insurance will cover all future product liability claims. In addition, any accident, failure, incident or liability, even if fully insured, could damage Leonardo's reputation among its customers and the public, thereby making it more difficult for Leonardo to compete effectively, and could have a significant impact on the cost and availability of adequate insurance in the future. Material product defects or breaches by the Leonardo Group may also lead to contract termination. All of the above factors could have a material adverse effect on Leonardo's business, financial condition and results of operation.

Leonardo may face difficulties in protecting its intellectual property

Leonardo's success and results depend, in part, on its ability to protect the R&D innovation by intellectual property rights (primarily patents, copyrights and trade secrets). To this end, Leonardo Group's intellectual property rights are granted to third parties only through specific license agreements and other contractual provisions.

However, there can be no assurance that Leonardo will be able to prevent any unauthorised use of its intellectual property, due to, *inter alia*, disloyal employees or suppliers' default of the contractual provisions related to intellectual property rights, as well as any risk of counterfeiting. Furthermore, patent protection does not prevent competitors from developing incremental or radical innovations without violating the Leonardo Group's intellectual property rights. In addition, government clients normally have the royalty-free right to use intellectual property rights (sometimes including the right to sub-license) related to the Leonardo Group's products and technologies that have been developed under government contracts, which weakens the Group's intellectual property protection.

Moreover, the Group may have difficulties in enforcing its intellectual property rights against alleged infringers. In this event, Leonardo is required to assess the pros and cons deriving from a lawsuit to be filed against the alleged infringers. Any claims, indeed, could be time consuming and expensive. Furthermore, many jurisdictions may be involved, thus increasing the uncertainty connected with the outcome of the proceedings.

In addition, third parties have claimed in the past and may claim in the future that the Group is infringing directly or indirectly upon their intellectual property rights. If the Group were not to prevail in any of these claims, it could be required to cease the manufacturing of a product, indemnify significant damages or enter into license agreements which the Group may not be able to obtain with acceptable royalty.

If Leonardo fails to effectively protect its own intellectual property or to successfully defend it from aggressive claims by third parties, then its business, results of operation and financial condition could be materially harmed.

Other facts and circumstances that may affect Leonardo Group's operation

In addition to the risk factors described above, the operation of the Leonardo Group may be affected, directly and/or indirectly, by other facts or circumstances such as disruptions caused by natural disasters, severe weather conditions, other extraordinary and unforeseeable events such as a fire, service interruption or acts of terrorism.

Climate change, the protection of the environment and consequent new developments in the scenario may require actions to be taken on certain types of processes and products

The transition towards a low-carbon and more environmentally sustainable economy may entail certain risks for the Group, mainly induced by greater severity of environmental and climate policies, the progress of the relevant technology and/or the changing confidence of investors and

lenders. The Group's processes, in particular those relating to production, as well as the Group's products and services offered to the market may be negatively impacted. Furthermore, the impact of climate change exposes the Group to an increased frequency of acute weather events – such as floods, drought, fires and others – with potential adverse effects on the Group's business and production processes.

- **RISKS RELATED TO THE FINANCIAL INDEBTEDNESS OF THE GROUP**

Risk related to high levels of indebtedness and to interest rates fluctuation

The Group's debt level is high, also as a consequence of a low level of cash flow generation, thereby reducing the Group's profitability through higher borrowing costs and exposing it to future fluctuations in interest rates (as to the floating portion). The high levels of indebtedness could have an impact on the Group's strategy, limiting its operational and strategic flexibility. Potential future liquidity crises could also restrict the Group's ability to repay its debts. Furthermore, certain bank facilities include financial covenants, whose breach may lead to default.

In addition and also considering the impacts of the inflation growth on interest rates markets, the Leonardo Group is subject to interest rate risk arising from its financial indebtedness, which varies depending on whether such indebtedness is at a fixed or floating rate. As at 31 December 2021, approximately 34 per cent. of Leonardo's financing sources is represented by variable rate instruments (taking into account the hedging policies in place), the cost of which increases when market interest rates rise.

The Group's credit rating and financial market conditions may affect its ability to obtain funding

All bond issues by the Leonardo Group are typically given a medium-term financial credit rating by the three international rating agencies: Moody's, Standard & Poor's and Fitch (for information regarding Leonardo's credit ratings see the cover page of this Base Prospectus). A downgrade in the Group's credit rating could severely limit its access to funding sources, as well as increase its borrowing costs for existing and future loans, which would have a negative impact on the Group's business prospects and its performance and financial results. These difficulties could be compounded by unfavourable market conditions and other factors which may prevent Leonardo from meeting its financial needs. Furthermore, the eligibility and sustainability performance of the Group may also become increasingly important in determining creditworthiness of the Group moving forwards. In addition, were the Group to obtain funding, borrowing costs could be higher and contractual conditions may be less favourable than current arrangements in terms of covenants and other restrictions. Any difficulties in obtaining access to funding would have a material adverse effect on the Leonardo Group's financial condition and business results.

In addition, on the basis of the methodologies used by Standard & Poor's and Moody's, the Issuer's credit ratings might potentially be exposed to risk in reductions of the sovereign credit rating of the Republic of Italy, which may have a potential knock-on effect on the credit rating of certain Italian issuers, such as the Issuer, and increase the likelihood that the credit rating of Notes (if any) could be downgraded, with a consequent adverse effect on the market value of the Notes.

The Leonardo Group may suffer losses from any deficit in its defined benefits plans

The Group is a sponsor of defined-benefit pension plans in the United Kingdom and the U.S. and of other minor plans in Europe. Under defined-benefit plans, the Group is required to ensure a specific future retirement benefit level for employees participating in the plan; in the United Kingdom and the U.S., the pension funds in which the Group participates invest resources in the plan's assets (stocks, bonds, etc.) that might not be sufficient to cover the agreed-upon benefits, especially in periods of turbulence for financial markets, also as a consequence of conflicts such as the recent Russo-Ukrainian war. If the value of the plan's assets is less than the agreed-upon benefit level, the Group records the amount of the deficit as a liability. The calculation of expected liabilities arising from defined benefit plans is based on actuarial estimates and demographic and financial assumptions. However, future developments may differ from those estimates and

assumptions and may lead to significantly higher levels of deficits, including, for example, as a result of high volatility in equity and bond markets. In those circumstances, the Group must make up for the shortfall and any further increases in deficits could have a material adverse effect on its financial condition and results of operations.

The Leonardo Group operates in industries demanding high working capital, which is subject to volatility and seasonal variations

The Leonardo Group is required to maintain a high level of working capital because its business activities are characterised by long product development periods and production cycles. The Leonardo Group partly finances its working capital requirements through arrangements with customers (*i.e.* advance payments) and suppliers, and through working capital financing lines. The scope and quantity of the Leonardo Group's transactions with government and government-related entities has, from time to time, increased working capital requirements because of a deterioration in the terms of payment. Delays and/or a reduction in customer payments or advance payments, reduction in margins achieved on sales of products and services, timing and collection of receivables, timing and size of inventory and work in progress increases and/or accelerated payments to suppliers may lead to extraordinary cash absorptions, which could materially increase the amount of working capital to be funded through external debt financing.

In addition, the Leonardo Group's level of debt during the year reflects seasonal working capital requirements. These requirements arise largely because, while expenditure is incurred regularly during the course of the year, several of Leonardo's largest customers (including the public sector) typically pay at the financial year end (fourth quarter), thereby increasing Leonardo's reliance on debt financing for short term working capital requirements.

Historically, Leonardo's working capital requirements and cash flows have been, and are expected to continue to be, subject to significant fluctuations. Any difficulty in meeting the Group's working capital requirements and manage fluctuation in cash flows could have a material adverse effect on its financial condition and results of operations.

- **EXTERNAL RISKS**

The Group is exposed to the risk of exchange-rate fluctuations

Because of Leonardo's substantial international sales, fluctuations in the exchange rate of the Euro, which is the Leonardo's Group reporting currency, against other currencies, mainly U.S. dollar and Sterling, can have a significant impact on Leonardo's revenues and operating results. In particular, the Group reports a significant portion of revenues in U.S. dollars and Sterling, while costs may be denominated in other currencies (mainly Euros). Accordingly, any decrease in the value of the U.S. dollar and/or Sterling compared to the Euro affects the Group's margins in Euro. In addition, fluctuations in exchange rates may adversely affect the competitiveness of Leonardo's products and services provided outside the Eurozone.

In order to hedge the above foreign currency risk exposure under contracts which are denominated in currencies other than the functional currency of the entity performing the operation ("transaction risk"), the Group enters into forward currency transactions, swaps and options. However, there can be no assurance that future fluctuations in exchange rates, particularly the Euro/Sterling and the Euro/U.S. dollar exchange rate, will not harm the Leonardo Group's business, results of operations and financial condition.

Moreover, the Leonardo Group has made significant investments in the United Kingdom, in the United States and in Poland. Since the reporting currency of the Group's consolidated financial statements is the Euro, appreciation of the Euro against pounds Sterling, the U.S. dollar or the Polish zloty could have an adverse impact, also through the translation of the financial statements of foreign subsidiaries/investees, on the Leonardo Group's balance sheet and income statement and may give rise to significant changes in Leonardo's shareholders' equity from period to period (so-called "translation risk").

The Leonardo Group is exposed to credit and counterparty risk

The Leonardo Group is active with clients belonging to countries that are suffering from political, social and economic instability. These countries may be subject to (i) high inflation and volatile exchange rates, (ii) weak bankruptcy and creditor protection law and (iii) limitations on investments and export/import of assets. In addition, those countries may be exposed to the risk of social unrest and political upheavals. Any instability in countries where the Group does business, such as, *inter alia*, Libya, Zambia, Pakistan, Turkmenistan may have a material adverse effect on the Group's financial condition and results of operations. For further information, see Section 37 (*Financial risk management*), paragraph headed "*Credit risk*", of the explanatory notes to the Leonardo's 2021 integrated annual report incorporated by reference into this Base Prospectus.

Furthermore, given that Leonardo often operates under long-term contracts (in this respect see also risk factors headed "*The Group operates significantly on long-term contracts at a given price for supplies of highly complex products, systems and services*" and "*Differences between estimated and actual costs incurred in performing medium and long-term contracts may affect Leonardo's operating results*" above), the Group is exposed to a higher risk of default by customers who, although believed to be financially sound at the time of the initial order, subsequently face financial difficulties. In the case of customer insolvency, the Group may find itself in a situation where it has already delivered an order or incurred the costs associated with it but has not received full payment or is even required to return amounts to the insolvency administrator or liquidator.

Risks associated with Leonardo's transactions in countries, with entities or in specific sectors which might become subject to sanctions or associated with Leonardo's potential infringement of compliance laws and regulations

The complex and constantly evolving geopolitical and regulatory environment may have unpredictable consequences in countries in which, or for entities with whom, Leonardo currently conducts business, which may in the future be subject to sanctions or blacklisted resulting in a loss of Leonardo's current and/or potential business which could have a material adverse effect on its financial condition and results of operations. Indeed, international sanction authorities impose and may further impose restrictions on trade with certain countries, regions and/or persons and/or on trade of certain goods and/or provision of certain services. In particular, Leonardo's activities have already been impacted by the sanction programmes related to the 2014 Crimean crisis and the recent Russo-Ukrainian war. For example, the sanctions issued in relation to the Russo-Ukrainian war have prohibited all exports related to aerospace civil sector which wasn't previously restricted.

In addition, any potential allegations made against members of the Leonardo Group relating to violations of European and/or US sanctions-related regulations could adversely affect the Group's reputation and relationship with its customers, its ability to obtain future contracts and orders and the Group's capacity to raise finance from banking institutions or refinance existing lines of credit with the result that its business, operations and financial condition could be materially harmed.

- **RISKS RELATED TO LEONARDO'S PRINCIPAL SHAREHOLDER**

The Italian Ministry of Economy and Finance has significant influence over Leonardo's actions which may restrict its ability to run its business

At the date of this Base Prospectus, the Italian Ministry of Economy and Finance holds approximately 30.204 per cent of Leonardo's share capital and exercises the control over major decisions taken by Leonardo through a significant holding of its ordinary shares which *de facto* allows the Ministry to appoint two-thirds of the directors by means of a special mechanism (*voto di lista*) provided for under the By-laws. Accordingly, the Italian government has a significant influence over decisions taken at Leonardo's shareholders' meetings, including the payment of any dividends, capital increases and the appointment of directors and statutory auditors. Furthermore, Leonardo's By-laws provide for shareholding limits and require qualified majorities by Leonardo's Board of Directors and shareholders for the approval of certain actions. Given the size of these qualified majorities, it may be necessary to obtain the affirmative vote of directors

appointed by the Italian government at a board meeting or, on the basis of past experience, the affirmative vote of the Italian government at a shareholders' meeting in order for those actions to be approved. As a result, Leonardo's shareholders' meetings could experience significant decision making deadlock in the event the Italian government is against certain initiatives (also as a consequence of factors not specifically linked to the sectors in which the Group operates) and, at the same time, the ability of other shareholders to influence decisions on matters submitted to the approval of Leonardo's shareholders' meeting may be limited.

In addition, in periods with high financial and economic instability the Italian Government might dispose of certain assets in order to increase its cash flow and support public expenditure in sectors which, from time to time, might be considered more strategic. Alternatively, it may significantly restrict the operations of companies in which it owns significant holdings (such as the Issuer) with the aim of adopting a more conservative approach. This could also negatively affect the financial and business results of the Group.

The "golden power" may affect Leonardo's ability to manage its business

Pursuant to Law Decree No. 21 of 15 March 2012 (converted with amendments into Law No. 56 of 11 May 2012), as recently amended by Law Decree No. 21 of 21 March 2022 (the "**Golden Powers Decree**"), the Italian Government is entitled to exercise certain special powers (the "**Golden Powers**") in order to face serious threats to public interests or threats to security and public order with respect to companies operating in sectors such as defence and national security, transport, energy and communication and high tech and holding or managing strategic assets in those sectors, as specifically identified in implementing regulations.

The Golden Powers, which are unrelated to any equity interest held in the companies operating in the previously mentioned sectors, consist mainly of the following:

- (a) imposition of specific requirements or conditions on the acquisition of stakes in companies operating in strategic areas;
- (b) veto right over certain shareholders' and/or directors' resolutions concerning extraordinary transactions involving companies holding strategic assets (as identified by the relevant implementing measures) such as, *inter alia*, mergers, demergers, transfers of business or business units, changes to the corporate purposes, transfer of the registered offices, securities over the assets;
- (c) opposition to the acquisition of stakes by entities where the buyer came to acquire an interest in the voting share capital of the previously mentioned companies, which is capable of affecting the defence, and national security interests.

The Italian Government may or may not exercise the above special powers. The exercise of any of the Golden Powers and the relevant consequential measures could affect Leonardo's ability to manage its business with reference to the relevant transactions mostly referred to above. In particular, the exercise of the special powers connected to the acquisition of holdings in Leonardo, could make a change of control of Leonardo (whether by merger or otherwise) more difficult or even discourage certain bidders from making an offer involving a change of control that might otherwise be beneficial to stakeholders.

The Italian Government has the ability to exercise the Golden Powers *ex officio* in case of failed notification of the transaction by the relevant company(ies). Without prejudice to the application of criminal sanctions (should the conduct constitute the perpetration of a crime), failure to notify a relevant transaction, or to carry it out before receiving governmental clearance or in breach of the government-imposed prescriptions or conditions, risks an administrative pecuniary sanction of up to twice as much as the value of the transaction and, in any event, no less than 1% of the aggregate turnover realized in the last fiscal year. Any ruling by which such rights and powers are exercised may be challenged before the Regional Administrative Tribunal of Lazio.

With specific reference to the implementing decrees impacting on Leonardo's sectors of activity, the Decree No. 108 issued by the President of the Council of Ministers on 6 June 2014, in force as of 15 August 2014, identified a list of activities of strategic importance for the national defence

and security system for the purposes of the exercise of the special powers provided under the Golden Powers Decree.

The Decree No. 179 issued by the President of the Council of Ministers on 30 December 2020, identifies assets and relationships of strategic importance under the so-called “European Sectors” referred to in Article 2, paragraph 1-ter of the Golden Power Decree. These sectors cover all the “critical factors” set out under Article 4 of Regulation (EU) No. 452/2019 of the European Parliament and of the Council of 19 March 2019 (establishing a framework for the screening of foreign direct investments into the Union) and include asset and activities such as, by way of example, data processing and storage (Article 6), artificial intelligence and cyber-security (art. 9) and dual use items (Article 12).

MATERIAL RISKS THAT ARE SPECIFIC TO THE NOTES ISSUED UNDER THE PROGRAMME AND WHICH ARE MATERIAL FOR THE PURPOSE OF ASSESSING THE MARKET RISKS ASSOCIATED WITH NOTES ISSUED UNDER THE PROGRAMME

- **RISKS RELATED TO THE STRUCTURE OF A PARTICULAR ISSUE OF NOTES**

The Notes may not be a suitable investment for all investors

Each potential investor in the Notes must determine the suitability of that investment in light of its own circumstances. In particular, each potential investor should:

- have sufficient knowledge and experience to make a meaningful evaluation of the relevant Notes, the merits and risks of investing in the relevant Notes and the information contained or incorporated by reference in this Base Prospectus or any applicable supplement;
- have access to, and knowledge of, appropriate analytical tools to evaluate, in the context of its particular financial situation, an investment in the relevant Notes and the impact such investment will have on its overall investment portfolio;
- have sufficient financial resources and liquidity to bear all of the risks of an investment in the Notes, including Notes with principal or interest payable in one or more currencies, or where the currency for principal or interest payments is different from the currency in which such investor's financial activities are principally denominated and/or from the potential investor's currency;
- understand thoroughly the terms of the relevant Notes and be familiar with the behaviour of financial markets;
- consider all of the risks of an investment in the Notes, including Notes with principal or interest payable in one or more currencies, or where the currency for principal or interest payments is different from the potential investor's currency; and
- be able to evaluate (either alone or with the help of a financial adviser) possible scenarios for economic, interest rate and other factors that may affect its investment and its ability to bear the applicable risks.

Fixed Rate Notes

Investment in Fixed Rate Notes involves the risk that subsequent changes in market interest rates may adversely affect the value of Fixed Rate Notes. While the nominal interest rate of a security with a fixed interest rate is fixed during the life of such security or during a certain period of time, market interest rates typically change on a daily basis. As market interest rates change, the price of such security changes in the opposite direction. If market interest rates increase, the price of such security typically falls, until the yield of such security is approximately equal to the prevailing market interest rate. Conversely, if market interest rates fall, the price of a security with a fixed interest rate typically increases, until the yield of such security is approximately equal to the prevailing market interest rate. Investors should be aware that the market price of such Notes may fall as a result of movements in market interest rates.

Investors will not be able to calculate in advance their rate of return on Floating Rate Notes

A key difference between Floating Rate Notes and Fixed Rate Notes is that interest income on Floating Rate Notes cannot be anticipated. Due to varying interest income, investors are not able to determine a definite yield of Floating Rate Notes at the time they purchase them, so that their return on investment cannot be compared with that of investments having longer fixed interest periods. If the terms and conditions of the Notes provide for frequent interest payment dates, investors are exposed to reinvestment risk if market interest rates decline. That is, investors may reinvest the interest income paid to them only at the relevant lower interest rates then prevailing. In addition, the Issuer's ability to issue Fixed Rate Notes may affect the market value and the secondary market (if any) of the Floating Rate Notes (and vice versa).

Certain benchmark rates, including EURIBOR, may be discontinued or reformed in the future

The Euro Interbank Offered Rate ("**EURIBOR**") and other interest rates or other types of rates and indices which are deemed to be benchmarks are the subject of ongoing national and international regulatory discussions and proposals for reform. Some of these reforms are already effective whilst others are still to be implemented.

The Benchmark Regulation applies, subject to certain transitional provisions, to the provision of benchmarks, the contribution of input data to a benchmark and the use of a benchmark, within the EU. The Benchmark Regulation could have a material impact on any Notes linked to EURIBOR or another benchmark rate or index, in particular, if the methodology or other terms of the benchmark are changed in order to comply with the terms of the Benchmark Regulation, and such changes could (amongst other things) have the effect of reducing or increasing the rate or level, or affecting the volatility of the published rate or level, of the benchmark. More broadly, any of the international, national or other proposals for reform, or the general increased regulatory scrutiny of benchmarks, could increase the costs and risks of administering or otherwise participating in the setting of a benchmark and complying with any such regulations or requirements. Such factors may have the effect of discouraging market participants from continuing to administer or contribute to certain "benchmarks," trigger changes in the rules or methodologies used in certain "benchmarks" or lead to the discontinuance or unavailability of quotes of certain "benchmarks."

As an example of such benchmark reforms, on 21 September 2017, the European Central Bank announced that it would be part of a new working group tasked with the identification and adoption of a "risk free overnight rate" which can serve as a basis for an alternative to current benchmarks used in a variety of financial instruments and contracts in the euro area. On 13 September 2018, the working group on Euro risk-free rates recommended the new Euro short-term rate ("**€STR**") as the new risk-free rate for the euro area. The €STR was published for the first time on 2 October 2019. Although EURIBOR has subsequently been reformed in order to comply with the terms of the Benchmark Regulation, it remains uncertain as to how long it will continue in its current form, or whether it will be further reformed or replaced with €STR or an alternative benchmark.

The elimination of any benchmark, or changes in the manner of administration of any benchmark, could require or result in an adjustment to the interest calculation provisions of the Conditions (as further described in Condition 7(e) (*Benchmark Replacement (Independent Adviser)*)) or result in adverse consequences to holders of any Notes linked to such benchmark (including Floating Rate Notes whose interest rates are linked to EURIBOR or any other such benchmark that is subject to reform). Furthermore, even prior to the implementation of any changes, uncertainty as to the nature of alternative reference rates and as to potential changes to such benchmark may adversely affect such benchmark during the term of the relevant Notes, the return on the relevant Notes and the trading market for securities (including the Notes) based on the same benchmark.

The "*Terms and Conditions of the Notes*" provide for certain fallback arrangements in the event that a published benchmark, such as EURIBOR, (including any page on which such benchmark may be published (or any other successor service)) becomes unavailable or a Benchmark Event or a Benchmark Transition Event (each as defined in the Conditions), as applicable, otherwise occurs. Such an event may be deemed to have occurred prior to the issue date for a Series of

Notes. Such fallback arrangements include the possibility that the rate of interest could be set by reference to a successor rate or an alternative rate and that such successor rate or alternative reference rate may be adjusted (if required) in accordance with the recommendation of a relevant governmental body or in order to reduce or eliminate, to the extent reasonably practicable in the circumstances, any economic prejudice or benefit (as applicable) to investors arising out of the replacement of the relevant benchmark, although the application of such adjustments to the Notes may not achieve this objective. Any such changes may result in the Notes performing differently (which may include payment of a lower interest rate) than if the original benchmark continued to apply. In certain circumstances the ultimate fallback of interest for a particular Interest Period may result in the rate of interest for the last preceding Interest Period being used.

This may result in the effective application of a fixed rate for Floating Rate Notes based on the rate which was last observed on the Relevant Screen Page. In addition, due to the uncertainty concerning the availability of successor rates and alternative reference rates and the involvement of an Independent Adviser (as defined in the Conditions) in certain circumstances, the relevant fallback provisions may not operate as intended at the relevant time.

Any such consequences could have a material adverse effect on the value of and return on any such Notes.

Investors should consult their own independent advisers and make their own assessment about the potential risks arising from the possible cessation or reform of certain reference rates in making any investment decision with respect to any Notes linked to or referencing a benchmark.

Notes issued at a substantial discount or premium

The market values of securities issued at a substantial discount or premium from their principal amount tend to fluctuate more in relation to general changes in interest rates than do prices for conventional interest bearing securities. Generally, the longer the remaining term of the securities, the greater the price volatility as compared to conventional interest bearing securities with comparable maturities.

Fixed/Floating Rate Notes

Fixed/Floating Rate Notes may bear interest at a rate that the Issuer may elect to convert from a fixed rate to a floating rate, or from a floating rate to a fixed rate. The Issuer's ability to convert the interest rate will affect the secondary market and the market value of the Notes since the Issuer may be expected to convert the rate when it is likely to produce a lower overall cost of borrowing. If the Issuer converts from a fixed rate to a floating rate, the spread on the Fixed/Floating Rate Notes may be less favourable than the then prevailing spreads on comparable floating rate notes tied to the same reference rate. In addition, the new floating rate at any time may be lower than the rates on other Notes. If the Issuer converts from a floating rate to a fixed rate, the fixed rate may be lower than the then prevailing rates on its other Notes.

Inverse Floating Rate Notes

Inverse Floating Rate Notes have an interest rate equal to a fixed rate minus a rate based upon a reference rate. The market values of those Notes typically are more volatile than market values of other conventional floating rate debt securities based on the same reference rate (and with otherwise comparable terms). Inverse Floating Rate Notes are more volatile because an increase in the reference rate not only decreases the interest rate of the Notes, but may also reflect an increase in prevailing interest rates, which further adversely affects the market value of these Notes.

• RISKS RELATED TO THE MARKET GENERALLY

No active trading market for the Notes, the secondary market generally and the market volatility

Notes issued under the Programme will be new securities which may not be widely distributed and for which there is currently no active trading market (unless in the case of any particular

Tranche, such Tranche is to be consolidated with and form a single Series with a Tranche of Notes which is already issued). Although application has been made for the Notes issued under the Programme to be admitted to the Official List of the Luxembourg Stock Exchange and admitted to trading on the regulated market of the Luxembourg Stock Exchange, there is no assurance that such application will be accepted, that any particular Tranche of Notes will be so admitted or that an active trading market will develop. Furthermore, if the Notes are traded after their initial issuance, they may trade at a discount to their initial offering price, depending upon prevailing interest rates, the market for similar securities, general economic conditions and the financial condition of the Issuer.

Notes may have no established trading market when issued, and one may never develop. If a market does develop, it may not be very liquid. Therefore, investors may not be able to sell their Notes easily or at prices that will provide them with a yield comparable to similar investments that have a developed secondary market. This is particularly the case for Notes that are especially sensitive to interest rate, currency or market risks, are designed for specific investment objectives or strategies or have been structured to meet the investment requirements of limited categories of investors. These types of Notes generally would have a more limited secondary market and more price volatility than conventional debt securities. Illiquidity may have a severely adverse effect on the market value of Notes. In addition, holders of Notes should be aware that, in view of the prevailing and widely reported global credit market conditions (which continue at the date hereof), the secondary market for Notes and instruments of this kind may be illiquid. The Issuer cannot predict when these circumstances will change.

Delisting of the Notes

Application has been made for Notes issued under the Programme to be listed on the Official List and admitted to trading on the regulated market of the Luxembourg Stock Exchange, however Notes issued under the Programme may also be admitted to trading, listing and/or quotation by any other listing authority, stock exchange or quotation system of the European Union (each, a "**listing**"), as specified in the relevant Final Terms. Such Notes may subsequently be delisted despite the best efforts of the Issuer to maintain such listing and, although no assurance is made as to the liquidity of the Notes as a result of listing, any delisting of the Notes may have a material effect on a Noteholder's ability to resell the Notes on the secondary market.

Exchange rate risks and exchange controls

The Issuer will pay principal and interest on the Notes in the Specified Currency. This presents certain risks relating to currency conversions if an investor's financial activities are denominated principally in a currency or currency unit (the "**Investor's Currency**") other than the Specified Currency. These include the risk that exchange rates may significantly change (including changes due to devaluation of the Specified Currency or revaluation of the Investor's Currency) and the risk that authorities with jurisdiction over the Investor's Currency may impose or modify exchange controls. An appreciation in the value of the Investor's Currency relative to the Specified Currency would decrease (i) the Investor's Currency-equivalent yield on the Notes, (ii) the Investor's Currency equivalent value of the principal payable on the Notes and (iii) the Investor's Currency equivalent market value of the Notes. Government and monetary authorities may impose (as some have done in the past) exchange controls that could adversely affect an applicable exchange rate. As a result, investors may receive less interest or principal than expected, or no interest or principal.

• RISKS RELATED TO THE NOTES GENERALLY

Credit ratings assigned (if any) to any Notes or the Issuer may not reflect all the risks associated with an investment in those Notes

Tranches of Notes issued under the Programme may be rated or unrated. One or more independent credit rating agencies may assign credit ratings to the Notes. The credit rating of a Tranche of Notes (if any) will be provided in the relevant Final Terms. Where a Tranche of Notes is rated, such rating will not necessarily be the same as the ratings described herein or the ratings assigned to Leonardo. The ratings may not reflect the potential impact of all risks related to

structure, market, additional factors discussed above, and other factors that may affect the value of the Notes.

A rating is not a recommendation to buy, sell or hold securities, and may be subject to suspension, reduction or withdrawal at any time by the assigning rating agency. Any adverse change in an applicable credit rating could adversely affect the trading price for the Notes issued under the Programme. Credit ratings may be lowered, *inter alia*, if certain profitability and cash flow to debt ratios are not met by Leonardo. The Issuer's borrowing costs and access to the capital markets depend significantly on the credit ratings assigned to the Issuer. Reduction in the credit ratings of the Issuer could significantly increase borrowing costs and limit the Issuer's access to the capital markets. In turn this could materially adversely affect the Issuer's access to liquidity, its competitive position, increase its funding costs and, hence, have a material adverse effect on the Issuer's business, financial position and results of operations.

Whether or not each credit rating applied for in relation to a relevant Tranche of Notes will be issued by a credit rating agency established in the EEA and registered under the EU CRA Regulation will be disclosed in the relevant Final Terms. In general, European regulated investors may be restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the EEA and registered under the EU CRA Regulation unless: (1) the rating is provided by a credit rating agency not established in the EEA but is endorsed by a credit rating agency established in the EEA and registered under the EU CRA Regulation; or (2) the rating is provided by a credit rating agency not established in the EEA which is certified under the EU CRA Regulation. The list of registered and certified credit rating agencies is published by ESMA on its website in accordance with the EU CRA Regulation and is not conclusive evidence of the status of the relevant rating agency included in such list, as there may be delays between certain supervisory measures being taken against a relevant credit rating agency and the publication of the updated ESMA list. Certain information with respect to the credit rating agencies and ratings is set out on the cover of this Base Prospectus.

UK regulated investors are subject to similar restrictions under the UK CRA Regulation. As such, UK regulated investors are restricted from using a rating for regulatory purposes if such rating is not issued by a credit rating agency established in the UK and registered under the UK CRA Regulation, unless (1) the rating is provided by a credit rating agency not established in the UK but is endorsed by a credit rating agency established in the UK and registered under the UK CRA Regulation or (2) the rating is provided by a credit rating agency not established in the UK which is certified under the UK CRA Regulation.

The Notes may be redeemed at the Issuer's option prior to maturity

If in the case of any particular Tranche of Notes the relevant Final Terms specifies that the Notes are redeemable at the Issuer's option in certain circumstances, the Issuer may choose to redeem the Notes at times when prevailing interest rates may be relatively low. In such circumstances an investor may not be able to reinvest the redemption proceeds in a comparable security at an effective interest rate as high as that of the relevant Notes.

An optional redemption feature is likely to limit the market value of Notes. During any period when the Issuer may elect to redeem Notes, the market value of such Notes generally will not rise substantially above, and may in fact decrease below, the price at which they can be redeemed. This also may be true prior to any redemption period. The Issuer may be expected to redeem Notes when its cost of borrowing is lower than the interest rate on the Notes. At those times, an investor generally would not be able to reinvest the redemption proceeds at an effective interest rate as high as the interest rate on the Notes being redeemed and may only be able to do so at a significantly lower rate.

In addition, with respect to the options under Condition 9(b) (*Redemption and Purchase – Redemption for tax reasons*), Condition 9(c)(i) (*Redemption and Purchase – Redemption at the option of the Issuer – Issuer Call*), Condition 9(d) (*Redemption and Purchase – Clean-Up Call Option*) and Condition 9(e) (*Redemption and Purchase – Redemption at the Option of the Issuer from three months prior to the Maturity Date of the relevant Notes*), the Issuer's right to redeem at par all or, as the case may be, part of the Notes will exist notwithstanding that immediately prior

to the serving of a notice in respect of the exercise of the relevant option the Notes may have been trading significantly above par, thus potentially resulting in a loss of capital invested. If the Issuer calls and redeems the Notes in the circumstances mentioned above, the Noteholders may not be able to reinvest the redemption proceeds in securities offering a comparable yield. Potential investors should consider reinvestment risk in light of other investments available at that time.

Furthermore, with respect to the Clean-Up Call Option, there is no obligation under the Terms and Conditions of the Notes for the Issuer to inform investors if and when the percentage of 80 per cent. is about to be reached, and the Issuer's right to redeem will exist notwithstanding that immediately prior to the serving of a notice in respect of the exercise of the Clean-Up Call Option, the Notes may have been trading significantly above par, thus potentially resulting in a loss of capital invested.

The Make-Whole Issuer Call and the Issuer Call are exercisable in whole or in part and such exercise by the Issuer in respect of certain Notes may affect the liquidity of the Notes in respect of which such option is not exercised

The Issuer Call provided in Condition 9(c)(i) (*Redemption and Purchase – Redemption at the option of the Issuer – Issuer Call*) and the Make-Whole Issuer Call provided in Condition 9(c)(ii) (*Redemption and Purchase – Redemption at the option of the Issuer – Make-Whole Issuer Call*) are exercisable in whole or in part. If the Issuer decides to redeem certain Notes in part only, such partial redemption may affect the liquidity of the Notes of the same Series in respect of which such option is not exercised. Depending on the number of the Notes of the same Series in respect of which the Issuer Call or the Make-Whole Issuer Call (as the case may be) is exercised, any trading market in respect of those Notes in respect of which such option is not exercised may become illiquid.

Redemption for tax reasons

In the event that the Issuer would be obliged to increase the amounts payable in respect of any Notes due to any withholding or deduction for or on account of any present or future taxes, duties, assessments or governmental charges of whatever nature imposed, levied, collected, withheld or assessed by or on behalf of the Republic of Italy or certain other relevant jurisdictions or any political subdivision thereof or any authority therein or thereof having power to tax, the Issuer may redeem all outstanding Notes in accordance with Condition 9(b) (*Redemption and Purchase – Redemption for tax reasons*). In such circumstances an investor may not be able to reinvest the redemption proceeds in a comparable security at an effective interest rate as high as that of the relevant Notes.

The Issuer may amend the economic terms and conditions of the Notes without the prior consent of all holders of such Notes

The terms and conditions applicable to each Series will be as agreed between the Issuer and the relevant Dealer at or prior to the time of issuance of such Series, and will be completed by the relevant Final Terms. The terms and conditions applicable to each Series will therefore be those set out under "*Terms and Conditions of the Notes*" below, subject to being completed by the relevant Final Terms in relation to each Series.

The Terms and Conditions of the Notes and the Agency Agreement contain provisions, which are binding on the Issuer and the holders of Notes, for convening meetings of the holders of Notes of any Series to consider matters affecting their interests generally, including the modification or waiver of the Conditions applicable to any Series of Notes. These provisions permit defined majorities to make decisions that may affect Noteholders' rights and obligations under the Notes and bind all Noteholders including Noteholders who did not attend and vote at the relevant meeting and Noteholders who voted in a manner contrary to the majority. Any such amendment to the Notes may include, without limitation, lowering the ranking of the Notes, reducing the amount of principal and interest payable on the Notes, changing the time and manner of payment, changing provisions relating to redemption, limiting remedies on the Notes, and changing the amendment provisions. These and other changes may adversely impact Noteholders' rights and may adversely impact the market value of the Notes. Furthermore, the Issuer has the right to correct manifest errors in the Conditions without the Noteholders' consent. In addition, in

accordance with Condition 7(e) (*Floating Rate Note Provisions – Benchmark Replacement*), certain changes may be made without the consent of Noteholders to the interest calculation provisions of the Floating Rate Notes in the circumstances and as otherwise set out in such Condition.

Notes where denominations involve integral multiples: Definitive Notes

In relation to any issue of Notes which have denominations consisting of a minimum Specified Denomination plus one or more higher integral multiples of another smaller amount, it is possible that such Note may be traded in amounts in excess of the minimum Specified Denomination that are not integral multiples of such minimum Specified Denomination. In such a case, a holder who, as a result of such trading, holds an amount which is less than the minimum Specified Denomination in his account with the relevant clearing system at the relevant time may not receive a definitive Note in bearer form in respect of such holding (should such definitive Notes be printed) and, in order to receive such a Note, would need to purchase a principal amount of Notes such that its holding amounts to the minimum Specified Denomination.

If definitive Notes are issued, holders should be aware that definitive Notes which have a denomination that is not an integral multiple of the minimum Specified Denomination may be illiquid and difficult to trade.

Potential conflicts of interest

Any Calculation Agent appointed under the Programme (whether the Fiscal Agent, any Paying Agent or otherwise) is the agent of the Issuer and not the agent of the Noteholders. Potential conflicts of interest may exist between the Calculation Agent (if any) and Noteholders, including with respect to certain determinations and judgments that such Calculation Agent may make pursuant to the Conditions that may influence amounts receivable by the Noteholders during the term of the Notes and upon their redemption.

Besides, the Issuer may act as Calculation Agent or appoint a Dealer as Calculation Agent in respect of an issuance of Notes under the Programme. In such a case the Calculation Agent is likely to be a member of a financial group that is involved, in the ordinary course of its business, in a wide range of banking activities out of which conflicting interests may arise. Whilst such a Calculation Agent will, where relevant, have information barriers and procedures in place to manage conflicts of interest, it may in its other banking activities from time to time be engaged in transactions involving an index or related derivatives which may affect amounts receivable by Noteholders during the term and on the maturity of the Notes or the market price, liquidity or value of the Notes and which could be deemed to be adverse to the interests of the Noteholders.

Because the Global Notes are held by or on behalf of Euroclear and Clearstream, Luxembourg, investors will have to rely on their procedures for transfer, payment and communication with the Issuer

Notes issued under the Programme may be represented by one or more Global Notes. Such Global Notes will be deposited with a common depositary, or as the case may be, a common safekeeper for Euroclear and Clearstream, Luxembourg. Except in the circumstances described in the relevant Global Note, investors will not be entitled to receive definitive Notes. Euroclear and Clearstream, Luxembourg will maintain records of the beneficial interests in the Global Notes. While the Notes are represented by one or more Global Notes, investors will be able to trade their beneficial interests only through Euroclear and Clearstream, Luxembourg. While the Notes are represented by one or more Global Notes the Issuer will discharge its payment obligations under the Notes by making payments to the common depositary or, as the case may be, a common safekeeper for Euroclear and Clearstream, Luxembourg for distribution to their account holders. A holder of a beneficial interest in a Global Note must rely on the procedures of Euroclear and Clearstream, Luxembourg to receive payments under the relevant Notes. The Issuer has no responsibility or liability for the records relating to, or payments made in respect of, beneficial interests in the Global Notes.

Holders of beneficial interests in the Global Notes will not have a direct right to vote in respect of the relevant Notes. Instead, such holders will be permitted to act only to the extent that they are

enabled by Euroclear and Clearstream, Luxembourg to appoint appropriate proxies. Similarly, holders of beneficial interests in the Global Notes will not have a direct right under the Global Notes to take enforcement action against the Issuer in the event of a default under the relevant Notes but will have to rely upon their rights under the Deed of Covenant.

Taxation

The tax regime in the Republic of Italy and in any other relevant jurisdiction (including, without limitation, the jurisdiction in which each Noteholder is resident for tax purposes) may be relevant to the acquiring, holding and disposing of Notes and the receiving of payments of interest, principal and/or other income under the Notes. For instance, the substitutive tax exemption regime provided by Decree No. 239 applies if certain procedural requirements are met and there can be no assurance that all non-Italian resident investors will be entitled to claim the application of the withholding tax exemption. For further information on the principal Italian tax consequences of the purchase, ownership, redemption and disposal of the Notes, see the section headed "*Taxation*" below. Prospective investors in the Notes should consult their own tax advisers as to which countries' tax laws could be relevant and the consequences of such actions under the tax laws of those countries.

INFORMATION INCORPORATED BY REFERENCE

Certain documents which have previously been published or are published simultaneously with this Base Prospectus and have been filed with the CSSF are incorporated by reference into, and form part of, this Base Prospectus.

The documents so published and filed are as follows:

- (d) the audited integrated annual report of Leonardo (together with the auditors' report thereon) as at and for the financial year ended 31 December 2021, available on <http://dl.bourse.lu/dlp/106b40bde7f567472bb577d78de2433ea1>, and in particular:

Leonardo 2021 integrated annual report

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- (e) the audited consolidated annual financial statements of Leonardo (together with the auditors' report thereon) as at and for the financial year ended 31 December 2020, available on <http://dl.bourse.lu/dlp/104f12f18a2c1740a09bb2133f6dd531f9>, and in particular:

Leonardo 2020 consolidated annual financial statements

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- (f) Leonardo's corporate governance report 2022 for 2021 financial year available on <http://dl.bourse.lu/dlp/10f7a9e50ecb5f4367bdc2e850438bdf23>, and in particular:

Corporate governance report 2022

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- (g) the interim results of Leonardo at 31 March 2022, available on <http://dl.bourse.lu/dlp/10db4aa50f126d4348b6c52c050bbb1560>, and in particular:

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Any information not listed in the cross-reference table above but included in the documents incorporated by reference in this Base Prospectus and any documents themselves incorporated by reference in the documents incorporated by reference in this Base Prospectus shall not form part of this Base Prospectus and are either not relevant for the investor or covered in another part of this Base Prospectus. Unless specifically incorporated by reference into this Base Prospectus, information on the website does not form part of this Base Prospectus and has not been scrutinised or approved by the competent authority.

Following the publication of this Base Prospectus a supplement may be prepared by the Issuer and approved by the CSSF in accordance with Article 23 of the Prospectus Regulation. Statements contained in any such supplement (or contained in any document incorporated by reference therein) shall, to the extent applicable (whether expressly, by implication or otherwise) be deemed to modify or supersede statements contained in this Base Prospectus or in a document which is incorporated by reference in this Base Prospectus. Any statement so modified or superseded shall not, except as so modified or superseded, constitute a part of this Base Prospectus.

The Issuer will, in the event of any significant new factor, material mistake or inaccuracy relating to information included in this Base Prospectus which is capable of affecting the assessment of any Notes, prepare a supplement to this Base Prospectus or publish a new Base Prospectus for use in connection with any subsequent issue of Notes.

The Issuer will, at its registered offices and the specified offices of the Paying Agents, provide, free of charge, upon oral or written request, a copy of this Base Prospectus and all documents forming part thereof. A copy of the documents incorporated by reference shall also be available in electronic form on the website of the Luxembourg Stock Exchange (<http://www.bourse.lu>). Written or oral requests for such documents should be directed to the specified office of any Paying Agent or the specified office of the Listing Agent in Luxembourg.

In addition, this Base Prospectus and, in the case of Notes listed on the Luxembourg Stock Exchange and admitted to trading on the regulated market of the Luxembourg Stock Exchange,

the applicable Final Terms, will be available in electronic form on the website of the Luxembourg Stock Exchange (<http://www.bourse.lu>).

FINAL TERMS AND DRAWDOWN PROSPECTUSES

In relation to the different types of Notes which may be issued under the Programme, the Issuer has included in this Base Prospectus all of the necessary information except for information relating to the Notes which is not known at the date of this Base Prospectus and which can only be determined at the time of an individual issue of a Tranche of Notes. In this section the expression "**necessary information**" means, in relation to any Tranche of Notes, the necessary information which is material to an investor for making an informed assessment of the assets and liabilities, financial position, profits and losses and prospects of the Issuer and of the rights attaching to the Notes and the reasons for the issuance and its impact on the Issuer.

Any information relating to the Notes which is not included in this Base Prospectus and which is required in order to complete the necessary information in relation to a Tranche of Notes will be contained in the relevant Final Terms unless any of such information constitutes a significant new factor relating to the information contained in this Base Prospectus, in which case such information, together with all of the other necessary information in relation to the relevant series of Notes, may be contained in a Drawdown Prospectus.

For a Tranche of Notes which is the subject of Final Terms, those Final Terms must be read in conjunction with this Base Prospectus. The terms and conditions applicable to any particular Tranche of Notes which is the subject of Final Terms are the Conditions as completed by the relevant Final Terms.

The terms and conditions applicable to any particular Tranche of Notes which is the subject of a Drawdown Prospectus will be the Conditions as supplemented, amended and/or replaced to the extent described in the relevant Drawdown Prospectus. In the case of a Tranche of Notes which is the subject of a Drawdown Prospectus, each reference in this Base Prospectus to information being specified or identified in the relevant Final Terms shall be read and construed as a reference to such information being specified or identified in the relevant Drawdown Prospectus unless the context requires otherwise.

Each Drawdown Prospectus will be constituted by a single document containing the necessary information relating to the Issuer and the relevant Notes.

FORMS OF THE NOTES

Each Tranche of Notes will initially be in the form of either a temporary global note (the "**Temporary Global Note**"), without interest coupons, or a permanent global note (the "**Permanent Global Note**"), without interest coupons, in each case as specified in the relevant Final Terms. Each Temporary Global Note or, as the case may be, Permanent Global Note (each, a "**Global Note**") which is not intended to be issued in new global note ("**NGN**") form, as specified in the relevant Final Terms, will be deposited on or around the issue date of the relevant Tranche of the Notes with a depositary or a common depositary for Euroclear Bank SA/NV ("**Euroclear**") and/or Clearstream Banking, *société anonyme*, Luxembourg ("**Clearstream, Luxembourg**") and/or any other relevant clearing system and each Global Note which is intended to be issued in NGN form, as specified in the relevant Final Terms, will be deposited on or around the issue date of the relevant Tranche of the Notes with a common safekeeper for Euroclear and/or Clearstream, Luxembourg.

According to the European Central Bank (the "**ECB**"), Notes in NGN form are in compliance with the "Standards for the use of EU securities settlement systems in ESCB credit operations" of the central banking system for the euro (the "**Eurosystem**"), provided that certain other criteria are fulfilled. Debt securities in global bearer form issued through Euroclear and Clearstream, Luxembourg will only be eligible as collateral for Eurosystem operations if the NGN form is used.

The relevant Final Terms will also specify whether United States Treasury Regulation §1.163-5(c)(2)(i)(C) (the "**TEFRA C Rules**") or United States Treasury Regulation §1.163-5(c)(2)(i)(D) (the "**TEFRA D Rules**") are applicable in relation to the Notes or, if the Notes do not have a maturity of more than 365 days, that neither the TEFRA C Rules nor the TEFRA D Rules are applicable.

Temporary Global Note exchangeable for Permanent Global Note

If the relevant Final Terms specifies the form of Notes as being "Temporary Global Note exchangeable for a Permanent Global Note", then the Notes will initially be in the form of a Temporary Global Note which will be exchangeable, in whole or in part, for interests in a Permanent Global Note, without interest coupons, not earlier than 40 days after the issue date of the relevant Tranche of the Notes upon certification as to non-U.S. beneficial ownership. No payments will be made under the Temporary Global Note unless exchange for interests in the Permanent Global Note is improperly withheld or refused. In addition, interest payments in respect of the Notes cannot be collected without such certification of non-U.S. beneficial ownership.

Whenever any interest in the Temporary Global Note is to be exchanged for an interest in a Permanent Global Note, the Issuer shall procure (in the case of first exchange) the prompt delivery (free of charge to the bearer) of such Permanent Global Note to the bearer of the Temporary Global Note or (in the case of any subsequent exchange) an increase in the principal amount of the Permanent Global Note in accordance with its terms against:

- (i) presentation and (in the case of final exchange) surrender of the Temporary Global Note at the Specified Office of the Fiscal Agent; and
- (ii) receipt by the Fiscal Agent of a certificate or certificates of non-U.S. beneficial ownership, within seven days of the bearer requesting such exchange.

The principal amount of Notes represented by the Permanent Global Note shall be equal to the aggregate of the principal amounts specified in the certificates of non-U.S. beneficial ownership; **provided, however, that** in no circumstances shall the principal amount of Notes represented by the Permanent Global Note exceed the initial principal amount of Notes represented by the Temporary Global Note.

The Permanent Global Note will be exchangeable in whole, but not in part, for Notes in definitive form ("**Definitive Notes**"):

- (i) on the expiry of such period of notice as may be specified in the relevant Final Terms; or

- (ii) at any time, if so specified in the relevant Final Terms; or
- (iii) if the relevant Final Terms specifies "in the limited circumstances described in the Permanent Global Note", then if (a) Euroclear or Clearstream, Luxembourg or any other relevant clearing system is closed for business for a continuous period of 14 days (other than by reason of legal holidays) or announces an intention permanently to cease business or (b) an Event of Default as defined in Condition 12 (*Events of Default*) occurs and the Notes become due and payable.

Whenever the Permanent Global Note is to be exchanged for Definitive Notes, the Issuer shall procure the prompt delivery (free of charge to the bearer) of such Definitive Notes, duly authenticated and with Coupons and Talons attached (if so specified in the relevant Final Terms), in an aggregate principal amount equal to the principal amount of Notes represented by the Permanent Global Note to the bearer of the Permanent Global Note against the surrender of the Permanent Global Note at the Specified Office of the Fiscal Agent within 30 days of the bearer requesting such exchange.

When the Permanent Global Note is to be exchanged for Definitive Notes in the circumstance described in (i) and (ii) above, Notes may only be issued in denominations which are integral multiples of the minimum denomination and may only be traded in such amounts, whether in global or definitive form. As an exception to the above rule, where the Permanent Global Note may only be exchanged in the limited circumstances described in (iii) above, Notes may be issued in denominations of EUR 100,000, plus integral multiples of EUR 1,000 in excess thereof up to and including EUR 199,000 and no Notes in definitive form will be issued with a denomination above EUR 199,000.

Temporary Global Note exchangeable for Definitive Notes

If the relevant Final Terms specifies the form of Notes as being "Temporary Global Note exchangeable for Definitive Notes" and also specifies that the TEFRA C Rules are applicable or that neither the TEFRA C Rules or the TEFRA D Rules are applicable, then the Notes will initially be in the form of a Temporary Global Note which will be exchangeable, in whole but not in part, for Definitive Notes not earlier than 40 days after the issue date of the relevant Tranche of the Notes.

If the relevant Final Terms specifies the form of Notes as being "Temporary Global Note exchangeable for Definitive Notes" and also specifies that the TEFRA D Rules are applicable, then the Notes will initially be in the form of a Temporary Global Note which will be exchangeable, in whole or in part, for Definitive Notes not earlier than 40 days after the issue date of the relevant Tranche of the Notes upon certification as to non-U.S. beneficial ownership. Interest payments in respect of the Notes cannot be collected without such certification of non-U.S. beneficial ownership.

Whenever the Temporary Global Note is to be exchanged for Definitive Notes, the Issuer shall procure the prompt delivery (free of charge to the bearer) of such Definitive Notes, duly authenticated and with Coupons and Talons attached (if so specified in the relevant Final Terms), in an aggregate principal amount equal to the principal amount of the Temporary Global Note to the bearer of the Temporary Global Note against the surrender of the Temporary Global Note at the Specified Office of the Fiscal Agent within 30 days of the bearer requesting such exchange.

When the Temporary Global Note is to be exchanged for Definitive Notes, Notes may only be issued in denominations which are integral multiples of the minimum denomination and may only be traded in such amounts, whether in global or definitive form.

Permanent Global Note exchangeable for Definitive Notes

If the relevant Final Terms specifies the form of Notes as being "Permanent Global Note exchangeable for Definitive Notes", then the Notes will initially be in the form of a Permanent Global Note which will be exchangeable in whole, but not in part, for Definitive Notes:

- (i) on the expiry of such period of notice as may be specified in the relevant Final Terms; or

- (ii) at any time, if so specified in the relevant Final Terms; or
- (iii) if the relevant Final Terms specifies "in the limited circumstances described in the Permanent Global Note", then if (a) Euroclear or Clearstream, Luxembourg or any other relevant clearing system is closed for business for a continuous period of 14 days (other than by reason of legal holidays) or announces an intention permanently to cease business or (b) an Event of Default as defined in Condition 12 (*Events of Default*) occurs and the Notes become due and payable.

Whenever the Permanent Global Note is to be exchanged for Definitive Notes, the Issuer shall procure the prompt delivery (free of charge to the bearer) of such Definitive Notes, duly authenticated and with Coupons and Talons attached (if so specified in the relevant Final Terms), in an aggregate principal amount equal to the principal amount of Notes represented by the Permanent Global Note to the bearer of the Permanent Global Note against the surrender of the Permanent Global Note at the Specified Office of the Fiscal Agent within 30 days of the bearer requesting such exchange.

When the Permanent Global Note is to be exchanged for Definitive Notes in the circumstance described in (i) and (ii) above, Notes may only be issued in denominations which are integral multiples of the minimum denomination and may only be traded in such amounts, whether in global or definitive form. As an exception to the above rule, where the Permanent Global Note may only be exchanged in the limited circumstances described in (iii) above, Notes may be issued in denominations of EUR 100,000, plus integral multiples of EUR 1,000 in excess thereof up to and including EUR 199,000 and no Notes in definitive form will be issued with a denomination above EUR 199,000.

Terms and Conditions applicable to the Notes

The terms and conditions applicable to any Definitive Note will be endorsed on that Note and will consist of the terms and conditions set out under "*Terms and Conditions of the Notes*" below and the provisions of the relevant Final Terms which complete those terms and conditions.

The terms and conditions applicable to any Note in global form will differ from those terms and conditions which would apply to the Note were it in definitive form to the extent described under "*Overview of Provisions Relating to the Notes while in Global Form*" below.

Legend concerning United States persons

The Notes in global form, the Notes in definitive form and any Coupons and Talons appertaining thereto will bear a legend to the following effect:

"Any United States person who holds this obligation will be subject to limitations under the United States income tax laws, including the limitations provided in Sections 165(j) and 1287(a) of the Internal Revenue Code."

The sections referred to in such legend provide that a United States person who holds a Note, Coupon or Talon will generally not be allowed to deduct any loss realised on the sale, exchange or redemption of such Note, Coupon or Talon and any gain (which might otherwise be characterised as capital gain) recognised on such sale, exchange or redemption will be treated as ordinary income.

TERMS AND CONDITIONS OF THE NOTES

The following is the text of the terms and conditions which, as completed by the relevant Final Terms, will be endorsed on each Note in definitive form issued under the Programme.

The terms and conditions applicable to any Note in global form will differ from those terms and conditions which would apply to the Note were it in definitive form to the extent described under "Overview of Provisions Relating to the Notes while in Global Form" below.

1. **Introduction**

(a) **Programme**

Leonardo – Società per azioni ("**Issuer**" or "**Leonardo S.p.A.**" or "**Leonardo**") has established a Euro Medium Term Note Programme (the "**Programme**") for the issuance of up to EUR 4,000,000,000 in aggregate principal amount of notes (the "**Notes**"). The Notes are issued pursuant to Articles 2410 *et seq.* of the Italian Civil Code, as amended and supplemented from time to time.

(b) **Final Terms**

Notes issued under the Programme are issued in series (each, a "**Series**") and each Series may comprise one or more tranches (each, a "**Tranche**") of Notes. Each Tranche is the subject of a set of final terms (the "**Final Terms**") which completes these terms and conditions (the "**Conditions**"). The terms and conditions applicable to any particular Tranche of Notes are these Conditions as completed by the relevant Final Terms. In the event of any inconsistency between these Conditions and the relevant Final Terms, the relevant Final Terms shall prevail.

(c) **Agency Agreement**

The Notes are the subject of an amended and restated issue and paying agency agreement dated 8 June 2022, as amended or supplemented from time to time (the "**Agency Agreement**"), between the Issuer, Société Générale Luxembourg as fiscal agent (the "**Fiscal Agent**", which expression includes any successor fiscal agent appointed from time to time in connection with the Notes) and the paying agents named therein (together with the Fiscal Agent, the "**Paying Agents**", which expression includes any successor or additional paying agents appointed from time to time in connection with the Notes).

(d) **The Notes**

All subsequent references in these Conditions to "**Notes**" are to the Notes which are the subject of the relevant Final Terms. Copies of the relevant Final Terms are available for inspection by Noteholders during normal business hours at the Specified Office of the Fiscal Agent, the initial Specified Office of which is set out below. Copies of Final Terms in relation to Notes to be listed on the Luxembourg Stock Exchange will also be published on the website of the Luxembourg Stock Exchange (www.bourse.lu).

(e) **Summaries**

Certain provisions of these Conditions are summaries of the Agency Agreement and are subject to its detailed provisions. The holders of the Notes (the "**Noteholders**") and the holders of the related interest coupons, if any (the "**Couponholders**" and the "**Coupons**", respectively) are bound by, and are deemed to have notice of, all the provisions of the Agency Agreement applicable to them. Copies of the Agency Agreement are available for inspection by Noteholders during normal business hours at the Specified Offices of each of the Paying Agents, the initial Specified Offices of which are set out below.

2. **Interpretation**

(a) **Definitions**

In these Conditions the following expressions have the following meanings:

"2006 ISDA Definitions" means, in relation to a Series of Notes, the 2006 ISDA Definitions (as supplemented, amended and updated as at the date of issue of the first Tranche of the Notes of such Series) as published by ISDA (copies of which may be obtained from ISDA at www.isda.org);

"2021 ISDA Definitions" means, in relation to a Series of Notes, the latest version of the 2021 ISDA Interest Rate Derivatives Definitions (including each Matrix (and any successor Matrix thereto), as defined in such 2021 ISDA Interest Rate Derivatives Definitions) as at the date of issue of the first Tranche of Notes of such Series, as published by ISDA on its website (www.isda.org);

"Accrual Yield" has the meaning given in the relevant Final Terms;

"Additional Business Centre(s)" means the city or cities specified as such in the relevant Final Terms;

"Additional Financial Centre(s)" means the city or cities specified as such in the relevant Final Terms;

"Business Day" means:

- (i) in relation to any sum payable in euro, a TARGET Settlement Day and a day on which commercial banks and foreign exchange markets settle payments generally in each (if any) Additional Business Centre; and
- (ii) in relation to any sum payable in a currency other than euro, a day on which commercial banks and foreign exchange markets settle payments generally in London, in the Principal Financial Centre of the relevant currency and in each (if any) Additional Business Centre;

"Business Day Convention", in relation to any particular date, has the meaning given in the relevant Final Terms and, if so specified in the relevant Final Terms, may have different meanings in relation to different dates and, in this context, the following expressions shall have the following meanings:

- (i) **"Following Business Day Convention"** means that the relevant date shall be postponed to the first following day that is a Business Day;
- (ii) **"Modified Following Business Day Convention"** or **"Modified Business Day Convention"** means that the relevant date shall be postponed to the first following day that is a Business Day unless that day falls in the next calendar month in which case that date will be the first preceding day that is a Business Day;
- (iii) **"Preceding Business Day Convention"** means that the relevant date shall be brought forward to the first preceding day that is a Business Day;
- (iv) **"FRN Convention"**, **"Floating Rate Convention"** or **"Eurodollar Convention"** means that each relevant date shall be the date which numerically corresponds to the preceding such date in the calendar month which is the number of months specified in the relevant Final Terms as the Specified Period after the calendar month in which the preceding such date occurred **provided, however, that:**
 - (A) if there is no such numerically corresponding day in the calendar month in which any such date should occur, then such date will be the last day which is a Business Day in that calendar month;

- (B) if any such date would otherwise fall on a day which is not a Business Day, then such date will be the first following day which is a Business Day unless that day falls in the next calendar month, in which case it will be the first preceding day which is a Business Day; and
- (C) if the preceding such date occurred on the last day in a calendar month which was a Business Day, then all subsequent such dates will be the last day which is a Business Day in the calendar month which is the specified number of months after the calendar month in which the preceding such date occurred; and
- (v) **"No Adjustment"** means that the relevant date shall not be adjusted in accordance with any Business Day Convention;

"Calculation Agent" means the Person specified in the relevant Final Terms as the party responsible for calculating the Rate(s) of Interest and Interest Amount(s) and/or such other amount(s) as may be specified in the relevant Final Terms;

"Calculation Amount" means the amount specified in the relevant Final Terms;

"Consolidated Net Worth" means at any time the aggregate of:

- (i) the amount paid up or credited as paid up on the issued share capital of Leonardo; and
- (ii) the amount standing to the credit of the consolidated capital stock, retained earnings and legal reserves of Leonardo;

"Coupon Sheet" means, in respect of a Note, a coupon sheet relating to the Note;

"Day Count Fraction" means, in respect of the calculation of an amount for any period of time (the **"Calculation Period"**), such day count fraction as may be specified in these Conditions or the relevant Final Terms and:

- (i) if **"Actual/Actual (ICMA)"** is so specified, means:
 - (a) where the Calculation Period is equal to or shorter than the Regular Period during which it falls, the actual number of days in the Calculation Period divided by the product of (1) the actual number of days in such Regular Period and (2) the number of Regular Periods in any year; and
 - (b) where the Calculation Period is longer than one Regular Period, the sum of:
 - (1) the actual number of days in such Calculation Period falling in the Regular Period in which it begins divided by the product of (1) the actual number of days in such Regular Period and (2) the number of Regular Periods in any year; and
 - (2) the actual number of days in such Calculation Period falling in the next Regular Period divided by the product of (1) the actual number of days in such Regular Period and (2) the number of Regular Periods in any year;
- (ii) if **"Actual/360"** is so specified, means the actual number of days in the Interest Period divided by 360;
- (iii) if **"Actual/Actual"** or **"Actual/Actual (ISDA)"** is so specified, means the actual number of days in the Interest Period divided by 365 (or, if any portion of that Interest Period falls in a leap year, the sum of (i) the actual number of days in that portion of the Interest Period falling in a leap year divided by 366; and (ii) the

actual number of days in that portion of the Interest Period falling in a non-leap year divided by 365);

- (iv) if "**Actual/365 (Fixed)**" is so specified, means the actual number of days in the Interest Period divided by 365;
- (v) if "**30/360 (Floating)**" or "**360/360**" or "**Bond Basis**" is so specified, means the number of days in the Interest Period divided by 360 calculated on a formula basis as follows:

$$\text{Day Count Fraction} = \frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + (D_2 - D_1)}{360}$$

where:

"**Y₁**" is the year, expressed as a number, in which the first day of the Calculation Period falls;

"**Y₂**" is the year, expressed as a number, in which the day immediately following the last day included in the Interest Period falls;

"**M₁**" is the calendar month, expressed as a number, in which the first day of the Interest Period falls;

"**M₂**" is the calendar month, expressed as number, in which the day immediately following the last day included in the Interest Period falls;

"**D₁**" is the first calendar day, expressed as a number, of the Interest Period, unless such number would be 31, in which case D₁ will be 30; and

"**D₂**" is the calendar day, expressed as a number, immediately following the last day included in the Interest Period, unless such number would be 31 and D₁ is greater than 29, in which case D₂ will be 30;

- (vi) if "**30E/360**" or "**Eurobond Basis**" is so specified, means the number of days in the Interest Period divided by 360, calculated on a formula basis as follows:

$$\text{Day Count Fraction} = \frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + (D_2 - D_1)}{360}$$

where:

"**Y₁**" is the year, expressed as a number, in which the first day of the Interest Period falls;

"**Y₂**" is the year, expressed as a number, in which the day immediately following the last day included in the Interest Period falls;

"**M₁**" is the calendar month, expressed as a number, in which the first day of the Interest Period falls;

"**M₂**" is the calendar month, expressed as a number, in which the day immediately following the last day included in the Interest Period falls;

"**D₁**" is the first calendar day, expressed as a number, of the Interest Period, unless such number would be 31, in which case D₁ will be 30; and

"**D₂**" is the calendar day, expressed as a number, immediately following the last day included in the Interest Period, unless such number would be 31, in which case D₂ will be 30; and

- (vii) if "**30E/360 (ISDA)**" is so specified, means the number of days in the Interest Period in respect of which payment is being made divided by 360, calculated on a formula basis as follows:

$$\text{Day Count Fraction} = \frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + (D_2 - D_1)}{360}$$

where:

"**Y₁**" is the year, expressed as a number, in which the first day of the Interest Period falls;

"**Y₂**" is the year, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

"**M₁**" is the calendar month, expressed as a number, in which the first day of the Interest Period falls;

"**M₂**" is the calendar month, expressed as a number, in which the day immediately following the last day included in the Interest Period falls;

"**D₁**" is the first calendar day, expressed as a number, of the Interest Period, unless (i) that day is the last day of February or (ii) such number would be 31, in which case D₁ will be 30; and

"**D₂**" is the calendar day, expressed as a number, immediately following the last day included in the Interest Period, unless (i) that day is the last day of February but not the Maturity Date or (ii) such number would be 31, in which case D₂ will be 30;

"**Early Redemption Amount**" means, in respect of any Note, its principal amount or such other amount as may be specified in, or determined in accordance with, the relevant Final Terms;

"**Early Redemption Amount (Tax)**" means, in respect of any Note, its principal amount or such other amount as may be specified in, or determined in accordance with, the relevant Final Terms;

"**Extraordinary Resolution**" has the meaning given in the Agency Agreement;

"**Final Redemption Amount**" means, in respect of any Note, its principal amount or such other amount as may be specified in, or determined in accordance with, the relevant Final Terms **provided that**, in any case, such amount will be at least equal to the relevant par value;

"**Fixed Coupon Amount**" has the meaning given in the relevant Final Terms;

"**Indebtedness for Borrowed Money**" means any present or future indebtedness (whether being principal, premium, interest or other amounts) for or in respect of (i) money borrowed, (ii) liabilities under or in respect of any acceptance or acceptance credit or (iii) any notes, bonds, debentures or other securities offered, issued or distributed whether by way of public offer, private placing, or acquisition consideration and whether issued for cash or in whole or in part for a consideration other than cash;

"**Interest Amount**" means, in relation to a Note and an Interest Period, the amount of interest payable in respect of that Note for that Interest Period;

"**Interest Commencement Date**" means the Issue Date of the Notes or such other date as may be specified as the Interest Commencement Date in the relevant Final Terms;

"**Interest Determination Date**" has the meaning given in the relevant Final Terms;

"Interest Payment Date" means the date or dates specified as such in, or determined in accordance with the provisions of, the relevant Final Terms and, if a Business Day Convention is specified in the relevant Final Terms:

- (i) as the same may be adjusted in accordance with the relevant Business Day Convention; or
- (ii) if the Business Day Convention is the FRN Convention, Floating Rate Convention or Eurodollar Convention and an interval of a number of calendar months is specified in the relevant Final Terms as being the Specified Period, each of such dates as may occur in accordance with the FRN Convention, Floating Rate Convention or Eurodollar Convention at such Specified Period of calendar months following the Interest Commencement Date (in the case of the first Interest Payment Date) or the previous Interest Payment Date (in any other case);

"Interest Period" means each period beginning on (and including) the Interest Commencement Date or any Interest Payment Date and ending on (but excluding) the next Interest Payment Date (or, if the Notes are redeemed on any earlier date, the relevant redemption date);

"ISDA" means the International Swaps and Derivatives Association, Inc. (or any successor);

"ISDA Definitions" has the meaning given in the relevant Final Terms;

"Issue Date" has the meaning given in the relevant Final Terms;

"Margin" has the meaning given in the relevant Final Terms;

"Material Subsidiaries" means, in respect of any company at any particular time, any company more than 50 per cent of whose issued share capital (or equivalent) is then, directly or indirectly, owned by Leonardo, whose total revenues (consolidated in the case of a company which itself has subsidiaries within the meaning of Article 2359 of the Italian Civil Code) and total assets (consolidated in the case of a company which itself has subsidiaries within the meaning of Article 2359 of the Italian Civil Code) equals or exceeds 10 per cent of Leonardo's consolidated total revenues and consolidated total assets as calculated on the basis of its latest Statutory Accounts;

"Maturity Date" has the meaning given in the relevant Final Terms;

"Maximum Redemption Amount" has the meaning given in the relevant Final Terms;

"Minimum Redemption Amount" has the meaning given in the relevant Final Terms;

"Optional Redemption Amount (Call)" means, in respect of any Note, its principal amount or such other amount as may be specified in, or determined in accordance with, the relevant Final Terms;

"Optional Redemption Amount (Put)" means, in respect of any Note, its principal amount or such other amount as may be specified in, or determined in accordance with, the relevant Final Terms;

"Optional Redemption Date (Call)" has the meaning given in the relevant Final Terms;

"Optional Redemption Date (Put)" has the meaning given in the relevant Final Terms;

"Payment Business Day" means:

- (i) if the currency of payment is euro, any day which is:
 - (A) a day on which banks in the relevant place of presentation are open for presentation and payment of bearer debt securities and for dealings in

foreign currencies; and

- (B) in the case of payment by transfer to an account, a TARGET Settlement Day and a day on which dealings in foreign currencies may be carried on in each (if any) Additional Financial Centre; or
- (ii) if the currency of payment is not euro, any day which is:
 - (A) a day on which banks in the relevant place of presentation are open for presentation and payment of bearer debt securities and for dealings in foreign currencies; and
 - (B) in the case of payment by transfer to an account, a day on which dealings in foreign currencies may be carried on in the Principal Financial Centre of the currency of payment and in each (if any) Additional Financial Centre;

"Person" means any individual, company, corporation, firm, partnership, joint venture, association, organisation, state or agency of a state or other entity, whether or not having separate legal personality;

"Principal Financial Centre" means, in relation to any currency, the principal financial centre for that currency **provided, however, that:**

- (i) in relation to euro, it means the principal financial centre of such Member State of the European Union as is selected (in the case of a payment) by the payee or (in the case of a calculation) by the Calculation Agent; and
- (ii) in relation to Australian dollars, it means Sydney and, in relation to New Zealand dollars, it means Auckland; in each case as is selected (in the case of a payment) by the payee or (in the case of a calculation) by the Calculation Agent;

"Put Option Notice" means a notice which must be delivered to a Paying Agent by any Noteholder wanting to exercise a right to redeem a Note at the option of the Noteholder;

"Put Option Receipt" means a receipt issued by a Paying Agent to a depositing Noteholder upon deposit of a Note with such Paying Agent by any Noteholder wanting to exercise a right to redeem a Note at the option of the Noteholder;

"Rate of Interest" means the rate or rates (expressed as a percentage per annum) of interest payable in respect of the Notes specified in the relevant Final Terms or calculated or determined in accordance with the provisions of these Conditions and/or the relevant Final Terms;

"Redemption Amount" means, as appropriate, the Final Redemption Amount, the Early Redemption Amount (Tax), the Optional Redemption Amount (Call), the Optional Redemption Amount (Put), the Early Redemption Amount or such other amount in the nature of a redemption amount as may be specified in, or determined in accordance with the provisions of, the relevant Final Terms;

"Reference Banks" has the meaning given in the relevant Final Terms or, if none, four major banks selected by the Calculation Agent in the market that is most closely connected with the Reference Rate;

"Reference Price" has the meaning given in the relevant Final Terms;

"Reference Rate" has the meaning given in the relevant Final Terms. The term Reference Rate shall, following the occurrence of a Benchmark Event under Condition 7(e)(i) (*Benchmark Replacement (Independent Adviser)*), include any Successor Rate or Alternative Rate and shall, if a Benchmark Event should occur subsequently in respect of any such Successor Rate or Alternative Rate, also include any further Successor Rate or further Alternative Rate;

"Regular Period" means:

- (i) in the case of Notes where interest is scheduled to be paid only by means of regular payments, each period from and including the Interest Commencement Date to but excluding the first Interest Payment Date and each successive period from and including one Interest Payment Date to but excluding the next Interest Payment Date;
- (ii) in the case of Notes where, apart from the first Interest Period, interest is scheduled to be paid only by means of regular payments, each period from and including a Regular Date falling in any year to but excluding the next Regular Date, where **"Regular Date"** means the day and month (but not the year) on which any Interest Payment Date falls; and
- (iii) in the case of Notes where, apart from one Interest Period other than the first Interest Period, interest is scheduled to be paid only by means of regular payments, each period from and including a Regular Date falling in any year to but excluding the next Regular Date, where **"Regular Date"** means the day and month (but not the year) on which any Interest Payment Date falls other than the Interest Payment Date falling at the end of the irregular Interest Period;

"Relevant Date" means, in relation to any payment, whichever is the later of (a) the date on which the payment in question first becomes due and (b) if the full amount payable has not been received by the Fiscal Agent on or prior to such due date, the date on which (the full amount having been so received) notice to that effect has been given to the Noteholders;

"Relevant Financial Centre" has the meaning given in the relevant Final Terms;

"Relevant Indebtedness" means (a) any Indebtedness for Borrowed Money of the Issuer which is in the form of, or represented by, any bond, note, debenture, certificate or other instrument which is, or is capable of being, listed, quoted or traded on any stock exchange or in any securities market (including, without limitation, any over-the-counter market) and (b) any guarantee in respect of any such Relevant Indebtedness;

"Relevant Screen Page" means the page, section or other part of a particular information service (including, without limitation, the Reuter Money 3000 Service) specified as the Relevant Screen Page in the relevant Final Terms, or such other page, section or other part as may replace it on that information service or such other information service, in each case, as may be nominated by the Person providing or sponsoring the information appearing there for the purpose of displaying rates or prices comparable to the Reference Rate;

"Relevant Time" has the meaning given in the relevant Final Terms;

"Reserved Matter" has the meaning given in the Agency Agreement;

"Security Interest" means any mortgage, charge, pledge, lien or other encumbrance including, without limitation, anything analogous to any of the foregoing under the laws of any jurisdiction;

"Specified Currency" has the meaning given in the relevant Final Terms;

"Specified Denomination(s)" has the meaning given in the relevant Final Terms subject to a minimum denomination of EUR 100,000 (or its equivalent in other currencies) on the Relevant Issue Date;

"Specified Office" has the meaning given in the Agency Agreement;

"Specified Period" has the meaning given in the relevant Final Terms;

"Statutory Accounts" means the audited, consolidated financial statements of Leonardo which are prepared in accordance with accounting regulations, as interpreted by and integrated with the accounting principles established by the Italian accounting profession;

"Talon" means a talon for further Coupons;

"TARGET Settlement Day" means any day on which the Trans-European Automated Real-Time Gross Settlement Express Transfer (TARGET2) System is open;

"Treaty" means the Treaty on the Functioning of the European Union, as amended; and

"Zero Coupon Note" means a Note specified as such in the relevant Final Terms.

(b) ***Interpretation***

In these Conditions:

- (i) if the Notes are Zero Coupon Notes, references to Coupons and Couponholders are not applicable;
- (ii) if Talons are specified in the relevant Final Terms as being attached to the Notes at the time of issue, references to Coupons shall be deemed to include references to Talons;
- (iii) if Talons are not specified in the relevant Final Terms as being attached to the Notes at the time of issue, references to Talons are not applicable;
- (iv) any reference to principal shall be deemed to include the Redemption Amount, any additional amounts in respect of principal which may be payable under Condition 11 (*Taxation*), any premium payable in respect of a Note and any other amount in the nature of principal payable pursuant to these Conditions;
- (v) any reference to interest shall be deemed to include any additional amounts in respect of interest which may be payable under Condition 11 (*Taxation*) and any other amount in the nature of interest payable pursuant to these Conditions;
- (vi) references to Notes being "**outstanding**" shall be construed in accordance with the Agency Agreement; and
- (vii) if an expression is stated in Condition 2(a) (*Interpretation – Definitions*) to have the meaning given in the relevant Final Terms, but the relevant Final Terms give no such meaning or specify that such expression is "not applicable" then such expression is not applicable to the Notes.

3. **Form, Denomination and Title**

The Notes are in bearer form in the Specified Denomination(s) with Coupons and, if specified in the relevant Final Terms, Talons attached at the time of issue. In the case of a Series of Notes with more than one Specified Denomination, Notes of one Specified Denomination will not be exchangeable for Notes of another Specified Denomination. Title to the Notes and the Coupons will pass by delivery. The holder of any Note or Coupon shall (except as otherwise required by law) be treated as its absolute owner for all purposes (whether or not it is overdue and regardless of any notice of ownership, trust or any other interest therein, any writing thereon or any notice of any previous loss or theft thereof) and no Person shall be liable for so treating such holder. No person shall have any right to enforce any term or condition of any Note under the Contracts (Rights of Third Parties) Act 1999. Notes will be issued in such denominations as may be specified in the relevant Final Terms, subject to compliance with all applicable legal and/or regulatory and/or central bank requirements save that the minimum denomination of each Note will be €100,000 (or, where the Notes are denominated in a currency other than Euro, the equivalent amount in such other currency), or if higher such as may be allowed or required from time to time by the relevant authority or any laws or regulations applicable to the relevant Specified Currency.

4. **Status**

The Notes constitute direct, general and unconditional obligations of the Issuer which will at all times rank *pari passu* among themselves and at least *pari passu* with all other present and future unsecured obligations of the Issuer, save for such obligations as may be preferred by mandatory provisions of applicable law.

5. **Negative Pledge**

So long as any Note remains outstanding, the Issuer shall not, and the Issuer shall procure that no Material Subsidiary will, create or permit to subsist (other than by operation of law) any Security Interest upon the whole or any part of its present or future undertaking, assets or revenues to secure any Relevant Indebtedness without (a) at the same time or prior thereto securing the Notes equally and rateably therewith or (b) providing such other security for the Notes as may be approved by an Extraordinary Resolution of Noteholders **provided that** nothing in this Condition 5 (*Negative Pledge*) shall prevent (i) the Issuer or any Material Subsidiary from creating or permitting to subsist any Security Interest over any revenues or receivables which is created pursuant to any securitisation or like arrangement whereby in the event of a failure to repay amounts advanced in connection therewith or any interest thereon, the Person or Persons providing such finance are entitled to have recourse only to the revenues or receivables derived from the assets forming the subject of such securitisation or like arrangement and/or (ii) the Issuer from separating certain of its assets to designate them exclusively for the payment of debts incurred for a specific business and/or utilising revenues deriving from a specific business for the reimbursement of financings entered into to finance such business, in both cases pursuant to, and within the limits set forth in, Articles 2447-bis and following of the Italian Civil Code.

6. **Fixed Rate Note Provisions**

(a) **Application**

This Condition 6 is applicable to the Notes only if the Fixed Rate Note Provisions are specified in the relevant Final Terms as being applicable.

(b) **Accrual of interest**

The Notes bear interest from (and including) the Interest Commencement Date at the Rate of Interest payable in arrear on each Interest Payment Date, subject as provided in Condition 10 (*Payments*). Each Note will cease to bear interest from the due date for final redemption unless, upon due presentation, payment of the Redemption Amount is improperly withheld or refused, in which case it will continue to bear interest in accordance with this Condition 6 (both before and after judgment) until whichever is the earlier of (i) the day on which all sums due in respect of such Note up to that day are received by or on behalf of the relevant Noteholder and (ii) the day which is seven days after the Fiscal Agent has notified the Noteholders that it has received all sums due in respect of the Notes up to such seventh day (except to the extent that there is any subsequent default in payment).

(c) **Fixed Coupon Amount**

If the Notes are in definitive form, except as specified in the relevant Final Terms, the amount of interest payable in respect of each Note for any Interest Period shall be the relevant Fixed Coupon Amount. Payments of interest on any Interest Payment Date will, if so specified in the relevant Final Terms, amount to the Broken Amount so specified.

(d) **Calculation of interest amount**

Except in the case of Notes in definitive form where a Fixed Coupon Amount or Broken Amount is specified in the relevant Final Terms, interest shall be calculated in respect of any period by applying the Rate of Interest to:

- (1) in the case of Fixed Rate Notes which are represented by a Global Note, the aggregate outstanding nominal amount of the Fixed Rate Notes represented by such Global Note; or
- (2) in the case of Fixed Rate Notes in definitive form, the Calculation Amount.

and, in each case, multiplying such sum by the applicable Day Count Fraction, and rounding the resultant figure to the nearest sub-unit of the relevant Specified Currency, half of any such sub-unit being rounded upwards or otherwise in accordance with applicable market convention. Where the Specified Denomination of a Fixed Rate Note in definitive form comprises more than one Calculation Amount, the amount of interest payable in respect of such Fixed Rate Note shall be the aggregate of the amounts (determined in the manner provided above) for each Calculation Amount comprising the Specified Denomination without any further rounding. For this purpose a "**sub-unit**" means, in the case of any currency other than euro, the lowest amount of such currency that is available as legal tender in the country of such currency and, in the case of euro, means one cent.

7. **Floating Rate Note Provisions**

(a) **Application**

This Condition 7 is applicable to the Notes only if the Floating Rate Note Provisions are specified in the relevant Final Terms as being applicable.

(b) **Accrual of interest**

The Notes bear interest from (and including) the Interest Commencement Date at the Rate of Interest payable in arrear on each Interest Payment Date, subject as provided in Condition 10 (*Payments*). Each Note will cease to bear interest from the due date for final redemption unless, upon due presentation, payment of the Redemption Amount is improperly withheld or refused, in which case it will continue to bear interest in accordance with this Condition 7 (both before and after judgment) until whichever is the earlier of (i) the day on which all sums due in respect of such Note up to that day are received by or on behalf of the relevant Noteholder and (ii) the day which is seven days after the Fiscal Agent has notified the Noteholders that it has received all sums due in respect of the Notes up to such seventh day (except to the extent that there is any subsequent default in payment). Unless otherwise specified in the applicable Final Terms, the Minimum Rate of Interest shall be deemed to be zero.

(c) **Screen Rate Determination**

If Screen Rate Determination is specified in the relevant Final Terms as the manner in which the Rate(s) of Interest is/are to be determined, the Rate of Interest applicable to the Notes for each Interest Period will be determined by the Calculation Agent on the following basis:

- (i) if the Reference Rate is a composite quotation or customarily supplied by one entity, the Calculation Agent will determine the Reference Rate which appears on the Relevant Screen Page as of the Relevant Time on the relevant Interest Determination Date;
- (ii) if Linear Interpolation is specified as applicable in respect of an Interest Period in the applicable Final Terms, the Rate of Interest for such Interest Period shall be calculated by the Calculation Agent by straight-line linear interpolation by

reference to two rates which appear on the Relevant Screen Page as of the Relevant Time on the relevant Interest Determination Date, where:

- (A) one rate shall be determined as if the relevant Interest Period were the period of time for which rates are available next shorter than the length of the relevant Interest Period; and
- (B) the other rate shall be determined as if the relevant Interest Period were the period of time for which rates are available next longer than the length of the relevant Interest Period;

provided, however, that if no rate is available for a period of time next shorter or, as the case may be, next longer than the length of the relevant Interest Period, then the Calculation Agent shall determine such rate at such time and by reference to such sources as it determines appropriate;

- (iii) in any other case, the Calculation Agent will determine the arithmetic mean of the Reference Rates which appear on the Relevant Screen Page as of the Relevant Time on the relevant Interest Determination Date;
- (iv) if, in the case of (i) above, such rate does not appear on that page or, in the case of (ii) above, fewer than two such rates appear on that page or if, in either case, the Relevant Screen Page is unavailable, the Calculation Agent will:
 - (A) request the principal Relevant Financial Centre office of each of the Reference Banks to provide a quotation of the Reference Rate at approximately the Relevant Time on the Interest Determination Date to prime banks in the Relevant Financial Centre interbank market in an amount that is representative for a single transaction in that market at that time; and
 - (B) determine the arithmetic mean of such quotations; and
- (v) if fewer than two such quotations are provided as requested, the Calculation Agent will determine the arithmetic mean of the rates (being the nearest to the Reference Rate, as determined by the Calculation Agent) quoted by major banks in the Principal Financial Centre of the Specified Currency, selected by the Calculation Agent, at approximately 11.00 a.m. (local time in the Principal Financial Centre of the Specified Currency) on the first day of the relevant Interest Period for loans in the Specified Currency to leading European banks for a period equal to the relevant Interest Period and in an amount that is representative for a single transaction in that market at that time,

and the Rate of Interest for such Interest Period shall be the sum of the Margin and the rate or (as the case may be) the arithmetic mean so determined; **provided, however, that** if the Calculation Agent is unable to determine a rate or (as the case may be) an arithmetic mean in accordance with the above provisions in relation to any Interest Period, the Rate of Interest applicable to the Notes during such Interest Period will be the sum of the Margin and the rate or (as the case may be) the arithmetic mean last determined in relation to the Notes in respect of a preceding Interest Period.

(d) ***ISDA Determination***

If ISDA Determination is specified in the relevant Final Terms as the manner in which the Rate(s) of Interest is/are to be determined, the Rate of Interest applicable to the Notes for each Interest Period will be the sum of the Margin and the relevant ISDA Rate where "**ISDA Rate**" in relation to any Interest Period means a rate equal to the Floating Rate (as defined in the ISDA Definitions) that would be determined by the Calculation Agent under an interest rate swap transaction if the Calculation Agent were acting as Calculation Agent

for that interest rate swap transaction under the terms of an agreement incorporating the ISDA Definitions and under which:

- (i) If the Final Terms specify either "2006 ISDA Definitions" or "2021 ISDA Definitions" as the applicable ISDA Definitions:
 - (A) the Floating Rate Option (as defined in the ISDA Definitions) is as specified in the relevant Final Terms;
 - (B) the Designated Maturity (as defined in the ISDA Definitions), if applicable, is a period specified in the relevant Final Terms;
 - (C) the relevant Reset Date (as defined in the ISDA Definitions), unless otherwise specified in the relevant Final Terms, has the meaning given to it in the ISDA Definitions;
 - (D) if Linear Interpolation is specified as applicable in respect of an Interest Period in the applicable Final Terms, the rate for such Interest Period shall be calculated by the Calculation Agent by straight-line linear interpolation by reference to two rates based on the relevant Floating Rate Option, where:
 - (1) one rate shall be determined as if the Designated Maturity were the period of time for which rates are available next shorter than the length of the relevant Interest Period; and
 - (2) the other rate shall be determined as if the Designated Maturity were the period of time for which rates are available next longer than the length of the relevant Interest Period,

provided, however, that if there is no rate available for a period of time next shorter than the length of the relevant Interest Period or, as the case may be, next longer than the length of the relevant Interest Period, then the Calculation Agent shall determine such rate at such time and by reference to such sources as it determines appropriate;
- (ii) references in the ISDA Definitions to:
 - (A) **"Confirmation"** shall be references to the relevant Final Terms;
 - (B) **"Calculation Period"** shall be references to the relevant Interest Period;
 - (C) **"Termination Date"** shall be references to the Maturity Date;
 - (D) **"Effective Date"** shall be references to the Interest Commencement Date; and
- (iii) if the Final Terms specify "2021 ISDA Definitions" as being applicable:
 - (A) **"Benchmark Event"** shall be disapplied; and
 - (B) if the Temporary Non-Publication Fallback in respect of any specified Floating Rate Option is specified to be "Temporary Non-Publication Fallback – Alternative Rate" in the Floating Rate Matrix of the 2021 ISDA Definitions the reference to "Calculation Agent Alternative Rate Determination" in the definition of "Temporary Non-Publication Fallback – Alternative Rate" shall be replaced by "Temporary Non-Publication Fallback – Previous Day's Rate".

(e) **Benchmark Replacement (Independent Adviser)**

- (i) If a Benchmark Event occurs in relation to an Original Reference Rate when any Rate of Interest (or any component part thereof) remains to be determined by reference to such Original Reference Rate, then the Issuer shall use its reasonable endeavours to appoint as soon as reasonably practicable, at the Issuer's own expense, an Independent Adviser to determine as soon as reasonably practicable a Successor Rate, failing which an Alternative Rate (in accordance with Condition 7(e)(iii) below) and, in either case, an Adjustment Spread if any (in accordance with Condition 7(e)(iv)) and any Benchmark Amendments (in accordance with Condition 7(e)(v)).

An Independent Adviser appointed pursuant to this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*) shall act in good faith and in a commercially reasonable manner as an expert and in consultation with the Issuer. In the absence of bad faith, wilful default, gross negligence or fraud, the Independent Adviser shall have no liability whatsoever to the Issuer, the Fiscal Agent, the Calculation Agent, the Paying Agents, the Noteholders or the Couponholders for any determination made by it or for any advice given to the Issuer in connection with any determination made by the Issuer, pursuant to this Condition (e) (*Benchmark Replacement (Independent Adviser)*).

- (ii) If the Issuer is unable to appoint an Independent Adviser or the Independent Adviser appointed by it fails to determine a Successor Rate or, failing which, an Alternative Rate in accordance with this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*) prior to the relevant Interest Determination Date, the Original Reference Rate applicable to the next succeeding Interest Period shall be equal to the Original Reference Rate last determined in relation to the Notes in respect of the preceding Interest Period (or if there has not been a first Interest Payment Date, the rate of interest shall be the Original Reference Rate applicable to the first Interest Period). For the avoidance of doubt, this Condition 7(e)(ii) shall apply to the relevant Interest Period only and any subsequent Interest Periods are subject to the subsequent operation of, and to adjustment as provided in, this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*).
- (iii) If the Independent Adviser, acting in a commercially reasonable manner and in good faith, determines that:
- (A) there is a Successor Rate, then such Successor Rate shall (subject to adjustment as provided in Condition 7(e)(iv)) subsequently be used in place of the Original Reference Rate to determine the Rate of Interest (or the relevant component part(s) thereof) for the relevant Interest Period and for all future payments of interest on the Notes (subject to the subsequent operation of this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*) in the event of a further Benchmark Event affecting the Successor Rate); or
- (B) there is no Successor Rate but that there is an Alternative Rate, then such Alternative Rate shall (subject to adjustment as provided in Condition 7(e)(iv)) subsequently be used in place of the Original Reference Rate to determine the Rate of Interest (or the relevant component part(s) thereof) for the relevant Interest Period and for all future payments of interest on the Notes (or the relevant component part thereof) for all future payments of interest on the Notes (subject to the subsequent operation of this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*) in the event of a further Benchmark Event affecting the Alternative Rate).
- (iv) If the Independent Adviser, acting in a commercially reasonable manner and in good faith, determines in its discretion (i) that an Adjustment Spread is required to be applied to the Successor Rate or the Alternative Rate (as the case may be)

and (ii) the quantum of, or a formula or methodology for determining, such Adjustment Spread, then such Adjustment Spread shall be applied to the Successor Rate or the Alternative Rate (as the case may be).

- (v) If any relevant Successor Rate, Alternative Rate or Adjustment Spread is determined in accordance with this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*) and the Independent Adviser, acting in a commercially reasonable manner and in good faith, determines in its discretion (i) that amendments to these Conditions and/or the Agency Agreement are necessary to ensure the proper operation of such Successor Rate, Alternative Rate and/or Adjustment Spread (such amendments, the "**Benchmark Amendments**") and (ii) the terms of the Benchmark Amendments, then the Issuer shall, following consultation with the Calculation Agent (or the person specified in the applicable Final Terms as the party responsible for calculating the Rate of Interest and the Interest Amount(s)), subject to giving notice thereof in accordance with Condition 7(e)(vi), without any requirement for the consent or approval of Noteholders, vary these Conditions to give effect to such Benchmark Amendments with effect from the date specified in such notice (and, for the avoidance of doubt, the Fiscal Agent shall, at the direction and expense of the Issuer, consent to and effect such consequential amendments to the Agency Agreement required in order to give effect to this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*)).
- (vi) Any Successor Rate, Alternative Rate, Adjustment Spread and the specific terms of any Benchmark Amendments, determined under this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*) will be notified promptly by the Issuer to the Fiscal Agent, the Calculation Agent, the Paying Agents and, in accordance with Condition 18 (*Notices*), the Noteholders. Such notice shall be irrevocable and shall specify the effective date of the Benchmark Amendments, if any.
- (vii) No later than notifying the Fiscal Agent of the same, the Issuer shall deliver to the Fiscal Agent a certificate signed by two authorised signatories of the Issuer:
 - (A) confirming (x) that a Benchmark Event has occurred, (y) the relevant Successor Rate, or, as the case may be, the relevant Alternative Rate and, (z) where applicable, any relevant Adjustment Spread and/or the specific terms of any relevant Benchmark Amendments, in each case as determined in accordance with the provisions of this Condition 7(e) (*Benchmark Replacement (Independent Adviser)*); and
 - (B) certifying that (1) the relevant Benchmark Amendments are necessary to ensure the proper operation of such relevant Successor Rate, Alternative Rate and/or Adjustment Spread and (2) the intent of the drafting of such changes is solely to implement the relevant Benchmark Amendments.
- (viii) The Successor Rate or Alternative Rate and the Adjustment Spread (if any) and the Benchmark Amendments (if any) specified in such certificate will (in the absence of manifest error or bad faith in the determination of such Successor Rate or Alternative Rate and such Adjustment Spread (if any) and such Benchmark Amendments (if any)) be binding on the Issuer, the Fiscal Agent and Principal Paying Agent, the Calculation Agent, the other Paying Agents and the Noteholders.
- (ix) Without prejudice to Conditions 7(e) (i), (ii), (iii), (iv) and (v), the Original Reference Rate and the fallback provisions provided for in Condition 7(d) will continue to apply unless and until a Benchmark Event has occurred.

As used in Condition 7(e) (*Benchmark Replacement (Independent Adviser)*):

"Adjustment Spread" means either a spread (which may be positive or negative), or the formula or methodology for calculating a spread, in either case, which the

Independent Adviser, acting in a commercially reasonable manner and in good faith, determines is required to be applied to the Successor Rate or the Alternative Rate (as the case may be) and is the spread, formula or methodology which:

- (A) in the case of a Successor Rate, is formally recommended in relation to the replacement of the Original Reference Rate with the Successor Rate by any Relevant Nominating Body; or
- (B) (if no such recommendation has been made, or in the case of an Alternative Rate), the Independent Adviser, acting in a commercially reasonable manner and in good faith, determines is customarily applied to the relevant Successor Rate or Alternative Rate (as the case may be) in international debt capital markets transactions to produce an industry-accepted replacement rate for the Original Reference Rate; or
- (C) (if no such recommendation has been made), the Independent Adviser, acting in a commercially reasonable manner and in good faith, determines is recognised or acknowledged as being the industry standard for over-the-counter derivative transactions which reference the Original Reference Rate, where such rate has been replaced by the Successor Rate or the Alternative Rate (as the case may be); or
- (D) (if the Independent Adviser, acting in a commercially reasonable manner and in good faith, determines that no such industry standard is recognised or acknowledged) the Independent Adviser determines to be appropriate to reduce or eliminate, to the extent reasonably practicable in the circumstances, any economic prejudice or benefit (as the case may be) to Noteholders as a result of the replacement of the Reference Rate with the Successor Rate or the Alternative Rate (as the case may be).

"Alternative Rate" means an alternative benchmark or screen rate which the Independent Adviser, acting in a commercially reasonable manner and in good faith, determines in accordance with Condition 7(e)(iii) (*Floating Rate Note Provisions – Benchmark Replacement*) is in customary market usage in the international debt capital markets for the purposes of determining floating rates of interest (or the relevant component part thereof) for a commensurate period and in the Specified Currency.

"Benchmark Amendments" has the meaning given to it in Condition 7(e)(v) (*Floating Rate Note Provisions – Benchmark Replacement*).

"Benchmark Event" means:

- (A) the Original Reference Rate ceasing to be published on the Relevant Screen Page as a result of such benchmark ceasing to be calculated or administered; or
- (B) a public statement by the administrator of the Original Reference Rate that it has ceased such Original Reference Rate permanently or indefinitely or that it will, by a specified future date (the "**Specified Future Date**") cease publishing the Original Reference Rate permanently or indefinitely (in circumstances where no successor administrator has been appointed that will continue publication of the Original Reference Rate); or
- (C) a public statement by the supervisor of the administrator of the Original Reference Rate that the Original Reference Rate (i) has been or will, by a Specified Future Date, be permanently or indefinitely discontinued; or
- (D) a public statement by the supervisor of the administrator of the Original Reference Rate that such Original Reference Rate will, by a Specified Future Date, be prohibited from being used or that its use will be subject

to restrictions or adverse consequences, either generally or in respect of the Notes; or

- (E) a public statement by the supervisor of the administrator of the Original Reference Rate (as applicable) that, in the view of such supervisor, (i) such Original Reference Rate is or will by a specified future date (the "**Specified Future Date**"), be no longer representative of an underlying market or (ii) the methodology to calculate the Original Reference Rate has materially changed; or
- (F) it has or will, by a specified date within the following six months, become unlawful for any Calculation Agent to calculate any payments due to be made to any Noteholder using the Original Reference Rate (as applicable) (including, without limitation, under the Benchmark Regulation (EU) 2016/1011, if applicable).

Notwithstanding the sub-paragraphs above, where the relevant Benchmark Event is a public statement within sub-paragraph (B), (C), (D) or (E) above and the Specified Future Date in the public statement is more than six months after the date of that public statement, the Benchmark Event shall not be deemed to occur until the date falling six months prior to such Specified Future Date.

"Independent Adviser" means an independent financial institution of international repute or an independent financial adviser with appropriate expertise in the international capital markets appointed by the Issuer at its own expense.

"Original Reference Rate" means the originally-specified benchmark or screen rate (as applicable) used to determine the Rate of Interest (or any component part thereof) on the Notes.

"Relevant Nominating Body" means, in respect of a benchmark or screen rate (as applicable):

- (A) the central bank for the currency to which the benchmark or screen rate (as applicable) relates, or any central bank or other supervisory authority which is responsible for supervising the administrator of the benchmark or screen rate (as applicable); or
- (B) any working group or committee sponsored by, chaired or co-chaired by or constituted at the request of (1) the central bank for the currency to which the benchmark or screen rate (as applicable) relates, (2) any central bank or other supervisory authority which is responsible for supervising the administrator of the benchmark or screen rate (as applicable), (3) a group of the aforementioned central banks or other supervisory authorities or (4) the Financial Stability Board or any part thereof.

"Successor Rate" means a successor to or replacement of the Original Reference Rate which is formally recommended by any Relevant Nominating Body.

(f) ***Maximum or Minimum Rate of Interest***

If any Maximum Rate of Interest or Minimum Rate of Interest is specified in the relevant Final Terms, then the Rate of Interest shall in no event be greater than the maximum or be less than the minimum so specified.

(g) ***Calculation of Interest Amount***

The Calculation Agent will, as soon as practicable after the time at which the Rate of Interest is to be determined in relation to each Interest Period, calculate the Interest

Amount payable in respect of each Note for such Interest Period. The Interest Amount will be calculated by applying the Rate of Interest to:

- (1) in the case of Floating Rate Notes which are represented by a Global Note, the aggregate outstanding nominal amount of the Notes represented by such Global Note; or
- (2) in the case of Floating Rate Notes in definitive form, the Calculation Amount;

and, in each case, multiplying such sum by the applicable Day Count Fraction, and rounding the resultant figure to the nearest sub-unit of the relevant Specified Currency, half of any such sub-unit being rounded upwards or otherwise in accordance with applicable market convention. Where the Specified Denomination of a Floating Rate Note in definitive form comprises more than one Calculation Amount, the Interest Amount payable in respect of such Note shall be the aggregate of the amounts (determined in the manner provided above) for each Calculation Amount comprising the Specified Denomination without any further rounding.

(h) **Calculation of other amounts**

If the relevant Final Terms specifies that any other amount is to be calculated by the Calculation Agent, the Calculation Agent will, as soon as practicable after the time or times at which any such amount is to be determined, calculate the relevant amount. The relevant amount will be calculated by the Calculation Agent in the manner specified in the relevant Final Terms.

(i) **Publication**

The Calculation Agent will cause each Rate of Interest and Interest Amount determined by it, together with the relevant Interest Payment Date, and any other amount(s) required to be determined by it together with any relevant payment date(s) to be notified to the Paying Agents and each competent authority, stock exchange and/or quotation system (if any) by which the Notes have then been admitted to listing, trading and/or quotation as soon as practicable after such determination but (in the case of each Rate of Interest, Interest Amount and Interest Payment Date) in any event not later than the first day of the relevant Interest Period. Notice thereof shall also promptly be given to the Noteholders. The Calculation Agent will be entitled to recalculate any Interest Amount (on the basis of the foregoing provisions) without notice in the event of an extension or shortening of the relevant Interest Period.

(j) **Notifications etc.**

All notifications, opinions, determinations, certificates, calculations, quotations and decisions given, expressed, made or obtained for the purposes of this Condition 7 (*Floating Rate Note Provisions*) by the Calculation Agent will (in the absence of manifest error) be binding on the Issuer, the Paying Agents, the Noteholders and the Couponholders and (subject as aforesaid) no liability to any such Person will attach to the Calculation Agent in connection with the exercise or non-exercise by it of its powers, duties and discretions for such purposes.

8. **Zero Coupon Note Provisions**

(a) **Application**

This Condition 8 (*Zero Coupon Note Provisions*) is applicable to the Notes only if the Zero Coupon Note Provisions are specified in the relevant Final Terms as being applicable.

(b) **Late payment on Zero Coupon Notes**

If the Redemption Amount payable in respect of any Zero Coupon Note is improperly withheld or refused, the Redemption Amount shall thereafter be an amount equal to the sum of:

- (i) the Reference Price; and
- (ii) the product of the Accrual Yield (compounded annually) being applied to the Reference Price on the basis of the relevant Day Count Fraction from (and including) the Issue Date to (but excluding) whichever is the earlier of (i) the day on which all sums due in respect of such Note up to that day are received by or on behalf of the relevant Noteholder and (ii) the day which is seven days after the Fiscal Agent has notified the Noteholders that it has received all sums due in respect of the Notes up to such seventh day (except to the extent that there is any subsequent default in payment).

9. **Redemption and Purchase**

(a) **Scheduled redemption**

Unless previously redeemed, or purchased and cancelled, the Notes will be redeemed at their Final Redemption Amount on the Maturity Date, subject as provided in Condition 10 (*Payments*).

(b) **Redemption for tax reasons**

The Notes may be redeemed at the option of the Issuer in whole, but not in part:

- (i) at any time (if the Floating Rate Note Provisions are not specified in the relevant Final Terms as being applicable); or
- (ii) on any Interest Payment Date (if the Floating Rate Note Provisions are specified in the relevant Final Terms as being applicable),

on giving not less than 30 nor more than 60 days' notice to the Noteholders (which notice shall be irrevocable), at their Early Redemption Amount (Tax), together with interest accrued (if any) to the date fixed for redemption, if:

- (1) the Issuer has or will become obliged to pay additional amounts as provided or referred to in Condition 11 (*Taxation*) as a result of any change in, or amendment to, the laws or regulations of the Republic of Italy, or any political subdivision or any authority thereof or therein having power to tax, or any change in the application or official interpretation of such laws or regulations where such change or amendment becomes effective on or after the date of issue of the first Tranche of the Notes; and
- (2) such obligation cannot be avoided by the Issuer taking reasonable measures available to it;

provided, however, that no such notice of redemption shall be given earlier than:

- (1) where the Notes may be redeemed at any time, 90 days prior to the earliest date on which the Issuer would be obliged to pay such additional amounts if a payment in respect of the Notes was then due; or
- (2) where the Notes may be redeemed only on an Interest Payment Date, 60 days prior to the Interest Payment Date occurring immediately before the earliest date on which the Issuer would be obliged to pay such additional amounts if a payment in respect of the Notes was then due.

Prior to the publication of any notice of redemption pursuant to this paragraph, the Issuer shall deliver or procure that there is delivered to the Fiscal Agent: (1) a certificate signed by any authorised director of the Issuer stating that the Issuer is entitled to effect such redemption and setting forth a statement of facts showing that the conditions precedent to the right of the Issuer so to redeem have occurred and (2) an opinion of independent legal advisers of recognised standing to the effect that the Issuer has or will become obliged to pay such additional amounts as a result of such change or amendment. Upon the expiry of any such notice as is referred to in this Condition 9(b) (*Redemption for tax reasons*), the Issuer shall be bound to redeem the Notes in accordance with this Condition 9(b) (*Redemption for tax reasons*).

(c) **Redemption at the option of the Issuer**

- (i) **Issuer Call:** If the Call Option (as defined herein) is specified in the relevant Final Terms as being applicable, the then outstanding Notes may be redeemed at the option (the "**Call Option**") of the Issuer in whole or, if so specified in the relevant Final Terms, in part on any Optional Redemption Date (Call) at the relevant Optional Redemption Amount (Call) on the Issuer's giving not less than 15 nor more than 30 days' notice to the Noteholders, or such other period(s) as may be specified in the relevant Final Terms, (which notice shall be irrevocable and shall oblige the Issuer to redeem the Notes or, as the case may be, the Notes specified in such notice on the relevant Optional Redemption Date (Call) at the Optional Redemption Amount (Call) plus accrued interest (if any) to (but excluding) such date).
- (ii) **Make-Whole Issuer Call:** If the Make-Whole Issuer Call (as defined herein) is specified in the relevant Final Terms as being applicable, the Issuer may, at its option (the "**Make-Whole Issuer Call**"), redeem at any time in whole or, if so specified in the relevant Final Terms, in part the Notes then outstanding at an amount equal to the Make-Whole Amount, having given not less than 25 days nor more than 60 days prior notice to the Noteholders in accordance with Condition 18 (*Notices*) (which notice shall be irrevocable and shall specify the date fixed for redemption, (such date the "**Make-Whole Optional Redemption Date**")).

In this Condition 9(c)(ii) (*Make-Whole Issuer Call*):

"**Make-Whole Amount**" means an amount calculated by the Calculation Agent equal to the higher of:

- a) 100 per cent. of the principal amount of the Note to be redeemed; or
- b) as determined by the Reference Dealers (as defined below), the sum of the then current values of the remaining scheduled payments of principal and interest (not including any interest accrued on the Notes to, but excluding, the Make-Whole Optional Redemption Date) discounted to the Make-Whole Optional Redemption Date on an annual basis (based on the actual number of days elapsed divided by 365 or (in the case of a leap year) by 366) at the Reference Dealer Rate (as defined below) plus the Redemption Margin,

plus, in each case, any interest accrued on the Notes to, but excluding, the Make-Whole Optional Redemption Date.

"**Redemption Margin**" shall be as set out in the applicable Final Terms;

"**Reference Bond**" shall be as set out in the applicable Final Terms;

"**Reference Dealers**" shall be as set out in the applicable Final Terms; and

"Reference Dealer Rate" means with respect to the Reference Dealers and the Make-Whole Optional Redemption Date, the average of at least three quotations of the mid-market annual yield to maturity of the Reference Bond or, if the Reference Bond is no longer outstanding, a similar security in the reasonable judgement of the Reference Dealers at 11.00 a.m. London time on the third business day in London preceding the Make-Whole Optional Redemption Date quoted in writing to the Issuer by the Reference Dealers.

(d) **Clean-Up Call Option:**

If the Clean-up Call Option (defined herein) is specified in the relevant Final Terms as being applicable, in the event that at least 80 per cent. of the initial aggregate principal amount of the Notes has been purchased and cancelled by the Issuer, the Issuer may, at its option (the **"Clean-Up Call Option"**) but subject to having given not less than fifteen (15) nor more than thirty (30) days' notice to the Noteholders, redeem all, but not some only, of the outstanding Notes; *provided that* the Notes in that Series that are no longer outstanding have not been redeemed by the Issuer pursuant to Condition 9(c)(ii) (*Redemption and Purchase – Redemption at the option of the Issuer – Make-Whole Issuer Call*). Any such redemption of Notes shall be at their principal amount together with interest accrued to (but excluding) the date fixed for redemption.

(e) **Redemption at the Option of the Issuer from three months prior to the Maturity Date of the relevant Notes**

If this Three-Month par Call Option (as defined herein) is specified in the relevant Final Terms as being applicable, the Issuer may, at any time during the period starting three months prior to (but excluding) the relevant Maturity Date, at its option (**"Three-Month par Call Option"**), having given not less than 15 nor more than 30 days' notice to the relevant Noteholders in accordance with Condition 18 (*Notices*) (which notice shall be irrevocable and shall specify the date fixed for redemption), redeem all, but not some only, of the relevant Notes, at their principal amount together with interest accrued to, but excluding, the date fixed for redemption.

(f) **Partial redemption**

If the Notes are to be redeemed in part only on any date in accordance with Condition 9(c) (*Redemption and Purchase – Redemption at the option of the Issuer*) items (i) and (ii), the Notes to be redeemed (**"Redeemed Notes"**) will be selected individually by lot, in the case of Redeemed Notes represented by definitive Notes, and in accordance with the rules of Euroclear and/or Clearstream, Luxembourg, (to be reflected in the records of Euroclear and Clearstream, Luxembourg as either a pool factor or a reduction in nominal amount, at their discretion) in the case of Redeemed Notes represented by a Global Note, not more than 30 days prior to the date fixed for redemption (such date of selection being hereinafter called the **"Selection Date"**). In the case of Redeemed Notes represented by definitive Notes, a list of the serial numbers of such Redeemed Notes will be published in accordance with Condition 18 (*Notices*) not less than 15 days prior to the date fixed for redemption. No exchange of the relevant Global Note will be permitted during the period from (and including) the Selection Date to (and including) the date fixed for redemption pursuant to Condition 9(c) (*Redemption and Purchase – Redemption at the option of the Issuer*) and notice to that effect shall be given by the Issuer to the Noteholders in accordance with Condition 18 (*Notices*) at least five days prior to the Selection Date.

(g) **Redemption at the option of Noteholders**

If the Put Option (defined herein) is specified in the relevant Final Terms as being applicable, the Issuer shall, at the option of the holder of any Note (the **"Put Option"**) redeem such Note on the Optional Redemption Date (Put) specified in the relevant Put Option Notice at the relevant Optional Redemption Amount (Put) together with interest (if any) accrued to such date. In order to exercise the option contained in this Condition 9(g) (*Redemption at the option of Noteholders*), the holder of a Note must, not less than 30 nor more than 60 days before the relevant Optional Redemption Date (Put) (or such other

period(s) as may be specified in the relevant final terms), deposit with any Paying Agent such Note together with all unmatured Coupons relating thereto and a duly completed Put Option Notice in the form obtainable from any Paying Agent. The Paying Agent with which a Note is so deposited shall deliver a duly completed Put Option Receipt to the depositing Noteholder. No Note, once deposited with a duly completed Put Option Notice in accordance with this Condition 9(g) (*Redemption at the option of Noteholders*), may be withdrawn; **provided, however, that** if, prior to the relevant Optional Redemption Date (Put), any such Note becomes immediately due and payable or, upon due presentation of any such Note on the relevant Optional Redemption Date (Put), payment of the redemption monies is improperly withheld or refused, the relevant Paying Agent shall mail notification thereof to the depositing Noteholder at such address as may have been given by such Noteholder in the relevant Put Option Notice and shall hold such Note at its Specified Office for collection by the depositing Noteholder against surrender of the relevant Put Option Receipt. For so long as any outstanding Note is held by a Paying Agent in accordance with this Condition 9(g) (*Redemption at the option of Noteholders*), the depositor of such Note and not such Paying Agent shall be deemed to be the holder of such Note for all purposes.

(h) **No other redemption**

The Issuer shall not be entitled to redeem the Notes otherwise than as provided in Conditions 9(a) (*Redemption and Purchase – Scheduled redemption*) to 9(f) (*Redemption and Purchase – Redemption at the option of Noteholders*).

(i) **Early redemption of Zero Coupon Notes**

Unless otherwise specified in the relevant Final Terms, the Redemption Amount payable on redemption of a Zero Coupon Note at any time before the Maturity Date shall be an amount equal to the sum of:

- (i) the Reference Price; and
- (ii) the product of the Accrual Yield (compounded annually) being applied to the Reference Price from (and including) the Issue Date to (but excluding) the date fixed for redemption or (as the case may be) the date upon which the Note becomes due and payable.

Where such calculation is to be made for a period which is not a whole number of years, the calculation in respect of the period of less than a full year shall be made on the basis of such Day Count Fraction as may be specified in the Final Terms for the purposes of this Condition 9(i) (*Purchase*) or, if none is so specified, a Day Count Fraction of 30E/360.

(j) **Purchase**

The Issuer or any of its Subsidiaries may at any time purchase Notes in the open market or otherwise and at any price, **provided that** all unmatured Coupons are purchased therewith. Where permitted by applicable law and regulation, all Notes purchased pursuant to this Condition 9(j) may be cancelled or held, reissued or resold at the discretion of the relevant purchaser.

(k) **Cancellation**

All Notes so redeemed and all Notes so purchased by the Issuer or any of its Subsidiaries and surrendered for cancellation, in each case together with any unmatured Coupons attached to or surrendered with them, shall be cancelled and may not be reissued or resold.

10. **Payments**

(a) **Principal**

Payments of principal shall be made only against presentation and (**provided that** payment is made in full) surrender of Notes at the Specified Office of any Paying Agent outside the United States by cheque drawn in the currency in which the payment is due on, or by transfer to an account denominated in that currency (or, if that currency is euro, any other account to which euro may be credited or transferred) and maintained by the payee with, a bank in the Principal Financial Centre of that currency (in the case of a sterling cheque, a town clearing branch of a bank in the City of London).

(b) **Interest**

Payments of interest shall, subject to Condition 10(h) (*Payments – Payments other than in respect of matured Coupons*), be made only against presentation and (**provided that** payment is made in full) surrender of the appropriate Coupons at the Specified Office of any Paying Agent outside the United States in the manner described in Condition 10(a) (*Payments – Principal*).

(c) **Payments in New York City**

Payments of principal or interest may be made at the Specified Office of a Paying Agent in New York City if (i) the Issuer has appointed Paying Agents outside the United States with the reasonable expectation that such Paying Agents will be able to make payment of the full amount of the interest on the Notes in the currency in which the payment is due when due, (ii) payment of the full amount of such interest at the offices of all such Paying Agents is illegal or effectively precluded by exchange controls or other similar restrictions and (iii) payment is permitted by applicable United States law.

(d) **Payments subject to fiscal laws**

All payments in respect of the Notes are subject in all cases to any applicable fiscal or other laws and regulations in the place of payment, but without prejudice to the provisions of Condition 11 (*Taxation*). No commissions or expenses shall be charged to the Noteholders or Couponholders in respect of such payments.

(e) **Deductions for unmatured Coupons**

If the relevant Final Terms specifies that the Fixed Rate Note Provisions are applicable and a Note is presented without all unmatured Coupons relating thereto:

- (i) if the aggregate amount of the missing Coupons is less than or equal to the amount of principal due for payment, a sum equal to the aggregate amount of the missing Coupons will be deducted from the amount of principal due for payment; **provided, however, that** if the gross amount available for payment is less than the amount of principal due for payment, the sum deducted will be that proportion of the aggregate amount of such missing Coupons which the gross amount actually available for payment bears to the amount of principal due for payment;
- (ii) if the aggregate amount of the missing Coupons is greater than the amount of principal due for payment:
 - (A) so many of such missing Coupons shall become void (in inverse order of maturity) as will result in the aggregate amount of the remainder of such missing Coupons (the "**Relevant Coupons**") being equal to the amount of principal due for payment; **provided, however, that** where this subparagraph would otherwise require a fraction of a missing Coupon to become void, such missing Coupon shall become void in its entirety; and

- (B) a sum equal to the aggregate amount of the Relevant Coupons (or, if less, the amount of principal due for payment) will be deducted from the amount of principal due for payment; **provided, however, that**, if the gross amount available for payment is less than the amount of principal due for payment, the sum deducted will be that proportion of the aggregate amount of the Relevant Coupons (or, as the case may be, the amount of principal due for payment) which the gross amount actually available for payment bears to the amount of principal due for payment.

Each sum of principal so deducted shall be paid in the manner provided in Condition 10(a) (*Payments – Principal*) above against presentation and (**provided that** payment is made in full) surrender of the relevant missing Coupons.

(f) ***Unmatured Coupons void***

If the relevant Final Terms specifies that this Condition 10(f) (*Unmatured Coupons void*) is applicable or that the Floating Rate Note Provisions are applicable, on the due date for final redemption of any Note or early redemption of such Note pursuant to Condition 9(b) (*Redemption and Purchase – Redemption for tax reasons*), Condition 9(c) (*Redemption and Purchase – Redemption at the option of the Issuer*), Condition 9(d) (*Redemption and Purchase – Clean-up Call Option*), Condition 9(e) (*Redemption and Purchase – Redemption at the Option of the Issuer from three months prior to the Maturity Date of the relevant Notes*), Condition 9(f) (*Redemption and Purchase – Redemption at the option of Noteholders*), or Condition 12 (*Events of Default*), all unmatured Coupons relating thereto (whether or not still attached) shall become void and no payment will be made in respect thereof.

(g) ***Payments on business days***

If the due date for payment of any amount in respect of any Note or Coupon is not a Payment Business Day in the place of presentation, the holder shall not be entitled to payment in such place of the amount due until the next succeeding Payment Business Day in such place and shall not be entitled to any further interest or other payment in respect of any such delay.

(h) ***Payments other than in respect of matured Coupons***

Payments of interest other than in respect of matured Coupons shall be made only against presentation of the relevant Notes at the Specified Office of any Paying Agent outside the United States (or in New York City if permitted by Condition 10(c) above) (*Payments – Payments in New York City*).

(i) ***Partial payments***

If a Paying Agent makes a partial payment in respect of any Note or Coupon presented to it for payment, such Paying Agent will endorse thereon a statement indicating the amount and date of such payment.

(j) ***Exchange of Talons***

On or after the maturity date of the final Coupon which is (or was at the time of issue) part of a Coupon Sheet relating to the Notes, the Talon forming part of such Coupon Sheet may be exchanged at the Specified Office of the Fiscal Agent for a further Coupon Sheet (including, if appropriate, a further Talon but excluding any Coupons in respect of which claims have already become void pursuant to Condition 13 (*Prescription*)). Upon the due date for redemption of any Note, any unexchanged Talon relating to such Note shall become void and no Coupon will be delivered in respect of such Talon.

11. **Taxation**

(a) **Gross up**

All payments of principal and interest in respect of the Notes and the Coupons by or on behalf of the Issuer shall be made free and clear of, and without withholding or deduction for, any taxes, duties, assessments or governmental charges of whatsoever nature imposed, levied, collected, withheld or assessed by the Republic of Italy or any political subdivision or any authority thereof or therein having power to tax, unless such withholding or deduction is required by law. In that event, the Issuer shall pay such additional amounts as will result in the receipt by the Noteholders and the Couponholders of such amounts as would have been received by them if no such withholding or deduction had been required, except that no such additional amounts shall be payable in respect of any Note or Coupon presented for payment:

- (i) by or on behalf of a holder which is liable to such taxes, duties, assessments or governmental charges in respect of such Note or Coupon by reason of his having some connection with the Republic of Italy other than the mere holding of such Note or Coupon; or
- (ii) by any Noteholder who would be entitled to avoid such withholding or deduction by making a declaration of residence or non-residence or other similar claim for exemption and fails to do so; or
- (iii) in relation to any payment or deduction on principal, interest or other proceeds of any Note or Coupon on account of *imposta sostitutiva* pursuant to Italian Legislative Decree No. 239, as amended or supplemented from time to time; or
- (iv) in the Republic of Italy; or
- (v) more than 30 days after the Relevant Date except to the extent that the relevant holder would have been entitled to such additional amounts if it had presented such Note or Coupon on the last day of such period of 30 days; or
- (vi) by, or on behalf of a holder of a Note or Coupon being a resident of the Republic of Italy; or
- (vii) in the event of payment to a non-Italian resident legal entity or a non-Italian resident individual, to the extent that interest or other amounts are paid to a non-Italian resident legal entity or a non-Italian resident individual which is resident in a country which does not allow for a satisfactory exchange of information with the Republic of Italy; or
- (viii) where such withholding or deduction is imposed on a payment pursuant to FATCA.

(b) **Taxing jurisdiction**

If the Issuer takes any action or allows something to be done to it which results in it being subject at any time to any taxing jurisdiction other than the Republic of Italy, references in these Conditions to the Republic of Italy shall be construed as references to the Republic of Italy and/or such other jurisdiction.

12. **Events of Default**

If any one or more of the following events (each an "**Event of Default**") shall occur and be continuing:

(a) ***Non-payment***

the Issuer fails to pay any amount of principal in respect of the Notes or any of them within 3 days of the due date for payment thereof or fails to pay any amount of interest in respect of the Notes or any of them within 7 days of the due date for payment thereof; or

(b) ***Breach of other obligations***

default is made by the Issuer in the performance or observance of any obligation, condition or provision binding on the Issuer under the Notes (other than any obligation for payment of any principal or interest in respect of the Notes) and (except in any case where the default is incapable of remedy when no continuation or notice as is hereinafter mentioned will be required) such default continues for 30 days after written notice thereof to the Issuer requiring the same to be remedied; or

(c) ***Cross-Default***

any Indebtedness for Borrowed Money of the Issuer or any Material Subsidiary becomes due and repayable prematurely by reason of an event of default (howsoever described) or the Issuer or any Material Subsidiary fails to make any payment in respect of any Indebtedness for Borrowed Money on the due date for payment (as extended by any originally applicable grace period), or any security given by the Issuer or any Material Subsidiary for any Indebtedness for Borrowed Money becomes enforceable by reason of an event of default (howsoever described), or if default is made by the Issuer or any Material Subsidiary in making any payment due under any guarantee and/or indemnity given by it in relation to any Indebtedness for Borrowed Money of any other person (as extended by any originally applicable grace period), **provided that** no such event shall constitute an Event of Default unless the aggregate Indebtedness for Borrowed Money relating to all such events which shall have occurred and be continuing shall amount to at least EUR 30,000,000 (or its equivalent in any other currency); or

(d) ***Insolvency***

the Issuer or any Material Subsidiary shall be adjudicated or becomes insolvent or shall stop payment or announce that it shall stop payment or shall be found by a court or similar body of competent jurisdiction to be unable to pay its debts, or any order shall be made by any competent court or other competent body (unless such order is being contested in good faith and is not dismissed within 240 days) for, or any resolution shall be passed by the Issuer or any Material Subsidiary for, judicial composition proceedings with its creditors or for the appointment of a receiver, administrative receiver or trustee or other similar official in insolvency proceedings in relation to the Issuer or any Material Subsidiary; or

(e) ***Unsatisfied judgment***

the Issuer or any Material Subsidiary fails to pay a final judgment of a court of competent jurisdiction within 60 days from the receipt of a notice that a final judgment in excess of an amount equal to the value of a substantial part of the assets or property of the Issuer or any Material Subsidiary has been entered against it or an execution is levied on or enforced upon or sued out in pursuance of any such judgment against any substantial part of the assets or property of the Issuer or any Material Subsidiary; or

(f) ***Winding up etc.***

the Issuer or any Material Subsidiary shall be wound up or dissolved (otherwise than for the purpose of a solvent amalgamation, merger or reconstruction under which the assets

and liabilities of the Issuer or the Material Subsidiary, as the case may be, are assumed by the entity resulting from such amalgamation, merger or reconstruction and, in the case of the Issuer, such entity assumes the obligations of the Issuer in respect of the Notes and an opinion of an independent legal adviser of recognised standing in the Republic of Italy and in the relevant jurisdiction of incorporation in the case of the Material Subsidiary has been delivered to the Fiscal Agent confirming the same prior to the effective date of such amalgamation, merger or reconstruction); or

(g) **Cessation of business**

the Issuer or any Material Subsidiary shall cease or announce that it shall cease to carry on its business (otherwise than for the purpose of a solvent amalgamation, merger or reconstruction under which the assets and liabilities of the Issuer or the Material Subsidiary are assumed by the entity resulting from such amalgamation, merger or reconstruction and, in the case of the Issuer, such entity assumes the obligations of the Issuer in respect of the Notes and an opinion of an independent legal adviser of recognised standing in the Republic of Italy and in the relevant jurisdiction of incorporation in the case of the Material Subsidiary has been delivered to the Fiscal Agent confirming the same prior to the effective date of such amalgamation, merger or reconstruction); or

(h) **Analogous event**

any event occurs which under the laws of the Republic of Italy or the relevant jurisdiction of incorporation of the relevant Material Subsidiary has an analogous effect to any of the events referred to in Conditions 12(d) (*Events of Default – Insolvency*) to 12(g) (*Events of Default – Cessation of business*) above; or

(i) **Failure to take action etc**

any action, condition or thing at any time after the Issue Date required to be taken, fulfilled or done in order to ensure that the obligations of the Issuer under the Notes are legal, valid, binding and enforceable is not taken, fulfilled or done,

then any holder of a Note may, by written notice to the Issuer at the specified office of the Fiscal Agent, effective upon the date of receipt thereof by the Fiscal Agent, declare any Notes held by the holder to be forthwith due and payable whereupon the same shall become forthwith due and payable at the Early Redemption Amount, together with accrued interest (if any) to the date of repayment, without presentment, demand, protest or other notice of any kind.

13. **Prescription**

Claims for principal shall become void unless the relevant Notes are presented for payment within ten years of the appropriate Relevant Date. Claims for interest shall become void unless the relevant Coupons are presented for payment within five years of the appropriate Relevant Date.

14. **Replacement of Notes and Coupons**

If any Note or Coupon is lost, stolen, mutilated, defaced or destroyed, it may be replaced at the Specified Office of the Fiscal Agent (and, if the Notes are then admitted to listing, trading and/or quotation by any competent authority, stock exchange and/or quotation system which requires the appointment of a Paying Agent in any particular place, the Paying Agent having its Specified Office in the place required by the rules of such competent authority, stock exchange and/or quotation system), subject to all applicable laws and competent authority, stock exchange and/or quotation system requirements, upon payment by the claimant of the expenses incurred in connection with such replacement and on such terms as to evidence, security, indemnity and otherwise as the Issuer may reasonably require. Mutilated or defaced Notes or Coupons must be surrendered before replacements will be issued.

15. **Agents**

In acting under the Agency Agreement and in connection with the Notes and the Coupons, the

Paying Agents act solely as agents of the Issuer and do not assume any obligations towards or relationship of agency or trust for or with any of the Noteholders or Couponholders.

The initial Paying Agents and their initial Specified Offices are listed below. The initial Calculation Agent (if any) is specified in the relevant Final Terms. The Issuer reserves the right at any time to vary or terminate the appointment of any Paying Agent and to appoint a successor fiscal agent or Calculation Agent and additional or successor paying agents; **provided, however, that:**

- (a) the Issuer shall at all times maintain a Fiscal Agent;
- (b) if a Calculation Agent is specified in the relevant Final Terms, the Issuer shall at all times maintain a Calculation Agent; and
- (c) if and for so long as the Notes are admitted to listing, trading and/or quotation by any competent authority, stock exchange and/or quotation system which requires the appointment of a Paying Agent in any particular place, the Issuer shall maintain a Paying Agent having its Specified Office in the place required by the rules of such competent authority, stock exchange and/or quotation system.

Notice of any change in any of the Paying Agents or the Calculation Agent or in their Specified Offices shall promptly be given to the Noteholders.

16. **Meetings of Noteholders; Modification and Waiver**

- (a) *Meetings of Noteholders:* The Agency Agreement contains provisions for convening meetings of Noteholders to consider matters relating to the Notes and affecting their interest, including the modification of any provision of these Conditions. Any such modification may be made if sanctioned by an Extraordinary Resolution (as defined in the schedules of the Agency Agreement). In relation to the convening of meetings, quorums and the majorities required to pass an Extraordinary Resolution, the relevant provisions set forth in the Agency Agreement shall apply in respect of the Notes but are subject to compliance with mandatory laws, legislation, rules and regulations of Italy and the by-laws of Leonardo in force from time to time (including, without limitation, Legislative Decree No. 58 of 24 February 1998, as amended (the "**Financial Services Act**")) and shall be deemed to be amended, replaced and supplemented to the extent that such laws, legislation, rules and regulations and the by-laws of Leonardo are amended at any time while the Notes remain outstanding. An Extraordinary Resolution passed at any meeting of the Noteholders shall be binding on all the Noteholders, whether or not they are present at the meeting whether or not voting or irrespective of how their vote was cast at such meeting and on all Couponholders and any modification shall be notified to the Noteholders in accordance with Condition 18 (*Notices*) as soon as practicable thereafter.

Noteholders' Representative: A representative of the Noteholders (*rappresentante comune*) (the "**Noteholders' Representative**"), subject to applicable provisions of Italian law, may be appointed pursuant to Article 2417 of the Italian Civil Code in order to represent the Noteholders' interests under these Conditions and to give effect to resolutions passed at a meeting of the Noteholders. If the Noteholders' Representative is not appointed by a meeting of such Noteholders, the Noteholders' Representative shall be appointed by a decree of the court where the Issuer has its registered office at the request of one or more Noteholders or at the request of the directors of the Issuer. The Noteholders' Representative shall remain appointed for a maximum period of three years but may be reappointed again thereafter and shall have the powers and duties set out in Article 2418 of the Italian Civil Code.

(b) **Modification**

The Notes and these Conditions may be amended without the consent of the Noteholders or the Couponholders to correct a manifest error. The parties to the Agency Agreement may agree to modify any provision thereof, but the Issuer shall not agree, without the consent of the Noteholders, to any such modification unless it is of a formal, minor or technical nature, it is made to correct a manifest error or it is, in the opinion of such parties,

not materially prejudicial to the interests of the Noteholders. In addition, the parties to the Agency Agreement may agree, without the consent of the Noteholders or the Couponholders, to modify any provision thereof if it is made to comply with mandatory laws, legislation, rules and regulations of the Republic of Italy and (to the extent permitted under applicable Italian law) the Issuer's by-laws applicable to the convening of meetings, quorums and the majorities required to pass an Extraordinary Resolution and entered into force at any time while the Notes remain outstanding. Furthermore, the Issuer and the Fiscal Agent may agree, without the consent of the Noteholders, to such modification as set out in Condition 7(e)(v) (*Floating Rate Note Provisions – Benchmark Replacement*). Any such modification or correction shall be binding on the Noteholders and Couponholders and shall be notified to the Noteholders as soon as practicable in accordance with Condition 18 (*Notices*).

17. **Further Issues**

The Issuer may from time to time, without the consent of the Noteholders or, where applicable, the Couponholders, create and issue further notes having the same terms and conditions as the Notes in all respects (or in all respects except for the issue price and/or the first payment of interest) so as to form a single Series with the Notes.

18. **Notices**

Notices to the Noteholders shall be valid, unless differently established by law, if published in a leading English language daily newspaper published in London (which is expected to be the *Financial Times*) and, if the Notes are listed on the Luxembourg Stock Exchange and admitted to trading on the regulated market of The Luxembourg Stock Exchange and it is a requirement of applicable law or regulations, a leading newspaper having general circulation in Luxembourg (which is expected to be the *Luxemburger Wort*) or on the website of the Luxembourg Stock Exchange (www.bourse.lu) or in either case, if such publication is not practicable, in a leading English language daily newspaper having general circulation in Europe. Any such notice shall be deemed to have been given on the date of first publication (or if required to be published in more than one newspaper, on the first date on which publication shall have been made in all the required newspapers). Couponholders shall be deemed for all purposes to have notice of the contents of any notice given to the Noteholders. In addition to the above publications, with respect to notices for a meeting of Noteholders, any convening notice for such meeting shall be made in accordance with the relevant provisions of the Italian Civil Code, the Financial Services Act and Leonardo's by-laws.

19. **Currency Indemnity**

If any sum due from the Issuer in respect of the Notes or the Coupons or any order or judgment given or made in relation thereto has to be converted from the currency (the "**first currency**") in which the same is payable under these Conditions or such order or judgment into another currency (the "**second currency**") for the purpose of: (a) making or filing a claim or proof against the Issuer, (b) obtaining an order or judgment in any court or other tribunal or (c) enforcing any order or judgment given or made in relation to the Notes, the Issuer shall indemnify each Noteholder, on the written demand of such Noteholder addressed to the Issuer and delivered to the Issuer or to the Specified Office of the Fiscal Agent, against any loss suffered as a result of any discrepancy between (i) the rate of exchange used for such purpose to convert the sum in question from the first currency into the second currency and (ii) the rate or rates of exchange at which such Noteholder may in the ordinary course of business purchase the first currency with the second currency upon receipt of a sum paid to it in satisfaction, in whole or in part, of any such order, judgment, claim or proof.

This indemnity constitutes a separate and independent obligation of the Issuer and shall give rise to a separate and independent cause of action.

20. **Rounding**

For the purposes of any calculations referred to in these Conditions (unless otherwise specified in these Conditions or the relevant Final Terms), (a) all percentages resulting from such

calculations will be rounded, if necessary, to the nearest one hundred-thousandth of a percentage point (with 0.000005 per cent being rounded up to 0.00001 per cent), (b) all United States dollar amounts used in or resulting from such calculations will be rounded to the nearest cent (with one half cent being rounded up), (c) all Japanese Yen amounts used in or resulting from such calculations will be rounded downwards to the next lower whole Japanese Yen amount, and (d) all amounts denominated in any other currency used in or resulting from such calculations will be rounded to the nearest two decimal places in such currency, with 0.005 being rounded upwards.

21. **Governing Law and Jurisdiction**

(a) **Governing law**

The Notes and any non-contractual obligations arising out of or in connection with the Notes are governed by and shall be construed in accordance with English law. Condition 16 (*Meetings of Noteholders; Modification and Waiver*) and the provisions of the Agency Agreement concerning the meetings of Noteholders and the appointment of a Noteholders' Representative are subject to compliance with Italian law.

(b) **Jurisdiction**

The Issuer agrees for the benefit of the Noteholders that the courts of England shall have jurisdiction to hear and determine any suit, action or proceedings, and to settle any disputes, which may arise out of or in connection with the Notes (including a dispute relating to the existence, validity or termination of the Notes or any non-contractual obligation arising out of or in connection with the Notes) (respectively, "**Proceedings**" and "**Disputes**") and, for such purposes, irrevocably submits to the jurisdiction of such courts.

(c) **Appropriate forum**

The Issuer irrevocably waives any objection which it might now or hereafter have to the courts of England being nominated as the forum to hear and determine any Proceedings and to settle any Disputes, and agrees not to claim that any such court is not a convenient or appropriate forum.

(d) **Process agent**

The Issuer agrees that the process by which any Proceedings in England are begun may be served on it by being delivered to it at Leonardo UK Ltd at One Eagle Place, London, SW1Y 6AF, or, if different, its registered office for the time being or at any address of the Issuer in Great Britain at which process may be served on it in accordance with the Companies Act 2006. If such Person is not or ceases to be effectively appointed to accept service of process on behalf of the Issuer, the Issuer shall, on the written demand of any Noteholder addressed to it and delivered to it or to the Specified Office of the Fiscal Agent, appoint a further person in England to accept service of process on its behalf and, failing such appointment within 30 days from receipt of notice, any Noteholder shall be entitled to appoint such a Person by written notice addressed to the Issuer and delivered to the Issuer or to the Specified Office of the Fiscal Agent **provided that** there shall never be more than one process agent appointed at any one time. Nothing in this paragraph (d) shall affect the right of any Noteholder to serve process in any other manner permitted by law.

(e) **Non-exclusivity**

The submission to the jurisdiction of the courts of England shall not (and shall not be construed so as to) limit the right of any Noteholder to take Proceedings in any other court of competent jurisdiction in (i) any Member State of the European Union; or (ii) the jurisdiction of incorporation of the Issuer from time to time, nor shall the taking of Proceedings in any one or more jurisdictions preclude the taking of Proceedings in any of the aforementioned jurisdictions (whether concurrently or not) if and to the extent permitted by law.

(f) ***Consent to enforcement etc.***

To the extent permitted by applicable law, the Issuer consents generally in respect of any Proceedings to the giving of any relief or the issue of any process in connection with such Proceedings including (without limitation) the making, enforcement or execution against any property whatsoever (irrespective of its use or intended use) of any order or judgment which is made or given in such Proceedings.

(g) ***Waiver of immunity***

To the extent that the Issuer may in any jurisdiction claim for itself or its assets or revenues immunity from suit, execution, attachment (whether in aid of execution, before judgment or otherwise) or other legal process and to the extent that such immunity (whether or not claimed) may be attributed in any such jurisdiction to the Issuer or its assets or revenues, the Issuer agrees not to claim and irrevocably waives such immunity to the full extent permitted by the laws of such jurisdiction.

FORM OF FINAL TERMS

PROHIBITION OF SALES TO EEA RETAIL INVESTORS - The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area ("**EEA**"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended "**MiFID II**"); (ii) a customer within the meaning of Directive (EU) 2016/97 (the "**Insurance Distribution Directive**"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. Consequently no key information document required by Regulation (EU) No 1286/2014 (the "**PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

PROHIBITION OF SALES TO UK RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the United Kingdom ("**UK**"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018, as amended ("**EUWA**"); (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000 (the "**FSMA**") and any rules or regulations made under the FSMA to implement the Insurance Distribution Directive, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA. Consequently no key information document required by the PRIIPs Regulation as it forms part of domestic law by virtue of the EUWA (the "**UK PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the UK may be unlawful under the UK PRIIPs Regulation.

MIFID II Product Governance / Professional investors and ECPs only target market – Solely for the purposes of each manufacturer's product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in MiFID II; and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. [*Consider any negative target market*] Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturer[*'s/s'*] target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturer[*'s/s'*] target market assessment) and determining appropriate distribution channels.

UK MiFIR product governance / Professional investors and ECPs only target market – Solely for the purposes of each manufacturer's product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is only eligible counterparties, as defined in the FCA Handbook Conduct of Business Sourcebook ("**COBS**"), and professional clients, as defined in Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA ("**UK MiFIR**"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. [*Consider any negative target market*]. Any distributor (as defined above) should take into consideration the manufacturer[*'s/s'*] target market assessment; however, a distributor subject to the COBS is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturer[*'s/s'*] target market assessment) and determining appropriate distribution channels.

Final Terms dated [●]

Leonardo – Società per azioni

(Issuer LEI 529900X4EEX1U9LN3U39)

Issue of [Aggregate Nominal Amount of Tranche] [Title of Notes]

under the EUR 4,000,000,000

Euro Medium Term Note Programme

PART A – CONTRACTUAL TERMS

Terms used herein shall be deemed to be defined as such for the purposes of the conditions set forth in the base prospectus dated 8 June 2022 [and the supplement to the Base Prospectus dated [●]] which [together] constitute[s] a base prospectus (the "**Base Prospectus**"), (the "**Conditions**"), for the purposes of the Prospectus Regulation. This document contains the Final Terms of the Notes described herein for the purposes of the Prospectus Regulation and must be read in conjunction with such Base Prospectus in order to obtain all the relevant information.

The expression "**Prospectus Regulation**" means Regulation (EU) 2017/1129.

Full information on the Issuer and the Notes described herein is only available on the basis of a combination of these Final Terms and the Base Prospectus. The Base Prospectus is available for viewing at the website of the Luxembourg Stock Exchange (<http://www.bourse.lu>) and copies may be obtained from Leonardo – Società per azioni at Piazza Monte Grappa, 4, 00195 Rome and from the Fiscal Agent, Société Générale Luxembourg at 11 avenue Emile Reuter, L-2420 Luxembourg and the Paying Agent, Banque Internationale à Luxembourg, *société anonyme* at 69 route d'Esch, L-2953 Luxembourg.

[Include whichever of the following apply or specify as "Not Applicable" (N/A). Note that the numbering should remain as set out below, even if "Not Applicable" is indicated for individual paragraphs or sub-paragraphs. Italics denote guidance for completing the Final Terms.]

1. (i) Series Number: [●]
- (ii) Tranche Number: [●]
- (iii) Date on which the Notes become fungible: [Not Applicable/The Notes shall be consolidated, form a single series and be interchangeable for trading purposes with the [●] on [[●]/the Issue Date/exchange of the Temporary Global Note for interests in the Permanent Global Note, as referred to in paragraph 24 below, which is expected to occur on or about [●].]
2. Specified Currency or Currencies: [●]
3. Aggregate Nominal Amount [●]
 - (i) Series: [●]
 - (ii) Tranche: [●]
4. Issue Price: [●] per cent of the Aggregate Nominal Amount [plus accrued interest from [●]]

5. (i) Specified Denominations: [●]
- (Note – The Issuer may issue Notes with a single Specified Denomination i.e. EUR 100,000, and multiples thereof.)*
- (Note – where multiple denominations above EUR 100,000 or equivalent are being used the following wording should be used: "EUR 100,000 and integral amounts of EUR 1,000 in excess thereof up to and including EUR 199,000. No Notes in definitive form will be issued with a denomination above EUR 199,000".)*
- (ii) Calculation Amount: [●]
6. (i) Issue Date: [●]
- (ii) Interest Commencement Date (if different from the Issue Date): [[●]/Issue Date/Not Applicable]
7. Maturity Date: [●]
- (Specify date or (for Floating Rate Notes) Interest Payment Date falling in or nearest to the relevant month and year)*
8. Interest Basis: [[●] per cent Fixed Rate]
- [EURIBOR +/- [●] per cent Floating Rate]
- [Zero Coupon]
- (Further particulars specified below)
9. Redemption/Payment Basis: Subject to any purchase and cancellation or early redemption, the Notes will be redeemed on the Maturity Date at [[●] per cent of their nominal amount / par].
- (Note – Such amount being at least equal to the par value of such Notes.)*
10. Change of Interest or Redemption/Payment Basis: [Applicable/Not Applicable]
11. Put/Call Options: [Put Option]
- [Call Option]
- [Make-Whole Issuer Call]
- [Clean-up Call Option]
- [Three-Month par Call Option]
- [Not Applicable]
- [(further particulars specified below)]

12. [Date of [Board] approval for issuance of Notes obtained: [●] registered with the Companies' Registry of [Rome] on [●]. (N.B. only relevant where Board (or similar) authorisation is required for the particular tranche of Notes)]

PROVISIONS RELATING TO INTEREST (IF ANY) PAYABLE

13. **Fixed Rate Note Provisions** [Applicable/Not Applicable] *(If not applicable delete the remaining sub-paragraphs of this paragraph.)*
- (i) Rate(s) of Interest: [●] per cent per annum payable [annually/semi-annually/quarterly/monthly] in arrear on each Interest Payment Date
- (ii) Interest Payment Date(s): [●] in each year [adjusted in accordance with [specify Business Day Convention and any applicable Business Centre(s) for the definition of "Business Day"]/not adjusted]
- (iii) Fixed Coupon Amount[(s)]: [●] per Calculation Amount
- (iv) Fixed Coupon Amount for a short or long Interest Period ("Broken Amount(s)": [●] per Calculation Amount payable on the Interest Payment Date falling [in/on] [●] / [Not Applicable]
- (Insert particulars of any initial or final broken interest amounts which do not correspond with the Fixed Coupon Amount(s))*
- (v) Day Count Fraction: [Actual/Actual (ICMA)
Actual/360
Actual/Actual (ISDA)
Actual/365 (Fixed)
30/360 (Floating)
30E/360
30E/360 (ISDA)]
- (vi) Determination Dates: [●] in each year *(Consider what should happen to unmatured Coupons in the event of early redemption of the Notes.)* / [Not Applicable]
14. **Floating Rate Note Provisions** [Applicable/Not Applicable] *(If not applicable delete the remaining sub-paragraphs of this paragraph.)*
- (iv) Interest Period(s): [●]
- (v) Specified Period(s): [●] / [Not Applicable]
- (vi) Specified Interest Payment Dates: [Not Applicable/[●]], subject to adjustment in accordance with the Business Day Convention set out in (iv) below]]
- (vii) Business Day Convention: [Floating Rate Convention/Following Business Day Convention/Modified Following Business Convention/Preceding Business Day Convention/No Adjustment/Not Applicable]
- (viii) First Interest Payment Date: [●]

- (ix) Additional Business Centre(s): [Not Applicable/[•]]
- (x) Manner in which the Rate(s) of Interest is/are to be determined: [Screen Rate Determination/ISDA Determination]
- (xi) Party responsible for calculating the Rate(s) of Interest and/or Interest Amount(s) (if not the Fiscal Agent): [Not Applicable/[•] shall be the Calculation Agent] *(no need to specify if the Fiscal Agent is to perform this function)*
- (xii) Screen Rate Determination: [Applicable/Not Applicable] *(If not applicable delete the remaining sub-paragraphs of this paragraph)*
- Reference Rate: EURIBOR
 - Reference Banks: [•]/[Not Applicable]
 - Interest Determination Date(s): [•] *[the second day on which the TARGET system is open prior to the start of each Interest Period if EURIBOR]*
 - Relevant Screen Page: [•] *(For example, Reuters EURIBOR01)*
 - Relevant Time: [•] *(For example, 11:00 a.m. London time/Brussels time)*
 - Relevant Financial Centre: [•] *(For example, London/Euro-zone (where Euro-zone means the region comprised of countries whose lawful currency is the euro))*
- (xiii) ISDA Determination: [Applicable/Not Applicable] *(If not applicable delete the remaining sub-paragraphs of this paragraph)*
- ISDA Definitions [2006 ISDA Definitions / 2021 ISDA Definitions]
 - Floating Rate Option: [•]
(The Floating Rate Option should be selected from one of: EUR-EURIBOR-Reuters (if 2006 ISDA Definitions apply) and EUR-EURIBOR (if 2021 ISDA Definitions apply) (each as defined in the ISDA Definitions). These are the options envisaged by the terms and conditions)
 - Designated Maturity: [•]
 - Reset Date: [•]/[as specified in the ISDA Definitions]/[the first day of the relevant Interest Period, subject to adjustment in accordance with the Business Day Convention set out in (iv) above and as specified in the ISDA Definitions]
- (xiv) Linear Interpolation: [Not Applicable / Applicable – the Rate of Interest for the [long/short] [first/last] Interest Period shall be calculated using Linear Interpolation (*specify for each short or long interest period*)]

- (xv) Margin(s): [+/-][●] per cent per annum
- (xvi) Minimum Rate of Interest: [●] / Not Applicable
- (xvii) Maximum Rate of Interest: [●] / Not Applicable
- (xviii) Day Count Fraction: [Actual/Actual (ICMA)
Actual/360
Actual/Actual (ISDA)
Actual/365 (Fixed)
30/360 (Floating)
30E/360
30E/360 (ISDA)]

15. **Zero Coupon Note Provisions** [Applicable/Not Applicable] *(If not applicable delete the remaining sub-paragraphs of this paragraph 15.)*

- (i) Accrual Yield: [●] per cent per annum
- (ii) Reference Price: [●]
- (iii) Day Count Fraction in relation to Early Redemption Amounts: [Actual/Actual (ICMA)
Actual/360
Actual/Actual (ISDA)
Actual/365 (Fixed)
30/360 (Floating)
30E/360
30E/360 (ISDA)]

PROVISIONS RELATING TO REDEMPTION

16. **Call Option** [Applicable/Not Applicable] *(If not applicable, delete the remaining sub-paragraphs of this paragraph 16)*

- (i) Optional Redemption Date(s) (Call): [●]
- (ii) Optional Redemption Amount and method, if any, of calculation of such amount(s): [[Specify amount] *(If Notes are represented by a Global Note)*] [●] per Calculation Amount]
- (iii) Redemption in part: [Applicable/Not Applicable]
 - (a) Minimum Redemption Amount: [[●] per Calculation Amount / Not Applicable]
 - (b) Maximum Redemption Amount: [[●] per Calculation Amount / Not Applicable]
- (iv) Notice period (if other than as set out in the Conditions): [Not Applicable/[●]]
[Minimum period: [●] days
Maximum period: [●] days]

(N.B. When setting notice periods, the Issuer is advised to consider the practicalities of distribution of information through intermediaries, for example, clearing systems (which require a minimum of 5 clearing system business days'

		<i>notice for a call) and custodians, as well as any other notice requirements which may apply, for example, as between the Issuer and the Agent)</i>
17.	Make-Whole Issuer Call	[Applicable/Not Applicable] <i>(If not applicable, delete the remaining sub-paragraphs of this paragraph 17)</i>
	(i) Redemption Margin	[[●] per cent.]
	(ii) Reference Bond:	[insert applicable reference bond]
	(iii) Reference Dealers:	[[●]]
	(iv) Redemption in part:	[Applicable/Not Applicable]
	(a) Minimum Redemption Amount:	[[●]per Calculation Amount / Not Applicable]
	(b) Maximum Redemption Amount:	[[●]per Calculation Amount / Not Applicable]
18.	Clean-up Call Option	[Applicable/Not Applicable]
19.	Three-Month par Call Option	[Applicable/Not Applicable]
20.	Put Option	[Applicable/Not Applicable] <i>(If not applicable, delete the remaining sub-paragraphs of this paragraph 20)</i>
	(i) Optional Redemption Date(s):	[●]
	(ii) Optional Redemption Amount(s) of each Note and method, if any, of calculation of such amount(s):	[●] per Calculation Amount
	(iii) Notice period (if other than as set out in the Conditions):	[Not Applicable/[●]] [Minimum period: [●] days Maximum period: [●] days]
		<i>(N.B. When setting notice periods, the Issuer is advised to consider the practicalities of distribution of information through intermediaries, for example, clearing systems and custodians, as well as any other notice requirements which may apply, for example, as between the Issuer and the Agent)</i>
21.	Final Redemption Amount of each Note:	[●] per Calculation Amount
22.	Early Redemption Amount	[●] per Calculation Amount
23.	Early Redemption Amount(s) per Calculation Amount payable on redemption for taxation reasons or on event of default or other early redemption:	[Not Applicable / (specify)] <i>(State "Not Applicable" if both the Early Redemption Amount (Tax) and the Early Redemption Amount are the principal amount of the Notes. Otherwise, specify the Early</i>

Redemption Amount (Tax) and/or the Early Redemption Amount if different from the principal amount of the Notes)

GENERAL PROVISIONS APPLICABLE TO THE NOTES

24. Form of Notes: [Temporary Global Note exchangeable for a Permanent Global Note which is exchangeable for Definitive Notes on [●] days' notice/at any time/in the limited circumstances specified in the Permanent Global Note.]
[Temporary Global Note exchangeable for Definitive Notes on [●] days' notice.]
[Permanent Global Note exchangeable for Definitive Notes on [●] days' notice/at any time/in the limited circumstances specified in the Permanent Global Note]
25. New Global Note Form: [Yes/No]
26. Additional Financial Centre(s) or other special provisions relating to payment dates: [Not Applicable/[●]] (*Note that this item relates to the place of payment, and not interest period end dates, to which item 14(vi), relates*)
27. Talons for future Coupons or Receipts to be attached to Definitive Notes (and dates on which such Talons mature): [Yes/No. As the Notes have more than 27 coupon payments, talons may be required if, on exchange into definitive form, more than 27 coupon payments are left.]

[THIRD PARTY INFORMATION

[●] has been extracted from [●]. The Issuer confirms that such information has been accurately reproduced and that, so far as it is aware, and is able to ascertain from information published by [●], no facts have been omitted which would render the reproduced inaccurate or misleading.]¹

Signed on behalf of the Issuer:

By:
Duly authorised

¹ Include where any information sourced from a third party has been reproduced, and provide necessary details.

PART B – OTHER INFORMATION

1. LISTING AND ADMISSION TO TRADING

- (i) Listing: [Luxembourg/other (*specify*)/None]
- (ii) Admission to trading: [Application has been made by the Issuer (or on its behalf) for the Notes to be admitted to trading on the regulated market of the Luxembourg Stock Exchange with effect from [●].] [Application is expected to be made by the Issuer (or on its behalf) for the Notes to be admitted to trading on [●] with effect from [●].] [other (*specify*)] [Not Applicable.]
- (Where documenting a fungible issue need to indicate that original Notes are already admitted to trading.)*
- (iii) Estimate of total expenses related to admission to trading: [●]

2. RATINGS

[The Notes to be issued have not been rated.]

[The Notes to be issued [have been/are expected to be] rated]/[The following ratings reflect ratings assigned to notes of this type issued under the Programme generally]:

[Standard & Poor's: [●]]

[Fitch Ratings:[●]]

[Moody's: [●]]

[[Other]: [●]]

Option 1 - CRA established in the EEA and registered under the EU CRA Regulation and details of whether rating is endorsed by a credit rating agency established and registered in the UK or certified under the UK CRA Regulation

[Insert legal name of particular credit rating agency entity providing rating] is established in the EEA and registered under Regulation (EU) No 1060/2009, as amended (the "**EU CRA Regulation**"). *[[Insert legal name of particular credit rating agency entity providing rating]* appears on the latest update of the list of registered credit rating agencies (as of *[insert date of most recent list]*) on the ESMA website <http://www.esma.europa.eu>. [The rating *[insert legal name of particular credit rating agency entity providing rating]* has given to the Notes is endorsed by *[insert legal name of credit rating agency]*, which is established in the UK and registered under Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA**

Regulation").] /[[*Insert legal name of particular credit rating agency entity providing rating*] has been certified under Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**").] /[[*Insert legal name of particular credit rating agency entity providing rating*] has not been certified under Regulation (EU) No 1060/2009, as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**") and the rating it has given to the Notes is not endorsed by a credit rating agency established in the UK and registered under the UK CRA Regulation.]

Option 2 - CRA established in the EEA, not registered under the EU CRA Regulation but has applied for registration and details of whether rating is endorsed by a credit rating agency established and registered in the UK or certified under the UK CRA Regulation

[*Insert legal name of particular credit rating agency entity providing rating*] is established in the EEA and has applied for registration under Regulation (EU) No 1060/2009, as amended (the "**EU CRA Regulation**"), although notification of the corresponding registration decision has not yet been provided by the [relevant competent authority] /[[European Securities and Markets Authority].] /[[*Insert legal name of particular credit rating agency entity providing rating*] appears on the latest update of the list of registered credit rating agencies (as of [*insert date of most recent list*]) on the ESMA website <http://www.esma.europa.eu>]. [The rating [*Insert legal name of particular credit rating agency entity providing rating*] has given to the Notes is endorsed by [*insert legal name of credit rating agency*], which is established in the UK and registered under Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**").] /[[*Insert legal name of particular credit rating agency entity providing rating*] has been certified under Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**").] /[[*Insert legal name of particular credit rating agency entity providing rating*] has not been certified under Regulation (EU) No 1060/2009, as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**") and the rating it has given to the Notes is not endorsed by a credit rating agency

established in the UK and registered under the UK CRA Regulation.]

Option 3 - CRA established in the EEA, not registered under the EU CRA Regulation and not applied for registration and details of whether rating is endorsed by a credit rating agency established and registered in the UK or certified under the UK CRA Regulation

[*Insert legal name of particular credit rating agency entity providing rating*] is established in the EEA and is neither registered nor has it applied for registration under Regulation (EU) No 1060/2009, as amended (the "**EU CRA Regulation**"). [*Insert legal name of particular credit rating agency entity providing rating*] appears on the latest update of the list of registered credit rating agencies (as of [*insert date of most recent list*]) on the ESMA website <http://www.esma.europa.eu>. [The rating [*Insert legal name of particular credit rating agency entity providing rating*] has given to the Notes is endorsed by [*insert legal name of credit rating agency*], which is established in the UK and registered under Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation (UK)**").] /[[*Insert legal name of particular credit rating agency entity providing rating*] has been certified under Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**").] / [*Insert legal name of particular credit rating agency entity providing rating*] has not been certified under Regulation (EU) No 1060/2009, as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**") and the rating it has given to the Notes is not endorsed by a credit rating agency established in the UK and registered under the UK CRA Regulation.]

Option 4 - CRA established in the UK and registered under the UK CRA Regulation and details of whether rating is endorsed by a credit rating agency established and registered in the EEA or certified under the EU CRA Regulation

[*Insert legal name of particular credit rating agency entity providing rating*] is established in the UK and registered under Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**"). [*Insert legal name of particular*

credit rating agency entity providing rating] appears on the latest update of the list of registered credit rating agencies (as of *[insert date of most recent list]*) on [FCA]. [The rating *[Insert legal name of particular credit rating agency entity providing rating]* has given to the Notes to be issued under the Programme is endorsed by *[insert legal name of credit rating agency]*, which is established in the EEA and registered under Regulation (EU) No 1060/2009, as amended (the "**EU CRA Regulation**").] *[[Insert legal name of particular credit rating agency entity providing rating]* has been certified under Regulation (EU) No 1060/2009, as amended (the "**EU CRA Regulation**").] *[[Insert legal name of particular credit rating agency entity providing rating]* has not been certified under Regulation (EU) No 1060/2009, as amended (the "**UK CRA Regulation**") and the rating it has given to the Notes is not endorsed by a credit rating agency established in the EEA and registered under the EU CRA Regulation.]

Option 5 - CRA not established in the EEA or the UK but relevant rating is endorsed by a CRA which is established and registered under the EU CRA Regulation AND/OR under the UK CRA Regulation

[Insert legal name of particular credit rating agency entity providing rating] is not established in the EEA or the UK but the rating it has given to the Notes to be issued under the Programme is endorsed by *[[insert legal name of credit rating agency]*, which is established in the EEA and registered under Regulation (EU) No 1060/2009, as amended (the "**EU CRA Regulation**")*][and][[insert legal name of credit rating agency]*, which is established in the UK and registered under Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**").

Option 6 - CRA not established in the EEA or the UK and relevant rating is not endorsed under the EU CRA Regulation or the UK CRA Regulation but CRA is certified under the EU CRA Regulation AND/OR under the UK CRA Regulation

[Insert legal name of particular credit rating agency entity providing rating] is not established in the EEA or the UK but is certified under [Regulation (EU) No 1060/2009, as amended (the "**EU CRA Regulation**")*][and][Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the*

European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**").]

Option 7 - CRA neither established in the EEA or the UK nor certified under the EU CRA Regulation or the UK CRA Regulation and relevant rating is not endorsed under the EU CRA Regulation or the UK CRA Regulation

[Insert legal name of particular credit rating agency entity providing rating] is not established in the EEA or the UK and is not certified under Regulation (EU) No 1060/2009, as amended (the "**EU CRA Regulation**") or Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "**UK CRA Regulation**") and the rating it has given to the Notes is not endorsed by a credit rating agency established in either the EEA and registered under the EU CRA Regulation or in the UK and registered under the UK CRA Regulation.

3. **INTERESTS OF NATURAL AND LEGAL PERSONS INVOLVED IN THE ISSUE/OFFER**

Need to include a description of any interest, including conflicts of interest, that is material to the issue/offer, detailing the persons involved and the nature of the interest. May be satisfied by the inclusion of the statement below:

[Save for any fees payable to the [Managers/Dealers], so far as the Issuer is aware, no person involved in the offer of the Notes has an interest material to the offer. The [Managers/Dealers] and their affiliates (including parent companies) have engaged, and may in the future engage, in investment banking and/or commercial banking transactions with, and may perform other services for, the Issuer and its affiliates (including parent companies) in the ordinary course of business. (Amend as appropriate if there are other interests)]

(When adding any other description, consideration should be given as to whether such matters described constitute "significant new factors" and consequently trigger the need for a supplement to the Base Prospectus under Article 23 of the Prospectus Regulation.)

4. **[Fixed rate notes only – YIELD**

Indication of yield: [●]/[Not Applicable]

5. **OPERATIONAL INFORMATION**

ISIN Code: [●]

Common Code:

Delivery: Delivery [against/free of] payment

Names and addresses of additional Paying Agent(s) (if any): [[●]/Not Applicable]

Relevant Benchmark[s]: *[[specify benchmark] is provided by [administrator legal name]][repeat as necessary]. As at the date hereof, [[administrator legal name][appears]/[does not appear]][repeat as necessary] in the register of administrators and benchmarks established and maintained by ESMA pursuant to Article 36 (Register of administrators and benchmarks) of the Benchmark Regulation/[As far as the Issuer is aware, as at the date hereof, [specify benchmark] does not fall within the scope of the Benchmark Regulation]/ [As far as the Issuer is aware, the transitional provisions in Article 51 of Regulation (EU) 2016/1011, as amended apply, such that [name of administrator] is not currently required to obtain authorisation/registration (or, if located outside the European Union, recognition, endorsement or equivalence)]/ [Not Applicable]*

Intended to be held in a manner which would allow Eurosystem eligibility. *[Yes. Note that the designation "yes" simply means that the Notes are intended upon issue to be deposited with one of the ICSDs as common safekeeper and does not necessarily mean that the Notes will be recognized as eligible collateral for Eurosystem monetary policy and intra day credit operations by the Eurosystem either upon issue or at any or all times during their life. Such recognition will depend upon the ECB being satisfied that Eurosystem eligibility criteria have been met.]*

[No. Whilst the designation is specified as "no" at the date of these Final Terms, should the Eurosystem eligibility criteria be amended in the future such that the Notes are capable of meeting them the Notes may then be deposited with one of the ICSDs as common safekeeper. Note that this does not necessarily mean that the Notes will then be recognised as eligible collateral for Eurosystem monetary policy and intra day credit operations by the Eurosystem at any time during their life. Such recognition will depend upon the ECB being satisfied that Eurosystem eligibility criteria have been met.]

Any clearing system(s) other than Euroclear Bank SA/NV [./and] Clearstream Banking, *société anonyme* and the relevant identification numbers: *[Not Applicable/(give name(s), number(s) and addresses)]*

6. DISTRIBUTION

- (i) Method of distribution: *[Syndicated/Non-Syndicated]*
- (ii) If syndicated: *[Not Applicable]*

- (a) Names and addresses of Managers and underwriting commitments: [●]
- (b) Stabilisation Manager(s) (if any): [Not Applicable/[●]]
- (iii) If non-syndicated, name and address of Dealer: [Not Applicable/[●]]
- (iv) U.S. Selling Restrictions: [Reg. S compliance category: 2 / TEFRA C/TEFRA D / TEFRA Not Applicable]

7. **USE OF PROCEEDS AND ESTIMATED NET AMOUNT OF PROCEEDS**

Use of proceeds: [See "*Use of Proceeds*" in Base Prospectus/Give details] [If reasons differ from what is disclosed in the Base Prospectus give details here.]

Estimated net proceeds: [●]

OVERVIEW OF PROVISIONS RELATING TO THE NOTES WHILE IN GLOBAL FORM

Clearing System Accountholders

Each Global Note will be in bearer form. Consequently, in relation to any Tranche of Notes represented by a Global Note, references in the Terms and Conditions of the Notes to "Noteholder" are references to the bearer of the relevant Global Note which, for so long as the Global Note is held by a depository or a common depository, in the case of a CGN, or a common safekeeper, in the case of an NGN for Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system, will be that depository or common depository or, as the case may be, common safekeeper.

Each of the persons shown in the records of Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system as being entitled to an interest in a Global Note (each, an "**Accountholder**") must look solely to Euroclear and/or Clearstream, Luxembourg and/or such other relevant clearing system (as the case may be) for such Accountholder's share of each payment made by the Issuer to the bearer of such Global Note and in relation to all other rights arising under the Global Note. The extent to which, and the manner in which, Accountholders may exercise any rights arising under the Global Note will be determined by the respective rules and procedures of Euroclear and Clearstream, Luxembourg and any other relevant clearing system from time to time. For so long as the relevant Notes are represented by the Global Note, Accountholders shall have no claim directly against the Issuer in respect of payments due under the Notes and such obligations of the Issuer will be discharged by payment to the bearer of the Global Note.

Exchange of Temporary Global Notes

Whenever any interest in a Temporary Global Note is to be exchanged for an interest in a Permanent Global Note, the Issuer shall procure:

- (a) in the case of first exchange, the prompt delivery (free of charge to the bearer) of such Permanent Global Note, duly authenticated and, in the case of an NGN, effectuated, to the bearer of the Temporary Global Note; or
- (b) in the case of any subsequent exchange, an increase in the principal amount of such Permanent Global Note in accordance with its terms,

in each case in an aggregate principal amount equal to the aggregate of the principal amounts specified in the certificates issued by Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system and received by the Fiscal Agent against presentation and (in the case of final exchange) surrender of the Temporary Global Note at the Specified Office of the Fiscal Agent within 7 days of the bearer requesting such exchange.

Whenever a Temporary Global Note is to be exchanged for Definitive Notes, the Issuer shall procure the prompt delivery (free of charge to the bearer) of such Definitive Notes, duly authenticated and with Coupons and Talons attached (if so specified in the relevant Final Terms), in an aggregate principal amount equal to the principal amount of the Temporary Global Note to the bearer of the Temporary Global Note against the surrender of the Temporary Global Note at the Specified Office of the Fiscal Agent within 30 days of the bearer requesting such exchange.

If:

- (a) a Permanent Global Note has not been delivered or the principal amount thereof increased by 5.00 p.m. (London time) on the seventh day after the bearer of a Temporary Global Note has requested exchange of an interest in the Temporary Global Note for an interest in a Permanent Global Note; or
- (b) Definitive Notes have not been delivered by 5.00 p.m. (London time) on the thirtieth day after the bearer of a Temporary Global Note has requested exchange of the Temporary Global Note for Definitive Notes; or

- (c) a Temporary Global Note (or any part thereof) has become due and payable in accordance with the Terms and Conditions of the Notes or the date for final redemption of a Temporary Global Note has occurred and, in either case, payment in full of the amount of principal falling due with all accrued interest thereon has not been made to the bearer of the Temporary Global Note in accordance with the terms of the Temporary Global Note on the due date for payment,

then the Temporary Global Note (including the obligation to deliver a Permanent Global Note or increase the principal amount thereof or deliver Definitive Notes, as the case may be) will become void at 5.00 p.m. (London time) on such seventh day (in the case of (a) above) or at 5.00 p.m. (London time) on such thirtieth day (in the case of (b) above) or at 5.00 p.m. (London time) on such due date (in the case of (c) above) and the bearer of the Temporary Global Note will have no further rights thereunder (but without prejudice to the rights which the bearer of the Temporary Global Note or others may have under a deed of covenant dated 8 June 2022 (the "**Deed of Covenant**") executed by the Issuer). Under the Deed of Covenant, persons shown in the records of Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system as being entitled to an interest in a Temporary Global Note will acquire directly against the Issuer all those rights to which they would have been entitled if, immediately before the Temporary Global Note became void, they had been the holders of Definitive Notes in an aggregate principal amount equal to the principal amount of Notes they were shown as holding in the records of Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system.

Exchange of Permanent Global Notes

Whenever a Permanent Global Note is to be exchanged for Definitive Notes, the Issuer shall procure the prompt delivery (free of charge to the bearer) of such Definitive Notes, duly authenticated and with Coupons and Talons attached (if so specified in the relevant Final Terms), in an aggregate principal amount equal to the principal amount of the Permanent Global Note to the bearer of the Permanent Global Note against the surrender of the Permanent Global Note at the Specified Office of the Fiscal Agent within 30 days of the bearer requesting such exchange.

If:

- (a) Definitive Notes have not been delivered by 5.00 p.m. (London time) on the thirtieth day after the bearer of a Permanent Global Note has duly requested exchange of the Permanent Global Note for Definitive Notes; or
- (b) a Permanent Global Note (or any part of it) has become due and payable in accordance with the Terms and Conditions of the Notes or the date for final redemption of the Notes has occurred and, in either case, payment in full of the amount of principal falling due with all accrued interest thereon has not been made to the bearer of the Permanent Global Note in accordance with the terms of the Permanent Global Note on the due date for payment,

then the Permanent Global Note (including the obligation to deliver Definitive Notes) will become void at 5.00 p.m. (London time) on such thirtieth day (in the case of (a) above) or at 5.00 p.m. (London time) on such due date (in the case of (b) above) and the bearer of the Permanent Global Note will have no further rights thereunder (but without prejudice to the rights which the bearer of the Permanent Global Note or others may have under the Deed of Covenant). Under the Deed of Covenant, persons shown in the records of Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system as being entitled to an interest in a Permanent Global Note will acquire directly against the Issuer all those rights to which they would have been entitled if, immediately before the Permanent Global Note became void, they had been the holders of Definitive Notes in an aggregate principal amount equal to the principal amount of Notes they were shown as holding in the records of Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system.

Conditions applicable to Global Notes

Each Global Note will contain provisions which modify the Terms and Conditions of the Notes as they apply to the Global Note. The following is an overview of certain of those provisions:

Payments: All payments in respect of the Global Note will be made against presentation and (in the case of payment of principal in full with all interest accrued thereon) surrender of the Global Note to or to the order of any Paying Agent and will be effective to satisfy and discharge the corresponding liabilities of the Issuer in respect of the Notes. On each occasion on which a payment of principal or interest is made in respect of the Global Note, the Issuer shall procure that in respect of a CGN the payment is noted in a schedule thereto and in respect of an NGN the payment is entered *pro rata* in the records of Euroclear and Clearstream, Luxembourg.

Exercise of put option: In order to exercise the option contained in Condition 9(g) (*Redemption and Purchase – Redemption at the option of Noteholders*) the bearer of the Permanent Global Note must, within the period specified in the Conditions for the deposit of the relevant Note and put notice (in accordance with the rules and procedures of Euroclear, Clearstream, Luxembourg and/or other relevant clearing system), give written notice of such exercise to the Fiscal Agent specifying the principal amount of Notes in respect of which such option is being exercised. Any such notice will be irrevocable and may not be withdrawn.

Partial exercise of call option: In connection with an exercise of the option contained in Condition 9(c) (*Redemption at the option of the Issuer*) in relation to some only of the Notes, the Permanent Global Note may be redeemed in part in the principal amount specified by the Issuer in accordance with the Conditions and the Notes to be redeemed will not be selected as provided in the Conditions but in accordance with the rules and procedures of Euroclear and Clearstream, Luxembourg (to be reflected in the records of Euroclear and Clearstream, Luxembourg as either a pool factor or a reduction in principal amount, at their discretion).

Notices: Notwithstanding Condition 18 (*Notices*), while all the Notes are represented by a Permanent Global Note (or by a Permanent Global Note and/or a Temporary Global Note) and the Permanent Global Note is (or the Permanent Global Note and/or the Temporary Global Note are) deposited with a depository or a common depository for Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system or a common safekeeper, notices to Noteholders may be given by delivery of the relevant notice to Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system and, in any case, such notices shall be deemed to have been given to the Noteholders for the purposes of Condition 18 (*Notices*) on the date of delivery to Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system, except that, for so long as such Notes are admitted to trading on the Luxembourg Stock Exchange and it is a requirement of applicable law or regulations, such notices shall be published in a leading newspaper having general circulation in Luxembourg (which is expected to be *Luxemburger Wort*) or published on the website of the Luxembourg Stock Exchange (<http://www.bourse.lu/>).

Payment Business Day: Notwithstanding the definition of "Payment Business Day" in Condition 2(a) (*Interpretation – Definitions*), while all the Notes are represented by a Permanent Global Note (or by a Permanent Global Note and/or a Temporary Global Note) and the Permanent Global Note is (or the Permanent Global Note and/or the Temporary Global Note are) deposited with a depository or a common depository for Euroclear and/or Clearstream, Luxembourg and/or any other relevant clearing system, "Payment Business Day" means:

- (a) if the currency of payment is euro, any day which is a TARGET Settlement Day and a day on which dealings in foreign currencies may be carried on in each (if any) Additional Financial Centre; or
- (b) if the currency of payment is not euro, any day which is, in the case of payment by transfer to an account, a day on which dealings in foreign currencies may be carried on in the Principal Financial Centre of the currency of payment and in each (if any) Additional Financial Centre.

LEONARDO AND THE LEONARDO GROUP

OVERVIEW

Leonardo – Società per azioni ("**Leonardo**") is a company limited by shares (*società per azioni*) incorporated and operating under Italian law. Its registered office and headquarters are in Piazza Monte Grappa 4, 00195 Rome, Italy and it is registered with the Companies' Register of Rome under number 00401990585, Fiscal Code and VAT Number 00881841001. Leonardo may be contacted by telephone on +39 06 324731, by fax on +39 06 324731 and by e mail (ir@leonardo.com). Pursuant to its bylaws, Leonardo's term of incorporation is until 31 December 2090, subject to extension. The Legal Entity Identifier (LEI) code of the Issuer is 529900X4EEX1U9LN3U39.

The Issuer's website is <https://www.leonardo.com/en/home>.

Leonardo is the parent company of the group consisting of Leonardo and its subsidiaries (collectively, the "**Leonardo Group**" or, alternatively, the "**Group**").

The Leonardo Group is among the top ten global players in aerospace, defence and security and Italy's main industrial company in such sectors. As a single entity, the Leonardo Group operates mainly in four sectors (Helicopters, Aeronautics, Defence Electronics & Security, and Space (for further information, see "*Organisation and Structure – Sectors*" below)) and from February 2019 is organised into five business divisions: Helicopters; Aircraft; Aerostructures; Electronics and Cyber Security.

The Group operates both in Italy and abroad through subsidiaries, joint ventures and partnerships. Leonardo has a large industrial base in Italy, the United Kingdom, the United States and Poland, and has also established its industrial and commercial presence in many countries around the world including, through strategic cooperation and partnership agreements, the world's main high-potential markets.

As at the date of this Base Prospectus, Leonardo has a share capital of EUR 2,543,861,738.00 divided into No. 578,150,395 ordinary shares having a nominal value of EUR 4.4 each.

Since 2000, the ordinary shares of Leonardo have been listed on the Euronext Milano (formerly *Mercato Telematico Azionario*), the screen-based market operated by Borsa Italiana S.p.A., and they are also included in the FTSE MIB stock index.

Approximately 30.204 per cent of Leonardo's share capital is directly owned by the Italian Ministry of Economy and Finance and the remaining part is publicly. For further information on the Issuer's shareholders, see "*- Shareholders*" below.

The following table contains the key financial and operating data relating to the Group's operations for the periods indicated.

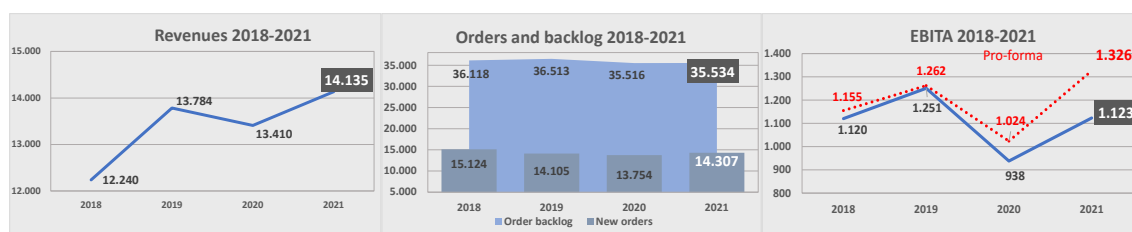
	Year ended and as at 31 December	
	2020	2021
	<i>(EUR million, unless otherwise stated)</i>	
New orders ⁽¹⁾	13,754	14,307
Order backlog ⁽²⁾	35,516	35,534
Revenue	13,410	14,135
EBITDA ⁽³⁾	1,458	1,626
EBITA ⁽⁴⁾	938	1,123
ROS ⁽⁵⁾	7.0%	7.9%
EBIT ⁽⁶⁾	517	911
EBIT MARGIN ⁽⁷⁾	3.9%	6.4%
Net result before extraordinary transactions ⁽⁸⁾	241	587
Net result ⁽⁹⁾	243	587
Group Net Debt ⁽¹⁰⁾	3,318	3,122
FOCF ⁽¹¹⁾	40	209
ROI ⁽¹²⁾	11.3%	12.4%

Source: Leonardo 2021 integrated annual report.

- (1) New orders include contracts entered into with customers during the period that have commercial substance and represent an obligation for both parties to fulfil the contract.
- (2) Order backlog is the sum of the order backlog for the preceding period and new orders, less revenues during the reference period.
- (3) The Group has calculated EBITDA as EBITA, before amortisation (excluding amortisation of intangible assets from business combinations), depreciation and impairment losses (net of those relating to goodwill or classified among "non-recurring costs").
- (4) The Group has calculated EBITA by eliminating from EBIT, as defined below, the following items: (i) any impairment in goodwill; (ii) amortisation and impairment, if any, of the portion of the purchase price allocated to intangible assets as part of business combinations, as required by IFRS 3; (iii) restructuring costs that are a part of defined and significant plans. This item includes personnel costs as well as any and all other costs deriving from the reorganisation (e.g. impairment of assets, costs for the closure of sites, relocation costs, etc.); (iv) other non-recurring or unusual costs or income, i.e. connected to particularly significant or exceptional events that are not related to the ordinary performance of the business. The item includes charges incurred during M&A transactions, charges linked to disposed businesses and/or products and systems, and the recognition of losses on contracts that have become onerous as a result of non-operating events.
- (5) ROS is calculated as the ratio of EBITA to revenue.
- (6) EBIT is obtained by adding to income before tax and financial expense (defined as earnings before "financial income and expense", "share of profit (loss) of equity-accounted investees", "income taxes" and "Profit (loss) from discontinued operations") the Group's share of profit in the results of its strategic Joint Ventures (ATR, MBDA, Thales Alenia Space and Telespazio), reported in the "share of profits (losses) of equity-accounted investees".
- (7) EBIT margin is calculated as the ratio of EBIT to revenue.
- (8) Net result before extraordinary transactions is the Net Result before the result from discontinued operations and the effects of the extraordinary transactions (key acquisitions and disposals).
- (9) Net result is the net profit/(loss) for the period.
- (10) Group Net Debt includes cash, financial receivables and current securities, net of (current and non-current) loans and borrowings and of the fair value of foreign exchange derivatives covering financial debt items, as well as the main non-current receivables.
- (11) FOCF is the sum of the cash flows generated by (used in) operating activities (excluding the changes in the Group Net Debt), the cash flows generated by (used in) ordinary investing activities (investment and divestment of intangible assets, property, plant and equipment, and equity investments, net of cash flows from the purchase or sale of equity investments that, due to their nature or significance, are considered "strategic investments") and dividends received.
- (12) ROI is calculated as the ratio of EBITA to the average net capital invested in the two comparative periods.

See the section entitled ""Non-GAAP" alternative performance indicators" (pages 62-65) of the report on operations at 31 December 2021 and the section entitled ""Non-GAAP" alternative performance indicators" (pages 52-55) of the report on operations at 31 December 2020 for a further description of the alternative performance indicators set out in the relevant consolidated financial statements.

The following graphs show the performance of the Group's ratios in the last 4 years, highlighting the continued growth achieved by the Group with results above pre-pandemic levels, net of the Covid-19 impact on the civil aviation segment.



Note: The figure of new orders in 2018 was particularly high due to the acquisition by the helicopters division of the NH 90 Qatar contract.

HISTORY OF THE LEONARDO GROUP

The history of the current Leonardo began in 1948 with the incorporation by IRI (*Istituto per la Ricostruzione Industriale*, a holding company for Italian state-owned companies) of Società Finanziaria Meccanica – Finmeccanica Società per azioni, as the holding company for the Italian government's automotive, mechanical, electro-mechanical and shipyard industrial activities. In 1987 the activities of Società Finanziaria Meccanica – Finmeccanica Società per azioni were contributed to a new company named Finmeccanica – Società Finanziaria per azioni, incorporated on 21 May 1987. By the late 1980s, the company's range of activities included aerospace, automated factories, command and control systems, missile systems, biomedical apparatus, robotics, microelectronic components, alongside its original areas of activity. In 1992, Finmeccanica – Società Finanziaria per azioni was merged into Società Immobiliare e Finanziaria per Azioni or SIFA, a company created in 1897 which then changed its name to Finmeccanica – Società per azioni and was listed on the Italian Stock Exchange (now, Euronext Milan). In 2000, IRI sold over 50 per cent of its ordinary shares in an initial public offering.

Consistent with the implementation of the new organisational and operational model of the One Company and the simultaneous replacement of the previous financial holding company model, in 2016 Finmeccanica – Società per azioni changed its name to Leonardo – Società per azioni. On 1 January 2016, the aforementioned organizational and operating model of the Group became legally effective. The new integrated management structure involved the concentration in Leonardo of the corporate sectors turning the operating subsidiaries into divisions of the One Company. The Group is now structured into five divisions (Helicopters, Aircraft, Aerostructures, Electronics and Cyber Security), which have been provided with powers and resources to ensure a complete end-to-end management of the related scope of business, with consequent full responsibility of the relevant income statement. On 1 February 2019, the new Electronics division and Cyber Security division became effective. According to the Group's One Company model, Leonardo's divisions maintain full responsibility for their own economic results and business, with their own respective budgets and strategies. In January 2019, the acquisition of 100% of Vitrociset S.p.A. became effective and, in September 2021, the Leonardo's Board of Directors approved the merger by way of incorporation of Vitrociset S.p.A. into the Issuer.

In April 2020, Leonardo completed the acquisition of Kopter Group AG (Kopter) from Lynwood (Schweiz). The transaction allows Leonardo to further strengthen its worldwide leadership and position in the rotorcraft sector, in line with the Industrial Plan's objectives for the reinforcement of the core businesses.

In January 2021, Leonardo completed the acquisition from Square Lux Holding II S.à r.l., a portfolio company controlled by funds advised by Kohlberg Kravis & Roberts & Co. L.P, of 25.1% of the shares in Hensoldt AG ("**Hensoldt**"), a leading German player in the field of sensors for defence and security applications. This transaction is a step forward in helping to achieve Leonardo's strategic objective of acquiring a leadership position in the European Defence Electronics market, and reflects Leonardo's determination to play an active role in the consolidation process underway, also in the light of future cooperation programmes in Europe.

BE TOMORROW – LEONARDO 2030 STRATEGIC PLAN

In 2020 Leonardo launched a renewed strategic vision projected to the next 10 years, also with the aim of adapting cyclically and with the necessary flexibility to the changing scenario, leveraging its technological skills, as well as human and intellectual capital.

This vision is expressed by the "**Be Tomorrow – Leonardo 2030**" plan which identifies a clear strategic path based on three main pillars:

- **Strengthen Our Core** – further developing the business and core activities, also through a more focused and coherent portfolio:

- increasing volumes in strategic areas, in particular Helicopters, Electronics, Cyber and unmanned vehicles, to establish leadership position at international level; and
- further strengthening the Group’s presence in global markets;
- **Transform to Grow** – making the organisation more modern and flexible adopting innovative business models:
 - diversifying the portfolio of activities to meet the challenges of the new decade, enhancing the cross functional and distinctive skills: e.g. digitisation, command and control, connectivity and cyber security;
 - responding more effectively to customer needs, through the dissemination of innovative service-based offer models (X-as-a-service), the continuous measurement of customer satisfaction, excellence in simulation & training solutions and systems; and
 - investing in people and skills to support business ambitions;
- **Master the New** – Innovate and create new technologies and new high-tech markets:
 - through the Leonardo labs, technological incubators for the development of innovative and transversal skills to the corporate sectors;
 - increasing the share of investments in research activities, aligning it with the main competitors; and
 - focusing on intelligent autonomous systems to achieve European leadership in remotely piloted aircraft systems (RPAS).




Leonardo, as an industrial and technological leader intends to act as an engine for development, to contribute to security and progress at the global level by (i) contributing to pan-European digital independence and autonomy, (ii) supporting technological sovereignty as an essential condition for the development of the Country and of the Issuer itself, (iii) promoting a renewed approach to sustainability in terms of technological and process innovation, inspired by the United Nations Sustainable Development Goals and the recent guidelines of the European Green Deal and (iv) developing new skills, both in the civil and the military domain, to respond to the challenges posed by the complexity of the digital age (e.g. interdependence, interrelation and evolutionary speed).

Leonardo intends to pursue these strategic priorities, confirming its medium-long term positioning objectives with the ambition of being, in 2030, a company that is:

- **solid**: investment grade; profitable, amongst its top peers for cash conversion; customer centric, focused on a partnership approach with customers and institutions;
- **global**: global leader in helicopters and in simulation and training solutions; European leader in defence electronics; key player in international cooperation programmes in aircraft; European key player in Unmanned solutions in all operational domains; partner of institutions for safety and security; key partner of big primes and the US Department of Defence to consolidate presence in the country
- **innovation driver**: fully digitalised in engineering, production and offering; able to drive and to manage an eco-system on transversal technological trends; reference point for “green” innovation

With these purposes the Group was focused on the execution of its strategic plan during 2021.

In fact, Leonardo was able to respond promptly and effectively to the challenges imposed by a pandemic that is still underway and intends to continue decisively with the execution of the strategic projects already started, constantly monitoring its implementation through a digital tool already in action.

Objectives to 2030	 Solid Investment grade Profitable Solid cash conversion capacity	 Global World leading company in Helicopters and in Simulation and Training solutions European leading company in Defence Electronics Leading player in international cooperation programmes in Aeronautics European key player in Unmanned systems and solutions in all domains Partner to Security Institutions Key Partner of Big Primes and US DoD for strengthening its footprint in the country	 Driver of innovation Completely digitalised in processes, production and offering Engine of an innovative ecosystem on transversal technology Leading benchmark in green innovation in the AD&S sector
Work in progress 2021	<ul style="list-style-type: none"> ✓ Operational continuity and employment levels were guaranteed during the health emergency ✓ Excellent industrial and business performance ✓ Capital and financial strength was preserved ✓ Performance excellence projects started ✓ The first two Eurofighter Typhoon aircraft were delivered to Kuwait 	<ul style="list-style-type: none"> ✓ Integration of Kopter ✓ Acquisition of 25.1% of Hensoldt AG (January 2022) ✓ Training Academy operations ✓ The contract was signed for the participation in the EuroMale Programme (February 2022) ✓ Partner of Team Tempest ✓ Joining Gaia-X ✓ Proposal for a public/private partnership for the creation of the National Strategic Hub ✓ Initiatives were promoted for the use of drones in urban air mobility and logistics ✓ Launch of the X-2030 platform, an innovative model of "command, control and intelligence" in the field of Safety and Security 	<ul style="list-style-type: none"> ✓ Definition of the 2030 Master Plan for innovation and digital transformation ✓ Operations were started at Leonardo Labs and on the roll-out of davinci-1 supercomputers ✓ Strategic investments in Cloud Computing, artificial intelligence, innovative materials, autonomous intelligent systems

LEONARDO FOR THE NATIONAL RECOVERY AND RESILIENCE PLAN (PNRR)

During 2021 Leonardo confirmed its role as Italy's partner in the digital, environmental and industrial transition, in line with the requirements of the Be Tomorrow - Leonardo 2030 Strategic Plan. The Group, through each of its divisions and companies, has the competencies required to tackle all six missions of the PNRR, involving private and public stakeholders. In particular, Leonardo has set out and is pursuing six clusters of interest: (i) global monitoring, (ii) logistics, (iii) space, (iv) digital public administration, (v) smart city and (vi) health systems, leveraging its core assets and distinctive competencies as enabling factors (cloud computing, high performance computing (HPC), artificial intelligence (AI) algorithms, predictive simulation capacity, tool for decision support, command and control tools, cyber security paradigms, space assets). Leonardo has developed more than 30 projects, from which about 20 potential opportunities have originated, within these six clusters. Cross-divisional integrated project teams have been created to strengthen the various projects in order to ensure the development and advancement of the related plans that are currently in the portfolio. In addition to the six vertical clusters, Leonardo intends to play a key role in supporting the Country with respect to the objectives set out in Mission 4, Component 2, of the PNRR, which is aimed at supporting investments in research and

development, promoting innovation and the spread of technologies, as well as strengthening the competencies, thus fostering transition to a knowledge-based economy.

SUSTAINABILITY PLAN

The necessary prerequisite for lasting progress to the benefit of people, the Planet and prosperity is for Leonardo to take a long-term vision, while considering the impact of its activities across the entire value chain, in accordance with the Sustainable Development Goals of the United Nations 2030 Agenda (SDGs) and the guidelines of the European Green Deal. Leonardo's Sustainability Plan, in line with the guidelines of the Be Tomorrow - Leonardo 2030 Strategic Plan, translates this vision into actions, projects and practices, measurable in the short and long term, oriented towards the achievement of the SDGs in order to generate shared value for all the company's stakeholders. Technology innovation and digitisation are the cross-sector drivers of the Plan, which are key to tackling sustainability challenges at global level, to accelerate a sustainable and inclusive transition: from decarbonisation to circular economy, passing through responsible business conduct, the development of a sustainable supply chain, solutions for emergency management, mobility and safety of people and the Planet, up to the promotion of scientific citizenship and social commitment to enhancing diversity and inclusion.

The Plan reinforces the achievement of the public sustainability targets that the Group has committed to reach and that are key to strengthening the strategy, increasing the competitiveness of Leonardo and of the industrial ecosystem of which the Issuer is the driving force, with the direct involvement of the supply chain.

Sustainability Targets



PILLAR	SCOPE	OBJECTIVE	PROGRESS	TARGET YEAR	SDG <i>Material topics</i>
Governance	Promote a responsible business model	Issuance of Trade Compliance Guideline including Human Rights Impact Assessment (HRIA) and development of country risk assessment tool for Leonardo SpA	Objective achieved	2021	 Targets 16.5, 16.6 <i>Responsible business conduct</i>
		Extending Trade Compliance Directive to the Group	Objective achieved	2022	
		Renewal/maintenance of the international ISO 37001:2016 "Anti-Bribery Management System" certification	On track	2023	
		Expanding the business compliance training to other types of third parties (distributors/resellers), making it a mandatory prerequisite for the completion of the engagement	On track	2022	
People	Attract and promote talent	More than 100 training hours per employee in the period 2018-2022	On track	2022	 Targets 4.3, 4.4, 5.1, 5.5, 5.b, 8.5 <i>Skills and talent Management</i> <i>Well-being, inclusion and equal opportunities</i>
		Under-30s equal to at least 40% of total new hires	On track	2022	
	Promote an inclusive environment	Women equal to at least 32% of total new hires (*)	Restated (new perimeter/year)	2022/2025	
		Women equal to 30% of total new hires in STEM areas	On track	2025	
		20% female representation at management levels	On track	2025	
Women equal to 20% of total employees	New objective	2025			

PILLAR	SCOPE	OBJECTIVE	PROGRESS	TARGET YEAR	SDG Material topics
		27% of women in succession plans		2025	
Planet	Reduce energy consumption and CO ₂ emissions	10% reduction in consumption of electricity withdrawn from external grid (**)		2025	 Targets 8.4, 9.4, 12.2, 12.5, 13.1, 13.3 <i>Climate change, adaptation and mitigation</i> <i>Management of natural resources</i>
		4% reduction in Scope 1 + Scope 2 emissions (location based) (**)		2025	
		40% reduction in Scope 1 + Scope 2 emissions (market based) (***)		2030	
	Reduce environmental impacts	10% reduction in water withdrawals (**)		2025	
		10% reduction in the amount of waste produced (**)		2025	
Prosperity	Develop the supply chain	Implementing supply chain development programmes and medium/long-term partnerships, focused on SMEs, to improve business sustainability		2023	 Targets 4.4, 8.2, 8.3, 9.4, 9.5, 12.2, 12.5, 13.1 <i>Sustainable supply chain</i> <i>R&D, innovation and advanced technology</i> <i>Digital transformation</i>
		Managing more than 75% of the value of orders placed by Leonardo Divisions with digital collaboration platforms (****)		2022	
		Raising awareness of/delivering training on SDGs and supporting tools for reporting to more than 80% of key suppliers (over 500 suppliers)		2023	
		100% of LEAP partners with set targets and plans on green energy, CO ₂ emission reduction, waste recycling, water consumption		2023	
	Strengthen digitisation and processing capability	Increasing computing power by 40% per capita (*****)		2025	
		Increasing storage capacity by 40% per capita (*****)		2025	

(*) Compared to the target published in 2020, the target year has been updated for the objective relating to 32% of women out of total hires in response to the characteristics of the AD&S sector. In particular, an intermediate objective to 2022 has been set out on new hires, excluding blue collar workers, and the target on total new hires has been postponed to 2025.

(**) Calculated in relation to revenues. 2019 year baseline.

(***) Reduction in absolute value. 2019 year baseline.

(****) Includes recurring suppliers. Leonardo DRS is not included in the scope.

(*****) Calculated as the number of flops (Floating Point Operations Per Second) and bytes in relation to employees in Italy. 2020 year baseline.

Sustainability ratings, indices and rankings

The results achieved by the Group on ESG topics have also been recognised worldwide, as testified by the Group's presence in several major sustainability ratings, indices and rankings.

Sustainability Leader in the **Dow Jones Sustainability Indices** of **S&P Global** since 12 years ago, with the highest score in the Aerospace and Defence sector for the third year running ².

Among the companies included in the **MIB ESG INDEX** of the Italian Stock Exchange (Euronext), the first Italian blue chip index dedicated to the 40 companies with the best ESG performance ³.

Confirmed in the **CDP 2021 Climate-A List**, among six Italian companies and the only one in the sector.

Ranked in **A band** in the Defence Companies Index on Anti-Corruption and Corporate Transparency (DCI) of **Transparency International**.

Included in the **Bloomberg Gender-Equality Index 2022** for the second year.

UN Global Compact LEAD, for the second year running, the only one company among major enterprises in the Aerospace and Defence sector.

SECTORS

Following the One Company reorganisation process, the organisational structure is now based on five business divisions and the corporate center, which is responsible for strategic directions as well as management and control system.

Notwithstanding the organization of the Group into five divisions, the Group's performance is reported according to the current areas of activity:

- **Helicopters** (both civil and military platforms, Rotorcraft Unmanned Aerial System (RUAS));
- **Aeronautics** (fighters, trainers, multi-mission transport, multi-mission surveillance, aerostructures, Unmanned Aerial Vehicles (UAVs) and regional aircraft);
- **Defence Electronics & Security** (radar, electro-optics, electronic warfare, sensors, integrated systems, Unmanned Aerial Systems (UAS), Traffic Control Systems and Automation Systems,(in which it operates also through Leonardo DRS Inc. ("**Leonardo DRS**")), as well as missiles (in which it operates through MBDA, a joint venture with BAE Systems and Airbus Group) underwater defence systems and land and naval armaments). The Group also has a (i) 31.33 per cent shareholding in Elettronica S.p.A. operating design and production of electronic defence equipment and systems; (ii) 60 per cent shareholding in Larimart S.p.A. operating design and implementation of solutions/equipment for telecommunications in Defence, Security and Emergency and (iii) 25.1 per cent shareholding in Hensoldt. It also works in Cyber Security and Information and Communication Technology (ICT) systems and security, Homeland Security and Critical Infrastructure;
- **Space**, in which it operates through Telespazio (a joint venture with the French company Thales for space-related services, the majority of which is held by Leonardo) and Thales

² Evaluation based on the data of the Corporate Sustainability Assessment (CSA), as of 12 November 2021.

³ Review dated December 2021.

Alenia Space (a joint venture with Thales for the satellite manufacturing, whose majority is held by Thales).

BUSINESS DESCRIPTION BY AREA OF ACTIVITY AND THEIR INTERNAL DIVISIONS

Helicopters

Overview

Leonardo is one of the leading global competitors, in terms of revenues, in the design, development and production of helicopters, with the capability to develop a complete range of products for both civil and military/government applications⁴. These helicopters can perform the full variety of roles such as offshore, passenger and VIP transport, emergency medical services, law enforcement application, search & rescue and utility in the civil sector and multirole, tactical transport, naval and combat in the military sector. Leonardo is also a partner in several international helicopter programmes, both for helicopter production and for research and technological innovation.

In the helicopters sector, Leonardo's operations are carried out through the Helicopter division. This division also includes the activities of the fully owned Polish company PZL-Swidnik and the Swiss company Kopter.

The Leonardo Helicopter division operates through main plants located in Italy (Vergiate (VA), Cascina Costa (VA), Sesto Calende (VA), Anagni (FR), Frosinone, Benevento, Brindisi, in the United Kingdom (Yeovil), in the United States (Philadelphia, PA), in Poland (Swidnik) and in Switzerland (Wetzikon). These facilities are organised according to a network organisation model, through which Leonardo strives to make each plant a specialised centre of excellence with a specific functional focus.

Helicopter division

Leonardo has full control of the technology and expertise necessary to perform the whole helicopter development and production cycle, starting from feasibility analysis and identification of operational requirements to designing and manufacturing of transmissions, rotors, blades, metal and composite material structures and avionics, final assembly, systems integration, "missionisation", and product support and training activities.

Leonardo's main civil products include: the SW4 (light single - multirole), the AW119 Kx (the first light single engine-executive and private transport), the AW109 Power (light twin - multirole, in particular the Grand New variant aim to VIP/Corporate market), the AW169 (a versatile multirole light intermediate), the AW139 (multirole new generation - intermediate twin, best-seller in its category worldwide) and the AW189 (multirole new generation - medium twin). The AW609, an innovative Tilt-rotor aircraft that combines vertical take-off and landing with the speed, range and comfort of a fixed wing aircraft, is under development, with certification envisaged in the short run. The AW609 is expected to be the world first tilt-rotor to get civil certification and to enter the civil and government market.

In addition, the new innovative single engine development, AW09 has been added to the portfolio once ready to market post Kopter acquisition (closing occurred on 8 April 2020). Leonardo's main military products include: among the dual use helicopters the SW4 (light single – utility and training), the AW109 TrekkerM (multi-role, light twin), the AW139M (multirole, CSAR - intermediate twin) and the AW101 (medium/heavy, three engined helicopter - naval, transport, utility, CSAR and VVIP transport role), among the specialized platforms the AW159 Wildcat (twin - naval, light utility) and the CH-47F (heavy lift, built under a Boeing licence). Leonardo is also participating in the European NH90 transport and naval helicopter programme with Airbus Helicopter and Fokker GKN. The AW129D is a combat helicopter in service with the Italian army,

⁴ Evaluation based on the data of the Corporate Sustainability Assessment (CSA), as of 12 November 2021.

⁴ Review dated December 2021.

the major players.

the T129 is in service with the Turkish armed forces and the AW249 is the only new combat helicopter currently under development. The most recent developed products are the AW169M (multirole) and AW149 (twin turbines - tactical transport, CSAR).

Leonardo is also developing significant capabilities in rotorcraft unmanned and optionally piloted helicopters (RUAV/OPV) with the programme Hero (RUAV) and the demonstrator SW4-SOLO (RUAV/OPV). With its product family approach (AW139, AW169, AW189), Leonardo is the first OEM (Original Equipment Manufacturer) to have developed a distinctive common architecture based on the same design principles while pursuing the dual philosophy in order to develop technologies which can have both civil and military applications.

With respect to customer support activities, Leonardo is continually developing its services and advanced solutions in line with customer needs. Leonardo's "Service Excellence Project", aiming at optimizing the delivery of spare parts and repairs, improves communication with customers and achieves the high standards of support throughout the service centre network which includes more than 100 Customer Support Centres in five continents. For military customers, Leonardo offers the Integrated Operational Support ("IOS") approach for different platforms. IOS is the "turn-key" solution of this division that includes comprehensive technical support services, supply of spare parts, repairs and overhaul. IOS represents a core element of the strategic partnership between Leonardo and the U.K. Ministry of Defence and is being adopted by customers internationally.

Moreover, Leonardo is a world leading provider of professional training services, systems and solutions to a global customer base, in terms of completeness of its portfolio and international commercial footprint⁵. Leonardo is committed to a training policy that enables customers to make the most effective use of its helicopters.

Leonardo Helicopter is also establishing a department dedicated to digital transformation to steer and accelerate a key change in digitalisation of the design, production and maintenance processes of rotary wing platforms.

Strategy

Leonardo considers rotorcraft as one of its core activities and intends to: (i) consolidate the leadership acquired in the civil / dual segment strengthening the overall product portfolio; (ii) strengthen the positioning in the military segment, leveraging on the development of military versions of the AW Family products; (iii) pursue selected cooperative efforts at international level (EU-EDF/NATO cooperation programmes), (iv) enhance the Group positioning in the RUAV market and exploit the full potential in the new advanced air mobility (AAM) market segment, (v) drive innovation in the rotary wing sector investing in key enabling technologies and introduce hybrid / electric propulsion solutions; (vi) confirm excellence in customer support through the introduction of innovative business models and developing agile service & training capabilities.

Aeronautics

Overview

Leonardo is Italy's primary, and amongst the world's major players in terms of revenues, in this sector with its advanced know-how in design, development, manufacturing, maintenance and overhaul services for military and civil aircraft, training systems, manufacturing of aerostructures and remote control piloting systems⁶. These capabilities are flanked by integrated logistic support activities performed in various scenarios during the entire aircraft life cycle. Leonardo has a key role in the segment of military and commercial fixed-wing aircraft and in the supply of complex aerostructures both in traditional materials (aluminium alloy) and in advanced materials

⁵ Source: Leonardo internal analysis based on information and data taken from the publicly available consolidated financial statements of the major players.

⁶ Source: Leonardo internal analysis based on information and data taken from the publicly available consolidated financial statements of the major players

(composites and hybrid). Leonardo is also a partner of major international programmes, both in the field of aircraft manufacturing and research and technological innovation.

In particular, as at the date of this Base Prospectus Leonardo's operations are carried out through two separate divisions: Aircraft and Aerostructures.

Leonardo and its joint ventures operate in the aeronautics sector through several production facilities in Italy (Turin, Caselle (TO), Cameri (NO), Venegono Superiore (VA), Tesserà (VE), Nola (NA), Pomigliano d'Arco (NA), Grottaglie (TA), Foggia) and in France (Toulouse). Each facility has a specific functional focus in the overall organisational structure of the sector.

This sector also includes **GIE ATR**, a consortium with Airbus, for the development production, commercialisation and after sales activities of regional turboprop aircraft.

Aircraft division

Leonardo is engaged in the design, development, production, and logistics support for military and tactical transport aircraft, special missions multi-role aircraft, integrated training system & services (ITS&S) and unmanned systems, and the relevant integrated systems for crew (air and ground operators) training.

In particular:

- In the training segment, the Aircraft division offers a range of aircraft that cover large phases of the military pilot training syllabus. The M-345 is a jet aircraft designed for basic through to advanced training of military pilots, equipped with modern avionics and characterised by operating costs comparable to those of a high-powered turboprop trainer. Starting from M-346 advanced trainer, the division offers a family of advanced jet trainer & light combat aircraft: the M-346 is a jet aircraft optimised for advanced military pilot training, offering a broad range of training capabilities combined with long-term reliability; the M-346 Fighter Attack, a 'light combat' version that preserves all of the M-346's training capabilities with the addition of latest generation equipment and sensors, enabling it to perform close air support missions and defence of territory. The modern concept of training is not limited to aircraft, but extends to a complete range of ground-based training and learning systems. Leonardo Aircraft Division offers a fully integrated Ground Based Training System (GBTS), full Embedded Tactical Training Simulation (ETTS) suite and Aircraft Operational Training, pilot and maintenance training courses that enable operators to use their aircraft in the most effective way, also through full service business model as International Flight Training School (IFTS).
- In the multimission transport and surveillance aircraft segment, the division produces advanced aircraft such as the C-27J Spartan and its evolved version C-27J Next Generation for even greater versatility and mission flexibility; its special mission variants MC-27J (comprehensive ISR/ISTAR platform) and FWSAR (Search and rescue activity), the ATR 42/72 MP (Maritime Patrol) and the ATR 72 ASW, a multirole anti-submarine warfare aircraft built from the platform of the modern ATR 72-600 regional turboprop.
- The Aircraft division plays a key role in international collaborations, including:
 - the Eurofighter Typhoon, advanced air defence and superiority fighter with multirole capabilities; the Typhoon stems from a collaborative project between Italy, the United Kingdom, Germany and Spain, which translates into an industrial participation of the Leonardo Aircraft division, (with a 19 per cent share which raises to 36 per cent with the involvement of the Electronics division);
 - the Lockheed Martin F-35 Lightning II, the only US-designed new generation combat aircraft currently in production. Italy is a Tier II partner in the programme, which the Italian Air Force and Navy have selected to recapitalize their tactical units. The Aircraft division operates a Final Assembly and Check-Out (FACO) line in Italy (Cameri), which is the first final assembly site outside the United States, and has been selected as the European regional MRO&U Hub, responsible for

airframe maintenance for all F-35 partner nation aircrafts operating in the EMEA theatre;

- the European MALE RPAS (Medium Altitude Long Endurance, Remotely Piloted Aircraft Systems), a joint European programme to answer future UAS requirements supporting ISTAR (Intelligence, Surveillance, Target Acquisition and Reconnaissance) missions, both wide area and in-theatre. The initiative has been launched by Leonardo, Airbus D&S and Dassault Aviation backed by the governments of France, Germany, Spain and Italy. The European MALE RPAS will be the first UAS designed for flight in non-segregated airspace;
- the Skydweller Aro Inc., a US/Spanish start-up for the first solar-powered drone with perpetual flight capability, in which Leonardo is a technological partner.

In addition, Leonardo is working with the RAF Rapid Capability Office, BAE Systems, Rolls Royce and MBDA (i.e. the Team Tempest) in the development of future technologies, knowledge, capability and know-how for the sixth-generation fighter aircraft capable of operating in the 2040+ environment.

Aerostructures division

The Leonardo Aerostructures division is a valued partner of major civil aircraft programmes in Europe and in the US and is one of the top global players in the aerostructures market in terms of revenues and leader in fabrication and assembly of fuselages and empennages considering the relevance of programs in which it is involved⁷.

From the ATR 42 and ATR 72 series (ATR Family) - the market leader for the regional turboprop for numbers of aircraft sold worldwide⁸ -, to the Boeing 787 "Dreamliner" - the first program in commercial aviation history with majority of primary structure made of composite materials CFRP (Carbon Fiber Reinforced Plastic) -, and finally the Airbus A220 - one of the best sellers aircraft in the single aisle segment -, the Aerostructures division brings the ability to design, build, test and integrate large structural components in composite and traditional material to support any aeronautic programmes.

The advanced automated technology of large structural components in composite materials represents a competitive advantage of the Aerostructures division for large co-cured structures, for example as partner in the Boeing 787 program with a key role in development, design and manufacturing of this program innovative structures: center fuselage sections 44 & 46 and horizontal stabilizer. For ATR family, including brand new versions ATR 72-600F and ATR 42-600S, Leonardo Aerostructures division is responsible for fuselage (metallic structures) and empennages (integrated CFRP structures) including systems and testing integration of each component. Leonardo Aerostructures division is also involved, since its beginning in 1978, in the Boeing 767 Program; its responsibility includes certification, industrialization and fabrication/assembly of all movable parts of the wings (ailerons, slats, spoilers), the wing tip and the empennages (vertical fin, rudder, elevators). Leonardo Aerostructures division was involved in the co-development of the A321 fuselage section 14A, including design responsibility since 1991, then introducing with the A321 the concept of determinate assembly and automated riveting. The structural components of section 14A are in light alloy almost entirely produced and assembled in Nola plant.

Leonardo Aerostructures division also supplies the A220 Vertical and Horizontal Tails with responsibility for design, development, testing, qualification, certification, production and in service support.

⁷ Source: Leonardo internal analysis based on information and data taken from the publicly available consolidated financial statements of the major players.

⁸ Source: Leonardo internal analysis based on information and data taken from the publicly available consolidated financial statements of the major players.

Strategy

In the Aeronautics sector, Leonardo intends to: (i) consolidate a primary role on collaboration programs of fighter segment, from 4th / 5th to the next generation aircraft combat system, (ii) maintain leadership in the Integrated Training System & Services (ITS&S) leveraging (a) excellence in advanced simulation technologies, (b) dual role family and (c) a complete set of products and turn-key services, (iii) evolve the airlifter and multimission product family in order to guarantee medium/long term sustainability, (iv) achieve a key role on RPAS, with focus on loyal wingman and air combat systems (of systems) domain and next gen fighter ecosystem, also leveraging on cooperative programme (Euromale participation), (v) reinforce the international market positioning, also through the drawing up of a complete partnership's strategy at different levels (tactical/commercial, strategic partnership, industrial collaboration), (vi) promote digitalisation as a key enabler to develop new technologies and products.

With the specific regard to the Aerostructures division, Leonardo intends to: (i) become a reference player in advanced processes and new materials technologies for applications on innovative mobility solutions and fully decarbonized aircraft, also leveraging on the Aerotech Campus; (ii) strengthen the business through strategic partnerships, (iii) leverage capabilities and technologies to expand the business and enter new markets, and (iv) exploit intra-company opportunities to maximise value of internal assets.

Defence Electronics & Security

Overview

Leonardo is a leading global player covering all major segments of the electronics, defence systems sectors, with programmes dedicated to airborne mission systems, remote piloted surveillance and control systems, naval and battlefield digitalisation systems, missile systems, combat and underwater vehicle systems, electronic warfare systems, cyber security and digital solutions.

The Defence Electronics & Security sector has been reorganised to respond appropriately to technological and competitive challenges, align the organisational model to the main players in the market and provide a unified, consistent process of strategic development.

As of today the sector is structured as follows: Electronics division, Cyber Security Division and includes also the activities of the U.S. subsidiary Leonardo DRS, the participation in Elettronica S.p.A., Larimart S.p.A., Hensoldt and the joint venture MBDA.

Electronics division

The Electronics division is structured in three Business Units: (i) Electronics UK; (ii) Electronics IT; and (iii) Defence Systems. The Automation business, which was previously an Electronics division, has been separated from Electronics and directly transferred to Leonardo corporate. In this field Leonardo also provides proprietary automation systems for sorting, handling and tracking letters, parcels and packages, as well as baggage handling systems based on the innovative cross-belt technology.

Business units: Electronics IT and Electronics UK

The Business Units Electronics UK and Electronics IT design, develop and supply state-of-the-art complex electronic solutions for air platforms and space systems. The products are in operation on all types of air and space platforms in civil and military service, including combat aircraft, trainers, airliners, transports, helicopters, UAV and satellites. Its major external customers include: Airbus, BAE Systems, Boeing, the European Space Agency, General Dynamics, Lockheed Martin, Northrop Grumman and Piaggio.

The offering provides sensing, communications, navigation, platform protection and mission management capabilities that include:

- integrated mission systems (such as ATOS-Airborne Tactical Observation and Surveillance, for manned platforms);
- airborne surveillance and fire control radar (such as the multi-mode Captor, Raven, Osprey, Gabbiano and Seaspray radar);
- electro-optic sub-systems (such as the Pirate and Skyward IRST, and high power lasers used in targeting systems on combat aircraft);
- electronic warfare systems (such as the Praetorian system for Typhoon, the Sky Guardian family of radar warning systems, DIRCM and decoys);
- on-board avionics and CNI (including systems for civil and dual-use aircraft); and
- power generation, sensors, payloads and robotics for space systems.

The Business units also develop and manufacture RPAS (such as the Falco family or the Mirach aerial targets family) and C-UAS, to address the threat of low, slow and small unmanned air systems, undetectable by conventional air surveillance equipment. Complete UAS solutions for surveillance or training can be also offered through full-service contracts.

The capabilities can be integrated to provide ISR & ISTAR solutions (Intelligence, Surveillance, Target Acquisition & Reconnaissance). These are based on open architecture solutions capable of operating on any platform and with other on-board equipment. This ensures effective situational awareness and interoperability between operational assets.

The deep understanding of technology and operational use of the sector's capabilities is used to design training and support solutions that are tailored to the needs of customers. These solutions range from traditional spares and repairs to full service solutions and also include: development of CONOPS, pilot and operator training, aircraft integration and service.

The Business Units Electronics UK and Electronics IT design, develop and manufacture land and naval systems solutions providing information superiority, situational awareness, command and control capability, weapon systems management and network communications to armed forces.

The offering includes either integrated systems, as well as stand-alone products and components. Primary products and systems are supported through Integrated Logistics Services and Solutions.

In the air defence domain the Business units supply a wide portfolio of sensors ranging from traditional RAT-31 fixed and mobile long-range Radars with ATBM capabilities to the electronically scanned radar CAPTOR-E that is the future primary sensor on Eurofighter Typhoon and has a full suite of Air-to-Air and Air-to-Surface modes, as well as the relevant communication and command and control centres.

In the land domain, the offer includes capability for battlespace management, control and digitisation, through "C4I" (Command, Control, Communications, Computer, Intelligence) tactical and strategic systems, as well as border and territory control force protection solutions (FOB). In this domain Leonardo is the leading supplier and integrator of ForzaNEC, a nation-wide digitisation program for army brigade operations and battlespace management, that includes Command & Control Centers, Communication infrastructure, Radios and Optronics for vehicle and soldier systems.

In the naval domain, the Business units play the role of Combat System Integrator, for combatant, patrol and support vessels, and are primary suppliers of Combat Management Systems. This Business unit's product portfolio includes all key naval electronic solutions: AESA C-X-L band multifunctional radars (KRONOS), dual band fire control radar (NA30SMK2), Optronic Sensors (Medusa Mk4/B and Naval IRST systems) and Integrated Communications Systems (ICS). All

these products are integrated in Leonardo's Combat Management System (ATHENA) aimed at providing effective surveillance and reaction capabilities.

In this sector, Leonardo provides technologies and solutions for air and vessel traffic management and control aimed at achieving a faster, more efficient and safer circulation, enabling operators to control the flow of people and goods.

Business unit: Defence Systems

In the Defence Systems business unit, Leonardo designs, develops and produces weapon systems in the fields of artillery, ammunition and torpedoes that include:

- naval gun systems of small, medium and large calibres sold to 58 navies throughout the world;
- land turrets, ranging from small to large calibres, to be installed on tracked and wheeled vehicles;
- special ammunition, extended range and guided long range of various calibres for land and naval applications and conventional ammunition for naval applications;
- armaments for military helicopters and aircraft;
- heavy and light weight torpedoes;
- anti-torpedo countermeasure systems;
- sonar systems; and
- surface and underwater protection systems for naval platforms and underwater surveillance systems for harbours, coastal areas and strategic sites.

In this sector, and through a consortium with IVECO DV, named Consorzio IVECO OTOMelara, Leonardo develops and produces tracked and wheeled armoured vehicles (i.e. VBM Freccia and Centauro II).

Leonardo is not involved in the development, production, sale and testing of cluster bombs, anti-personnel mines (APM) or land mines.

Strategy

Leonardo intends to: (i) become the European leader in Defence Electronics, (ii) strengthen its position in the international market through new commercial opportunities, partnerships and JVs, but protecting at the same time its market share in domestic markets, (iii) win new long-term sustainable business with maximum involvement in setting future requirements, such as: Tempest, Information Advantage/ C2 Multidomain, LDEW, CEMA, Hypersonic (iv) streamline / optimise the product portfolio, reduce time to market and invest in solid business to ensure greater competitiveness and be able to proactively respond to future market requirements.

Cyber Security division

The Cyber Security division provides solutions aimed at improving the security and safety of economic and social environments by leveraging the synergies between information technologies, secure communications networks, physical and logical security. In particular, through this division Leonardo provides:

- services and platforms that guarantee the monitoring and predictive, proactive protection of strategic data and assets. Architectures and systems secure-by-design, Artificial Intelligence and Big Data, virtualisation and supercomputing techniques play a central role in detecting and analysing cyber threats, as well as in responding to and resolving cyber attacks;

- mission-critical and business-critical communication solutions to monitor and protect critical infrastructure, cities and territory, manage public security and emergency response operations. Networks and systems that use a wide technological spectrum, from narrowband to broadband, also using hybrid networks to ensure the coexistence and interoperability of conventional and more innovative systems;
- digitalisation services support the creation of secure-by-design architecture and the migration to the cloud to enhance the information assets of governments, institutions, public administrations and enterprises. The services enable the digitalisation, optimisation, simplification and management of operational processes and procedures, guaranteeing optimal data protection and the use of data in interoperable systems;
- global monitoring systems, designed and built to meet specific needs, which ensure the acquisition and coherent integration of information from diverse sources, the exploitation and sharing of data and the use of innovative technologies, combining operational requirements, safety and sustainability.

Strategy

In this division, Leonardo intends to be the Italian industrial partner of reference for digitisation and systemic resilience, in order to guarantee technological sovereignty also in a pan-European vision: (i) increasing the distinctiveness of its divisional offering with the inclusion of cutting-edge technologies and through acquisitions and partnerships with priority customers, (ii) maximizing the participation with a reference role in the main national programs, including those financed in the framework of the Recovery and Resilience Plan (PNRR), ensuring digital sovereignty along the entire supply chain, (iii) becoming the internal supplier for Leonardo platforms and products, (iv) enhancing the business in the UK through an integrated offer portfolio and maximizing the collaboration with Leonardo UK, (v) increasing our presence in the EU market also through potential partnerships and (vi) selecting international opportunities in targeted geographies.

Leonardo DRS

Leonardo DRS, a U.S. based subsidiary, under a proxy regime, is a leading supplier of integrated products, services and support to military forces, intelligence agencies and prime defence contractors worldwide. Leonardo DRS, considering its knowhow and capabilities, is a market leader in thermal devices, power systems and marine propulsion, tactical communication solutions, electronic sensor systems and support services and integrated logistics⁹. Leonardo DRS product range is aimed at meeting customer needs in the aeronautical, land and naval sectors. Leonardo DRS has a highly qualified workforce operating from various facilities in the United States and Canada, in addition to those used in the support of customers around the world.

During 2021 Leonardo DRS acquired Ascendant Engineering Solutions (AES), one of the world's most advanced gimbal producers and during the first quarterly 2022 has signed a definitive agreement to sell its Global Enterprise Solutions (GES) business to SES S.A.

Hensoldt AG

Hensoldt (25.1 per cent owned by Leonardo) is a pioneer of technology and innovation for defence and security electronics. Based in Taufkirchen near Munich, the company is a German champion in the defence industry with a leading position in Europe and a global reach. Hensoldt develops innovative and customer-specific solutions in the fields of radar, electronic warfare, avionics and optronics and is also continuously expanding its Cyber portfolio and developing new products to

⁹ Source: Leonardo internal analysis based on information and data taken from the publicly available consolidated financial statements of the major players.

combat a wide range of threats based on innovative approaches to data management, robotics and cybersecurity.

MBDA

MBDA (37.5 per cent owned by BAE Systems, 37.5 per cent by Airbus Group and 25 per cent by Leonardo) is a world leader in missiles and missile systems, capable of designing and producing products that meet the full range operational needs worldwide, such as the MARTE medium range anti-ship missile family and the METEOR Beyond Visual Range air-to-air missile, meant to meet the requirements of six European nations for future air combat scenarios and capable of being integrated on Europe's major fighter platforms (Eurofighter Typhoon, Gripen, Rafale).

Space

Overview

Leonardo operates in this sector mainly through the Space Alliance with Thales, which comprises two joint ventures, respectively dedicated to:

- *Space services – Telespazio*, in which Leonardo holds 67 per cent and Thales 33 per cent, headquartered in Rome (Italy) and operating worldwide through its many subsidiaries and joint ventures (in France, Germany, the United Kingdom, Spain, Romania, Brazil and Argentina), also relying on an international network of space centres and teleports; and
- *Space systems manufacturing – Thales Alenia Space*, in which Leonardo holds 33 per cent and Thales 67 per cent, headquartered in France and relying on several industrial facilities in Italy, Spain and Germany.

Leonardo also operates in the space propulsion and satellite launcher segment, through AVIO S.p.A., in which Leonardo holds approximately a 30 per cent equity interest, and performs certain of its activities within this area of business through the Airborne & Space Systems sector.

Space Services

Telespazio's activities cover (i) Satellite Communications (provision of telecommunications networks, multimedia and services); (ii) Satellite Systems and Applications (ground segment systems engineering, integrated space solutions and applications and engineering services); (iii) Satellites Operations (satellite control, space systems mission control and ground stations operations); and (iv) Geo-Information (earth observation applications and related services).

Telespazio has a key role in the development of the Galileo European programme, the largest and independent satellite-based navigation system for a wide range of applications (transports, telecommunications, security etc.), as it has been tasked with creating one of the mission and constellation management control centres at its Fucino premises. Currently Telespazio, through Spaceopal, a dedicated joint venture established with DLR, operates the Galileo system, and owns one of the two Control Centres located in Italy (Fucino). Telespazio is also a leading player in EGNOS operations in partnership with ESSP.

Within the earth observation domain, Telespazio plays a unique role in the COSMO-SkyMed programme (Constellation of small Satellites for Mediterranean basin Observation), both for civilian and military applications. Commissioned and funded by the Italian Space Agency (ASI) and the Italian Ministry of Defense (MoD), the programme aims at exploiting the advanced remote sensing of the constellation of four SAR (Synthetic Aperture Radar) satellites, for applications in different domains (risk management, scientific, commercial, security, defence and intelligence). The system was fully deployed in 2010 and managed by Telespazio, Thales Alenia Space, as prime contractor, is responsible for the development of the entire constellation and for the future development of the second generation.

Telespazio's experience is also drawn from its involvement in major space programmes, including EGNOS, Copernicus, SICRAL and ATHENA-FIDUS.

Space systems manufacturing

Thales Alenia Space, through its network of subsidiaries, focuses on design, integration, testing, operation and commissioning of innovative space systems, such as satellites for telecommunications, science and exploration and remote sensing, as well as orbiting infrastructures – the International Space Station (ISS) – and logistic transport modules. Product applications range from telecommunications to environment monitoring, from defence and security to exploration and scientific research.

The company co-operates with the main international space industries and with the European space agency (ESA) as one of the major suppliers, the French space agency (CNES), the Italian space agency (ASI), as well as the Italian, French and German Ministry of Defence. Moreover, Thales Alenia Space exports Koreasat 5 and Koreasat 6 satellites to South Korea, Star One to Brazil and Yahsat to the United Arab Emirates.

The company is also a leading industrial player, often together with Telespazio, in several programmes, such as Copernicus (formerly known as GMES / Global Monitoring for Environment and Security), where Thales Alenia Space is responsible for the Sentinel-1 and Sentinel-3 satellites missions and Telespazio for the ground segment applications; EGNOS and GALILEO, as mentioned, where Thales Alenia Space is the responsible for the design, integration and testing of satellites; Syracuse and SICRAL I & II, also together with Telespazio, for secure military communications system; and COSMO-SkyMed. The company is also a leading industrial player in defence and security (Syracuse, SICRAL 1 and 2). Also worth mentioning is the contribution to scientific programmes such as Mars Express, Cassini-Huygens (a NASA/ESA/ASI programme) and Rosetta.

Thales Alenia Space has in fact provided more than half of the pressurized volume of the ISS, including Nodes 2 and 3, the MPLM (Multipurpose Pressurized Logistics Modules) logistics pressurized modules, the Dome and the structure of the Columbus laboratory, as well as the Integrated Cargo Carrier (ICC) for the ATV carrying supplies to the ISS. It also carries the pressurized cargo module (PCM) for the shuttle fueling Cygnus and it is prime contractor for the demonstrators to return IXV and Expert on behalf of ESA. Thales Alenia Space is also a leader in European and international scientific programmes, with a key role in missions such as Herschel & Planck, ExoMars, Euclid and BepiColombo.

Strategy

Leonardo aims to: (i) become a Global Data Operator in the Geo-Information segment by building optical capabilities and consolidating radar capabilities, (ii) grow in selected priority B2B markets (e.g. maritime, mobility, energy, Institutional / Government) in the Satcom segment, (iii) consolidate the role of Large Mission Operator by leveraging end-to-end skills (from upstream to downstream) of Mission Integration, (iv) move from a "multi-domestic" model of internationalization to a "multi-regional" model, (v) enter new segments of activities / adjacent markets (e.g. SSA, In orbit services, exploration missions) leveraging core competencies.

LITIGATION

Judicial investigations and criminal proceedings

Leonardo, certain companies of the Group and certain former/current directors, managers and employees of the Leonardo Group have been involved in certain judicial investigations and criminal proceedings as a suspect or as a defendant or – with reference to the companies – as the person liable for any civil action filed by the victim of crime for damages suffered as a result of the alleged conduct of former officers or employees of the Leonardo Group. With respect to pending criminal proceedings against individuals, certain companies of the Group have filed a civil action in certain criminal proceedings in order to claim for damages suffered as a result of the alleged conduct of their former managers, officers and employees.

For information related to the criminal proceedings that are currently underway against Group companies or Leonardo itself, as well as certain former directors and executives, concerning acts committed during the performance of their duties at Group companies or at Leonardo itself, where

the companies are involved as suspect or defendant or – with reference to the companies – civilly liable, see section No. 22 of the explanatory notes headed "Provisions for Risks and Charges and Contingent Liabilities" of the Leonardo audited integrated annual financial statements for the year ended on 31 December 2020 and No. 22 of the explanatory notes headed "Provisions for Risks and Charges and Contingent Liabilities" of the Leonardo audited integrated annual report for the year ended on 31 December 2021 and the paragraph headed "Contingent liabilities" of the "Explanatory Notes" of the Leonardo interim report as at 31 March 2022, incorporated by reference into this Base Prospectus Any negative developments - which cannot be foreseen, nor determined to date - arising from any internal investigations or judicial investigations being conducted, will be subject to ongoing assessment for the purposes of provisions (if any).

Civil, administrative and tax proceedings

The Leonardo Group operates in industries and markets where many disputes, both as petitioner and plaintiff, are settled only after a considerable period of time, especially in cases where the customer is a government entity. Pursuant to the IFRSs, provisions have only been set aside for risks that are deemed probable and for which the amount can be determined. No specific provisions have been set aside for certain disputes in which the Group is defendant as these disputes are reasonably expected to be settled, based on current knowledge, satisfactorily and without significantly impacting the Group. Of particular note are the proceedings described under section No. 22 of the explanatory notes headed "Provisions for Risks and Charges and Contingent Liabilities" of the Leonardo audited integrated annual report for the year ended on 31 December 2021, incorporated by reference into this Base Prospectus.

Disputes on existing contracts

Moreover, given the nature of the Group's customers as well as the complexity and the cutting-edge technological content of the contracts entered into by the companies belonging to the Group, the Group's long-term contracts are sometimes affected by disputes with customers in relation to compliance of works with customers' requests and product performance. The Group adjusts the estimated contract costs for foreseeable issues, also taking into account the possible developments in the relevant disputes. For information related to the most significant existing contracts affected by uncertainties and issues under discussion with customers, see section No. 22 of the explanatory notes headed "Provisions for Risks and Charges and Contingent Liabilities" of the Leonardo audited integrated annual report for the year ended on 31 December 2021, incorporated by reference into this Base Prospectus.

CORPORATE GOVERNANCE

Corporate governance rules for listed Italian companies, such as Leonardo whose shares are listed on the Italian Stock Exchange, are provided in the Italian Civil Code, in the Consolidated Law on Financial Intermediation (Legislative Decree No. 58/1998, hereinafter "**CLFI**"), in the CONSOB Regulation (mainly Regulation No. 11971 of 14 May 1999, as amended from time to time), and in the voluntary code of corporate governance issued by the Italian Corporate Governance Committee (set up by issuers and investors associations, as well as Borsa Italiana S.p.A.), as published in January 2020¹⁰ (the "**Corporate Governance Code**"), to which Leonardo adheres.

Leonardo has adopted the Italian traditional system of corporate governance, based on a organisational model involving a shareholders' meeting, a board of directors, a board of statutory auditors and independent auditors.

Pursuant to its by-laws, the management of Leonardo is entrusted to a collegial body made up of no fewer than eight and no more than twelve members (including the independent directors in

¹⁰ On 31 January 2020, the Italian Corporate Governance Committee has issued a new Corporate Governance Code entered into force from the financial year 2021. Issuers listed on the Italian Stock Exchange who decided to adhere the new Code – such as Leonardo – have given notice to the market within the Report on Corporate Governance and the Ownership Structure published during the 2022.

accordance with applicable laws and regulations) appointed by the shareholders' meeting (collectively the “**Board of Directors**”, each a “**Director**”).

Directors are appointed by the shareholders' meeting for the period established by the shareholders' meeting itself, which shall not exceed three financial years; directors can be re-eligible for office pursuant to art. 2383 of the Italian civil code. The by-laws of Leonardo provide for a voting list system for the appointment of all members of the Board of Directors.

The Board of Directors is vested with the broadest powers for the ordinary and extraordinary administration of the Issuer, with the authority, in particular, to perform any act it considers appropriate to carry out and attain the corporate purpose, except for those acts reserved by law or by the by-laws to the shareholders' meeting. In addition, Leonardo's by-laws vest the Board of Directors with the power to, *inter alia*, resolve upon the following matters: (a) the merger or demerger of the Issuer in the cases provided by law; (b) the creation or closure of secondary establishments; (c) the reduction in share capital in the event of withdrawal of one or more shareholders; (d) the adaptation of the by-laws in order to comply with applicable laws; (e) the relocation of the Issuer's registered office within the national territory.

Pursuant to Leonardo's by-laws, the board of statutory auditors is composed of five regular auditors and two alternate auditors, each of which shall meet the requirements provided for by applicable law and Leonardo's by-laws (collectively the “**Board of Statutory Auditors**”). All members of the Board of Statutory Auditors are appointed by the shareholders' meeting for three financial years and can be re-elected for the office. The by-laws of Leonardo provide for a voting list system for the appointment of all members of the Board of Statutory Auditors.

The Board of Statutory Auditors has – *inter alia* – the task of monitoring: (a) compliance with the laws and the Issuer's by-laws and observance of the principles of correct administration; (b) the adequacy of the company's organizational structure for matters within the scope of the board's authority, the adequacy of the internal control system and the administrative and accounting system and the reliability of the latter in correctly representing the company's transactions; (c) any procedures for the actual implementation of the corporate governance rules provided for in the Corporate Governance Code to which Leonardo adheres; (d) the adequacy of the Issuer's instructions given to subsidiaries in order to comply with disclosure obligations prescribed by applicable laws.

For further information on Leonardo's corporate governance system, see the Corporate Governance Report 2022, and in particular the sections 2, 3, 4, 5, 6.1, 7, 8.1, 9, 10, 11 and 15 of such Report, incorporated by reference in this Base Prospectus.

Board of Directors

The current Board of Directors consists of 12 members. The shareholders' meeting of Leonardo held on 20 May 2020 appointed 12 members of the current Board of Directors for the three-year period 2020-2022. The three-year mandate of the current Board of Directors will expire upon the shareholders' meeting convened to approve the financial statements of Leonardo for the financial year ending on 31 December 2022.

The following table sets forth the name, position within Leonardo's Board of Directors and principal activities performed by Directors outside Leonardo where such activities are significant with respect to the Issuer.

Name	Position	Main positions held by Directors outside Leonardo
Luciano Carta	Chairman	/
Alessandro Profumo	Chief Executive Officer	/
Carmine America	Director (*)	/
Francesco Barletta	Director (*)	Member of the Board of Directors of Istituto per il Credito Sportivo

Name	Position	Main positions held by Directors outside Leonardo
Elena Comparato	Director	/
Dario Frigerio	Director (*)	Member of the Board of Directors of Atlantia S.p.A. Member of the Board of Directors of DeA Capital S.p.A.
Patrizia Michela Giangualiano	Director (*)	Member of the Board of Directors of Aidexa Holding S.p.A. Member of the Board of Directors of Saipem S.p.A. Member of the Board of Directors of Salvatore Ferragamo S.p.A.
Paola Giannetakis	Director (*)	/
Federica Guidi	Director (*)	/
Maurizio Pinnarò	Director (*)	/
Ferruccio Resta	Director (*)	Member of the Board of Directors of Allianz S.p.A. Member of the Board of Directors of Il Sole 24 ore S.p.A.
Marina Rubini	Director (*)	Member of the Board of Directors of BNL S.p.A.

(*) Denotes Directors who meet the requirements of independence and qualify as independent Directors in accordance with the guidelines provided for by the Corporate Governance Code.

The Chairman of the Board of Directors of Leonardo, Mr. Luciano Carta, has been granted with: (i) the powers relating to the Issuer's legal representation pursuant to law and to the By-laws and signatory powers; (ii) some powers concerning institutional relationships (to be exercised in coordination with the Chief Executive Officer), safety and internal audit of the Group; and (iii) the task of supervising the implementation of corporate governance rules regarding the integrity of corporate behaviours and the fight of corruption, as well as powers relating to the Issuer's legal representation and signatory powers (within the limits of powers granted pursuant to law and to the By-laws).

The Chief Executive Officer of Leonardo, Mr. Alessandro Profumo, has been granted with any and all delegated powers and authority for the joint management of the Issuer, its business units and subsidiaries, and for the management of all equity interests in associated and investee companies, in accordance with the strategic guidelines identified by him and approved by the Board of Directors, as well as powers relating to the Issuer's legal representation and signatory powers (within the limits of powers granted pursuant to law and to the By-laws), along with the power to implement the resolutions passed by the governing body.

The business address of each member of the Board of Directors is Leonardo's registered office at Piazza Monte Grappa 4, 00195 Rome, Italy.

Lead Independent Director

Following the renewal of the Board of Directors by the Shareholders' Meeting held on 20 May 2020, on 25 June 2020, the Board of Directors appointed the Director Dario Frigerio as Lead Independent Director with the task, mainly, of coordinating the requests and contributions coming from non-executive Directors and in particular from the independent Directors, as well as coordinating the meetings of the independent Directors. The Lead Independent Director will serve throughout the term of office of the Board of Directors.

Committees

The Board of Directors of Leonardo has established the following internal Committees, with advisory and consulting functions: (i) the Control and Risks Committee (which also perform duties as Committee for Related Parties Transactions), (ii) the Remuneration Committee, (iii) the Nomination and Governance Committee (these three as provided for in the Corporate

Governance Code), as well as (iv) the Sustainability and Innovation Committee. The Committees' composition, duties and operation are established by a resolution of the Board when they are formed and may be afterwards integrated or amended by the same body. In particular, each Committee has specific Rules that lay down the procedures for the relevant functioning and the duties assigned to them, approved by the Board of Directors which is also entrusted with the power to integrate or amend them. These Rules are in accordance with the guidelines laid down in the Corporate Governance Code.

General Manager

On 25 June 2020, the Board of Directors of Leonardo has appointed a General Manager by establishing a General Management structure, reporting directly to the Chief Executive Officer, in order to enhance the flexibility and agility of the Issuer to be even more competitive in facing future challenges. The new structure, effective from 1 September 2020, is led by the new General Manager Lucio Valerio Cioffi (former head of the Aircraft Division) and has the responsibility to manage and coordinate the activities of some key areas of the Issuer as defined by the Board of Directors.

Senior Management

The following table sets forth the members of Leonardo's senior management, together with their current positions.

Name	Position
Luciano Carta	Chairman
Alessandro Profumo	Chief Executive Officer
Lucio Valerio Cioffi	General Manager

Divisions

Name	Position
Marco Zoff	Managing Director of Aircraft Division
Tommaso Profeta	Managing Director of Cyber and Security Solutions Division
Gabriele Pieralli	Managing Director of Electronics Division
Gian Piero Cutillo	Managing Director of Helicopters Division
Giancarlo Schisano	Managing Director of Aerostructures Division

Luigi Pasquali is the coordinator of Space Activities.

Business Support Units

Name	Position
Fabio Barsotti	Manufacturing and Program Management Optimization Director
Marco Di Capua	Chief Audit Executive
Stefano Amoroso	Communication Director
Alessandra Genco	Chief Financial Officer
Antonio Liotti	Chief People, and Organisation Officer
Filippo Maria Grasso	Italian Public Affairs Director

Business Support Units

Name	Position
Salvatore Lampone	Chief Risk Officer
Pasquale Di Bartolomeo	Chief Commercial Officer
Zaira Burlo	Customer Support, Services & Training Director
Andrea Parrella	General Counsel
Andrea Salpietro	Chief Security Officer
Giovanni Soccodato	Chief Strategic Equity Officer
Enrico Peruzzi	New Business Development & Integration Director
Franco Ongaro	Chief Technology & Innovation Officer
Enrico Savio	Chief Strategy & Market Intelligence Officer
Laurent Sissmann	Unmanned Systems Manager
Giacinto Carullo	Chief Procurement and Supply Chain Officer
Pasquale Di Bartolomeo (ad interim)	Diplomatic Advisor and International Relationship Director
Erminio Marco Iacomussi	Digital and information Technology Director

Board of Statutory Auditors

The shareholders' meeting held on 19 May 2021 appointed Leonardo's Board of Statutory Auditors for a period of three financial years; the mandate will expire upon the shareholder's meeting called to approve Leonardo's financial statements for the financial year ending 31 December 2023.

The following table sets forth name and position of the current members of the Board of Statutory Auditors of Leonardo and principal activities performed by the Auditors outside Leonardo where such activities are significant with respect to the Issuer.

Name	Position	Main positions held by Statutory Auditors outside Leonardo
Luca Rossi	Chairman	Chairman of the Board of Statutory Auditors of Amissima Vita S.p.A.
Anna Rita De Mauro	Auditor	/
Sara Fornasiero	Auditor	Chairman of the Board of Statutory Auditors and Chairman of the Supervisory Body, Arnoldo Mondadori Editore S.p.A.;
Leonardo Quagliata	Auditor	Auditor of Acea S.p.A. /
Amedeo Sacrestano	Auditor	/
Giuseppe Cerati	Alternate Auditor	Chairman of the Committee for the control of management of SESA S.p.A.;
Eugenio Pinto	Alternate Auditor	Statutory Auditor of Nexi S.p.A.; Chairman of the Board of Statutory Auditor of FNM S.p.A.

The business address of each member of Leonardo's Board of Statutory Auditors for the purposes of their office is Leonardo's registered office at Piazza Monte Grappa 4, 00195 Rome, Italy.

Conflicts of interest

To the Company's knowledge, there are no potential or existing conflicts of interest between the duties of the members of the Board of Directors and the Board of Statutory Auditors to Leonardo and their private interests and/or other duties.

Shareholders

According to communications provided pursuant to Article 120 of the CLFI, as at the date of this Base Prospectus, the shareholder which owns a significant shareholding of the Leonardo voting capital is the following:

Declarer	Direct shareholder	Type of possession	Percentage of voting capital
Italian Ministry of Economy and Finance	Italian Ministry of Economy and Finance	Owner	30.204% approximately

EXTERNAL AUDITORS

Current external auditors

The shareholders' meeting of Leonardo held on 20 May 2020 resolved – upon grounded proposal by the Board of Statutory Auditors to appoint EY S.p.A. ("EY") as independent external auditors of Leonardo's financial statements for the financial years from 2021 to 2029 inclusive.

EY is authorised and regulated by the Italian Ministry of Economy and Finance ("MEF") and registered on the special register of auditing firms held by the MEF. The registered office of EY is at Via Meravigli, 31, 20123, Milan, Italy. EY's appointment will expire upon the shareholders' meeting convened to approve the integrated annual report of Leonardo for the financial year ending 31 December 2029.

Former external auditors

The Issuer's former independent auditors are KPMG S.p.A., a member of KPMG International, a Swiss cooperative, has its office in Italy at Via Curtatone 3, 00185 Roma, Italy ("KPMG"). KPMG was appointed as the independent auditor of Leonardo until the shareholders' meeting convened to approve the integrated annual report of Leonardo for the financial year ending 31 December 2020.

RECENT DEVELOPMENTS

Approval of the quarterly results at 31 March 2022

On 5 May 2022, the Board of Directors of Leonardo approved the quarterly results as at 31 March 2022, incorporated by reference into this Base Prospectus (see, "*Information incorporated by reference*" below). The results of the first three months of 2022 reflect the path to growth and increased profitability which was expected. The volume of new orders has continued to increase significantly, as well as revenues and EBITA in all the main business areas. The cash flows, although affected by the usual seasonal profile characterized by significant outflows in the first part of the year, are clearly improving compared to the same period of the prior year, already improving compared to the first quarter of 2020. The Group Net Debt figure, even though reflecting the acquisition of the 25.1% investment in the German company Hensoldt (€mil. 606, plus related transaction costs), which completed at the beginning of January 2022, has risen only € 148 million compared to the first quarter of 2021 thanks to the significant improvement in the FOCF.

Leonardo shareholders' meeting approves 2021 financial statements and the remuneration report

On 31 May 2022, the shareholders' meeting of Leonardo approved, *inter alia*:

- (i) the Issuer's annual separate financial statements as at and for the financial year ended 31 December 2021;
- (ii) the proposal to distribute a dividend of 0.14 Euro from the profit of the year 2021, gross of any withholding taxes, with reference to each share of common stock that will be outstanding on the ex-dividend date, excluding the treasury shares held on that date, payable as of 22 June 2022 and after detachment of coupon no. 12 on ex-dividend date 20 June 2022;
- (iii) the report on the remuneration policy and the fees paid; and
- (iv) rejected, with the opposing vote of 88.727% of the share capital represented at the meeting on the related proposal subject to vote, the proposal submitted by a shareholder holding No. 25 ordinary shares of Leonardo (corresponding to 0.0000043% of the aggregate share capital) for a liability action pursuant to article 2393 of the Italian Civil Code against the Chief Executive Officer of Leonardo, Mr Alessandro Profumo.

In particular, with respect to the resolution referred to under item (iv) above, Bluebell Partners Ltd ("**Bluebell**") had proposed to adopt the following resolution: "1. to promote liability action pursuant to art. 2393 of the Italian Civil Code against Mr. Alessandro Profumo, in order to obtain compensation for the damage caused to Leonardo Spa"; and "2. to give the Chairman of the Board of Directors every broader and more appropriate power to execute the resolution by promoting and leasing the aforementioned liability action, in the times and manners that he deems appropriate". The liability action referred to above was linked to (i) the ruling at first instance of the Court of Milan of 15 October 2020, whose motivations were published on 7 April 2021, which convicted Mr Profumo on charges of false statements and market manipulation related to his previous role as chairman of Banca Monte dei Paschi di Siena S.p.A. ("**BMPS**"); (ii) the investigations against Mr Profumo in his former role as Chairman of BMPS for false accounting and market manipulation in the period 2021-2015 and for false in prospectus; (iii) the suspension of the initial public offering of Leonardo DRS announced in 2020; (iv) the compression of the right of the shareholders to deliberate on the motion of liability action presented by Bluebell in 2021; and (v) to revelations of a negotiation for the sale of armaments to Colombia through a commercial channel involving a former Italian parliamentarian in the role of mediator.

On such proposal the Board of Directors of Leonardo held on 14 April 2022, whereas – under the mere profile of formal admissibility and, therefore, having verified exclusively the existence of the requirements for the submission of the proposal – had deemed such individual proposal, as formulated, admissible to the vote at the shareholders' meeting in view of maximum transparency and to continue to ensure the widest exercise of shareholders' rights within the framework of the special regulations in force, on the other hand, with regard to the contents of the aforementioned proposal, had evaluated the groundlessness of the arguments put forward. The Board of Directors had therefore expressed its unconditional disagreement with the objections raised by Bluebell with regard to the conduct allegedly attributed to the Chief Executive Officer, also in terms of alleged prejudice caused to Leonardo, this both in light of the significant results achieved by the Issuer - especially with reference to the 2021 financial year in relation to which the Bluebell's individual proposal would arise - and of the market's appreciation of those results. The Board of Directors had therefore confirmed that it unconditionally adheres and agrees with the management implemented by the Company's Chief Executive Officer.

CONSOLIDATED CAPITALISATION OF LEONARDO

The following table sets out the consolidated capitalisation and indebtedness of Leonardo as at 31 December 2020 and 31 December 2021.

	As at 31 December	
	2020	2021
	<i>(audited)</i>	
	<i>(EUR million)</i>	
Bonds.....	3,220	2,481
Bank debt.....	896	1,648
Cash and cash equivalents.....	(2,213)	(2,479)
Net Bank Debt and Bonds.....	1,903	1,650
Current loans and receivables from related parties.....	(149)	(45)
Other current loans and receivables.....	(18)	(16)
Current Loans and Receivables and Securities.....	(167)	(61)
Hedging derivatives in respect of debt items.....	(6)	(8)
Related party lease liabilities.....	30	30
Other related-party borrowings.....	881	856
Lease liabilities.....	525	538
Other borrowings.....	152	117
Group Net Debt.....	3,318	3,122
Share capital ^(*)	2,498	2,499
Retained earnings and consolidation reserves.....	2,769	3,929
Minority Interests.....	11	27
Shareholders' equity.....	5,278	6,455
Total capitalisation.....	8,596	9,577

^(*) Ordinary shares as of 31 December 2021 with a nominal value of EUR 4.40 each. Leonardo's share capital fully subscribed and paid-up is divided into 578,150,395 ordinary shares with a par value of EUR 4.40 each, including 2,843,120 treasury shares.

CONSOLIDATED FINANCIAL AND NON-FINANCIAL INFORMATION RELATING TO LEONARDO

Since 2020 Leonardo has adopted an integrated approach to reporting financial performance and environmental, social and governance (ESG) information, with the aim of offering in a single document a complete, measurable and transparent view of the value generated by the Issuer. The Integrated Annual Report 2021 describes the development strategies of Leonardo, driven by the vision for the next decade expressed in the “Be Tomorrow – Leonardo 2030” Strategic Plan, and the performance achieved, the way in which the company creates innovative solutions with its supply chain partners and the scientific research ecosystem, operating responsibly in the countries where it is present, and enhancing the value of all its capital, people and expertise, technology and intellectual property, financial resources, industrial assets, relations and partnerships, energy and natural resources.

The integrated annual report 2021 is composed of:

- the **Report on Operations**, which includes the Consolidated Non-Financial Statement (NFS) pursuant to Legislative Decree 254/2016, prepared in accordance with the GRI Sustainability Reporting Standards of the Global Reporting Initiative (GRI), including the correlation table and the methodology note of the non-financial statements (NFS);
- the **Consolidated Financial Statements**;
- the **Separate Financial Statements** of Leonardo.

In preparing the integrated annual report 2021, the following have been taken into account: the priorities reported by ESMA (European Securities and Markets Authority) for financial statements prepared according to the International Financial Reporting Standards (IFRS) and for non-financial disclosures, the Framework of the International Integrated Reporting Council (IIRC), the Sustainable Development Goals (SDGs), the Ten Principles of the UN Global Compact, the standards of the Sustainability Accounting Standards Board (SASB) for the Aerospace & Defence sector, the recommendations of the Task Force on Climate-Related Financial Disclosures (TCFD) and the core metrics laid down in the White Paper on “Measuring Stakeholder Capitalism - Towards Common Metrics and Consistent Reporting of Sustainable Value Creation” of the World Economic Forum (WEF), structured into four pillars:

- **Governance:** corporate governance, responsible business conduct, risk management and stakeholder engagement;
- **People:** protection of labour, welfare and inclusion, the enhancement of people and skills, health and safety and respect for human rights;
- **Planet:** sustainable management of natural resources and the decarbonisation of industrial processes and technological solutions, limiting the environmental impact and adopting circular models; and
- **Prosperity:** technology innovation, supply chain value, relations with customers, territories and communities, and technological solutions to contribute to economic and social progress.

Among the developments in 2021, a selection of indicators (see Annex attached to the Report on Operations – Notes to the NFS) has been subjected to full examination (reasonable assurance), as required by the International Standard on “Assurance Engagements ISAE 3000 (Revised) - Assurance Engagements Other than Audits or Reviews of Historical Financial Information”, issued by the International Auditing and Assurance Standards Board (IAASB), on the part of EY S.p.A. The audit was carried out according to the procedures set out in the “Independent Auditors’ Report of the NFS at 31 December 2021”, which is included in the integrated annual report 2021.

The following tables set out the consolidated income statements for the years ended 31 December 2020 and 2021, the reclassified consolidated statement of financial position as of 31

December 2020 and 2021 and the Group Net Debt of Leonardo as of 31 December 2020 and 2021, presented in the Leonardo standard format that is in accordance with Leonardo's integrated annual report. The financial information is derived from the audited consolidated financial statements as of and for the year ended 31 December 2021 prepared for Italian legal and statutory purposes in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union, and published in the EU regulations as of the date of the approval of the consolidated financial statements by the Board of Directors of Leonardo. IFRS should be understood as International Financial Reporting Standards, International Accounting Standards, the interpretations of the International Financial Reporting Interpretation Committee (IFRIC) and the interpretations of the Standing Interpretations Committee (SIC).

Consolidated income statement of Leonardo

	2020	<i>of which with related parties</i>	2021	<i>of which with related parties</i>
		<i>((audited) (EUR million)</i>		
Revenue	13,410	1,738	14,135	1,818
Other operating income	655	14	573	5
Purchase and personnel expense	(11,984)	(1,169)	(12,770)	(1,134)
Amortisation, depreciation and financial assets value adjustments	(795)		(525)	
Other operating expenses	(792)	(1)	(626)	-
Income before tax and financial expenses	494		787	
Financial income	147	2	137	1
Financial expense	(414)	(4)	(309)	(4)
Share of profits/(losses) of equity-accounted investees	26		138	
Operating profit (loss) before income taxes and discontinued operations	253		753	
Income taxes	(12)		(166)	
Profit (loss) from discontinued operations	2		0	
Net profit/(loss) for the period attributable to:	243		587	
- owners of the parent	241		586	
- non-controlling interests	2		1	
Earnings/(losses) per share	0.419		1.019	
- basic and diluted from continuing operations	0.416		1.019	
- basic and diluted from discontinued operations	0.003		0.000	

Reclassified consolidated statement of financial position of Leonardo

	31 December 2020	31 December 2021
		<i>((audited) (EUR million)</i>
Non-current assets	11,883	12,810
Non-current liabilities	(1,996)	(2,216)
Capital assets ⁽¹⁾	9,887	10,594
Inventories ⁽²⁾	1,164	1,292
Trade receivables	3,033	3,203
Trade payables	(3,619)	(3,372)
Working capital	578	1,123

	31 December 2020	31 December 2021
Provisions for short-term risks and charges	(1,318)	(1,111)
Other net current assets (liabilities) ⁽³⁾	(598)	(1,046)
Net working capital	(1,338)	(1,034)
Net invested capital	8,549	9,560
Equity attributable to the Owners of the Parent	5,267	6,428
Equity attributable to non-controlling interests	11	27
Equity	5,278	6,455
Group Net Debt	3,318	3,122
Net (assets)/liabilities held for sale ⁽⁴⁾	(47)	(17)

Notes on the reconciliation between the reclassified balance sheet and the statutory balance sheet:

- (1) Includes all non-current assets and all non-current liabilities, excluding "Non-current loans and borrowings" and the main non-current financial receivables.
- (2) Includes "Inventories", "Contract Assets" and "Contract Liabilities".
- (3) Includes "Income tax receivables" and "Other current assets" (excluding "Hedging derivatives in respect of debt items"), net of "Income tax payables" and "Other current liabilities" (excluding "Hedging derivatives in respect of debt items").
- (4) Includes the net amount of "Non-current assets held for sale" and "Liabilities associated with assets held for sale".

Consolidated Group Net debt of Leonardo

	As at 31 December	
	2020	2021
	<i>(audited)</i>	
	<i>(EUR million)</i>	
Bonds.....	3,220	2,481
Bank debt.....	896	1,648
Cash and cash equivalents.....	(2,213)	(2,479)
Net Bank Debt and Bonds.....	1,903	1,650
Current loans and receivables from related parties.....	(149)	(45)
Other current loans and receivables.....	(18)	(16)
Current Loans and Receivables and Securities.....	(167)	(61)
Hedging derivatives in respect of debt items.....	(6)	(8)
Related party lease liabilities.....	30	30
Other related-party borrowings.....	881	856
Lease Liabilities.....	525	538
Other borrowings.....	152	117
Group Net Debt.....	3,318	3,122

The following tables set out the ESG key performance indicators for the years 2020 and 2021.

	Year	
	2020	2021
Social.....		
Workforce (no.).....	49,882	50,413
Employees under 30 on total employees (%).....	10.3	10.4
Women in managerial positions on total managers and junior managers (%).....	17.3	18.0
Hires under 30 on total hires (%).....	40.9	42.2
Women hires on total hires (%).....	23.1	23.7
Women hires with STEM degree on total hires with STEM degree.....	15.9	19.4
Average hours of training per employee (no.).....	16.2	31.8

Injury rate (injuries per 1,000,000 worked hours)	2.60	2.91
Employees at ISO 45001-certified sites on total employees (%)	75	78
Innovation		
Total R&D expenses (€ million)	1,646	1,803
<i>of which self-funded</i>	559	584
Computing power per capita (Gigaflops on no. of Italian employees).....	198	194
Data storage capacity per capita (Gigabyte on no. of Italian employees)	874	857
Environmental		
Energy consumption intensity (MJ/euro) on revenues.....	0.41	0.40
Water withdrawals intensity on revenues (l/€)	0.39	0.42
Waste produced intensity on revenues (g/€)	2.57	2.11
Scope 1 and 2 CO2 emissions intensity on revenues (g/€) market based...	31.52	22.99
Scope 1 and 2 CO2 emissions intensity on revenues (g/€) location based...	45.39	33.88
Employees at ISO 14001-certified sites on total employees (%)	76	77

TAXATION

The following is a general description of certain tax considerations relating to the Notes. It does not purport to be a complete analysis of all tax considerations relating to the Notes, whether in those countries or elsewhere. Prospective purchasers of Notes should consult their own tax and legal advisers as to which countries' tax laws could be relevant to acquiring, holding and disposing of Notes and receiving payments of interest, principal and/or other amounts under the Notes and the consequences of such actions under the tax laws of those countries. This summary is based upon the law as in effect on the date of this Base Prospectus and is subject to any change in law that may take effect after such date.

Republic of Italy

The following is a general summary of current Italian law and practice relating to certain Italian tax considerations concerning the purchase, the ownership the redemption and the disposal of the Notes. It does not purport to be a complete analysis of all tax considerations that may be relevant to your decision to purchase, own or dispose of the Note, does not purport to deal with the tax consequence applicable to all categories of prospective beneficial owners of Notes, some of which may be subject to special rules.

This summary is based upon tax laws and practice of the Republic of Italy in effect on the date of this Base Prospectus, which are subject to change potentially retroactively. The Issuer will not update this summary to reflect changes in laws and if such a change occurs the information in this summary could become invalid. Changes in the Issuer's organisational structure, tax residence or the manner in which it conducts its business may invalidate this summary. This summary also assumes that each transaction with respect to the Notes is at arm's length.

Where in this summary English terms and expressions are used to refer to Italian concepts, the meaning to be attributed to such terms and expressions shall be the meaning to be attributed to the equivalent Italian concepts under Italian tax law.

Prospective purchasers of Notes should consult their tax and legal advisers as to the overall tax consequences of acquiring, holding and disposing of Notes and receiving payments of interest, principal and/or other amounts under the Notes, including in particular the effect of any state, regional or local tax laws.

1. Tax Treatment of Notes - General

Legislative Decree No. 239 of 1 April 1996 as amended and supplemented ("**Legislative Decree No. 239**") provides for the applicable regime with respect to the tax treatment of interest, premium and other income (including the difference between the redemption amount and the issue price) (hereinafter collectively referred to as "**Interest**") from notes falling within the category of bonds (*obbligazioni*) or debentures similar to bonds (*titoli similari alle obbligazioni*) within the meaning of Article 44 of Presidential Decree No. 917 of 22 December 1986, the Italian Income Consolidated Code ("**TUIR**"), as amended and supplemented, issued, *inter alia*, by companies listed on an Italian regulated market.

For the above purpose, pursuant to Article 44 of TUIR, debentures similar to bonds are securities that (i) incorporate an unconditional obligation to pay, at maturity, an amount not lower than their nominal value and (ii) do not grant to the relevant holders any right to directly or indirectly participate to the management of the issuer or of the business in relation to which they are issued or to control the same management.

2. Italian Resident Noteholders

In case of Notes qualifying as bonds (*obbligazioni*) or debentures similar to bonds (*titoli similari alle obbligazioni*) held by an Italian resident Noteholder who is beneficial owner of the Notes and is (i) an individual not engaged in an entrepreneurial activity to which the Notes are effectively connected, (unless he has opted for the application of the "*Risparmio Gestito*" regime – see "*Capital Gains*" below) (ii) a non-commercial partnership, pursuant to Article 5 of the TUIR (with the exception of general partnership, limited partnership and

similar entities), (iii) a non-commercial private or public institution or trust (except for a company or Italian resident investment fund), or (iv) an investor exempt from Italian corporate income taxation (in each case, unless the relevant Noteholder has entrusted the management of its financial assets, including the Notes, to an Italian authorised intermediary and has opted for the application of the so-called *Risparmio Gestito* regime provided for by Article 7 of Italian Legislative Decree 21 November 1997, No. 461 – see under "*Capital Gains*" below), Interest payments relating to the Notes, during the relevant holding period, are subject to a final tax, referred to as "*imposta sostitutiva*", levied at the rate of 26 per cent, either when the Interest is paid by the Issuer, or when payment thereof is obtained by the Noteholders on a sale of the relevant Notes. The *imposta sostitutiva* may not be recovered as a deduction from the income tax due.

In the event that the Noteholders described under (i) or (iii) above are engaged in an entrepreneurial activity to which the Notes are connected, the *imposta sostitutiva* applies as a provisional tax. In such case, Interest relating to the Notes (a) will be subject to the *imposta sostitutiva* on account of income tax due and (b) will be included in the relevant Noteholder's annual corporate taxable income to be reported in the income tax return. As a consequence, such income will be subject to the ordinary income tax and the *imposta sostitutiva* may be recovered as a deduction from the income tax due.

Subject to certain limitations and requirements (including a minimum holding period), Italian resident individuals not acting in connection with an entrepreneurial activity or social security entities pursuant to Legislative Decree No. 509/1994 and Legislative Decree No. 103/1996 may be exempt from any income taxation, including the *imposta sostitutiva*, on Interest relating to the Notes if the Notes are included in a long-term savings account (*piano di risparmio a lungo termine*) that meets the requirements set forth in Article 13-bis, paragraphs 2 or 2-bis, of Law Decree 124/2019 and, as applicable, by Article 1(100-114) of Law 11 December 2016, No. 232 (the "**Finance Act 2017**"), as amended and supplemented from time to time.

Pursuant to Legislative Decree No. 239, *imposta sostitutiva* is generally applied by banks, *società di intermediazione mobiliare* (SIMs), fiduciary companies, *società di gestione del risparmio* (SGRs), stockbrokers and other entities identified by decrees of the Ministry of Economy and Finance who are (i) resident in Italy or permanent establishments in Italy of non-Italian resident financial intermediaries; or an organisation or company non-resident in Italy, acting through a system of centralised administration of securities and directly connected with the Department of Revenue of the Ministry of Economy and Finance (which includes Euroclear and Clearstream) having appointed an Italian representative for the purposes of Legislative Decree No. 239; and (ii) intervene, in any way, in the collection of Interest relating to the Notes or in the transfer of the Notes (each an "**Intermediary**"). For the purpose of the application of *imposta sostitutiva*, a transfer of the Notes includes any assignment or other act, either with or without consideration, which results in a change of the ownership of the relevant Notes or the Intermediary with which the Notes are deposited.

Where an Italian resident Noteholder who is beneficial owner of the Notes is a company or similar commercial entity, or a permanent establishment in Italy of a foreign company to which the Notes are effectively connected, and the Notes are timely deposited together with the relevant Coupons with an Intermediary, Interest will not be subject to *imposta sostitutiva*, but must be included in the relevant Noteholder's income tax return and are therefore subject to general Italian corporate income tax ("**IRES**"), currently applying at 24 per cent rate (certain surcharges may apply on certain categories of entities, e.g. financial entities) and, in certain circumstances, depending on the "*status*" of the Noteholder, also to *imposta regionale sulle attività produttive*, the regional tax on productive activities ("**IRAP**"), generally applying at the rate of 3.9 per cent (IRAP applies at different rates for certain categories of investors, e.g. banks, financial institutions and insurance companies and, in any case, can be increased by regional laws).

Payments of Interest in respect of the Notes made to Italian resident real estate investment funds established pursuant to Article 37 of the Financial Services Act and

Article 14-bis of Law 25 January 1994, No. 86, as amended and supplemented, or to SICAF to which the provisions of Article 9(1) of Legislative Decree of 4 March 2014, No. 44 apply (the "**Real Estate Funds**") are not be subject to *imposta sostitutiva* and do not suffer any other income tax in the hands of the Real Estate Fund, provided that the Notes, together with the relevant Coupons, are timely deposited with an Intermediary. Unitholders are generally subject to a 26 per cent withholding tax on distributions from the Real Estate Funds. Furthermore, a direct imputation system ("**tax transparency**") is provided for certain non-qualifying unitholders (e.g. Italian resident individuals) holding more than 5 per cent of the units of the fund.

If the Noteholder is resident in Italy and is an open-ended or closed-ended investment fund (the "**Fund**"), a SICAV or a SICAF to which the provisions of Article 9(2) of Legislative Decree 4 March 2014 apply, No. 44, and the Notes, together with the relevant Coupons, are timely deposited with an authorised Intermediary, Interest accrued during the holding period on the Notes are not be subject to *imposta sostitutiva* and do not suffer any other income tax in the hands of the Funds. A 26 per cent withholding tax is levied on proceeds received by certain categories of unitholders upon (i) distribution by Fund; or (ii) redemption or disposal of the units or liquidation of the Fund.

Where an Italian resident Noteholder is a pension fund (subject to the regime provided for by Article 17 of Legislative Decree 5 December 2005, No. 252) (the "**Pension Funds**") and the Notes, together with the relevant Coupons, are timely deposited with an Intermediary, Interest payments relating to the Notes and accrued during the holding period will not be subject to *imposta sostitutiva*, but must be included in the result of the relevant portfolio accrued at the end of the tax period, to be subject to an *ad hoc* 20 per cent substitute tax. Subject to certain conditions (including minimum holding period requirement) and limitations, Interest relating to the Notes may be excluded from the taxable base of the 20% substitute tax if the Notes are included in a long-term savings account (*piano individuale di risparmio a lungo termine*) that meets the requirements set forth in Article 13-bis, paragraphs 2 or 2-bis, of Law Decree 124/2019 and, as applicable, by Article 1 (100-114) of Finance Act 2017, as amended and supplemented from time to time.

Where an Italian resident Noteholder has opted for the *Risparmio Gestito* regime with respect to its investment in the Notes, such Noteholder will be subject to a 26 per cent annual substitute tax on the increase in value of the managed assets accrued at the end of each tax year. In such case, Interest payments relating to the Notes will be included in the calculation of said annual increase in value of managed assets.

Where the Notes and the relevant Coupons are not deposited with an Intermediary, the *imposta sostitutiva* is applied and withheld by any Italian intermediary (or permanent establishment in Italy of foreign intermediary) that intervenes in the payment of Interest to any Noteholder or, absent that by the Issuer and Noteholders who are Italian resident companies or permanent establishments in Italy of foreign corporations to which the Notes are effectively connected are entitled to deduct *imposta sostitutiva* suffered from income taxes due.

3. **Non-Italian Resident Noteholders**

Where a Noteholder who is the beneficial owner of the Notes is a non-Italian resident without a permanent establishment in Italy to which the Notes are connected, an exemption from the *imposta sostitutiva* applies provided that the non-Italian resident beneficial owner is either (i) resident, for tax purposes, in a country which allows for a satisfactory exchange of information with Italy; or (ii) an international body or entity set up in accordance with international agreements which have entered into force in Italy; or (iii) a Central Bank or an entity which manages, *inter alia*, the official reserves of a foreign State; or (iv) an institutional investor which is established in a country which allows for a satisfactory exchange of information with Italy, even if it does not possess the status of taxpayer in this country.

The countries which allow for a satisfactory exchange of information with Italy are listed in the Ministerial Decree 4 September 1996, as amended and supplemented by Ministerial Decree dated 23 March 2017. Pursuant to Article 11(4)(c) of Legislative Decree No. 239 (as amended by Legislative Decree No. 147 of September 14, 2015) the list will be updated every six months (the "**White List**").

The *imposta sostitutiva* will be applicable at the rate of 26 per cent or at the reduced or nil rate provided for by the applicable double tax treaty (if any, and in any case subject to compliance with relevant subjective and procedural requirements) to Interest paid to Noteholders who are resident, for tax purposes, in countries which do not allow for a satisfactory exchange of information with Italy.

In order to ensure gross payment, qualifying non-Italian resident Noteholders must be the beneficial owners of the payments of Interest and (i) deposit, directly or indirectly, the Notes, together with the relevant Coupons, with an Italian resident bank or SIM or other qualified intermediary or a permanent establishment in Italy of a non-Italian resident bank or SIM or other qualified intermediary or with a non-Italian resident entity or company participating in a centralised securities management system which is in contact, by electronic means, with the Ministry of Economy and Finance and (ii) timely file with the relevant depository a statement of the relevant Noteholder, which remains valid until withdrawn or revoked, in which the Noteholder declares to meet the requirements to be eligible to benefit from the applicable exemption from *imposta sostitutiva*. Such statement, which is not requested for international bodies or entities set up in accordance with international agreements which have entered into force in Italy nor in the case of foreign Central Banks or entities which manage the official reserves of a foreign State, must comply with the requirements set forth by Ministerial Decree of 12 December 2001. Additional statements may be required for non-Italian resident Noteholders who qualify as institutional investors.

Failure of a non-resident holder of the Notes to comply in due time with the procedures set forth in Legislative Decree No. 239 and in the relevant implementation rules will result in the application of the *imposta sostitutiva* on Interests payments to a non-resident holder of the Notes.

4. **Capital Gains**

Any capital gain obtained from the sale or redemption of the Notes would be treated as part of the taxable business income of the Noteholder subject to ordinary taxation (and, in certain circumstances, depending on the "status" of the Noteholder, also as part of the net value of the production for IRAP purposes) if realised by an Italian company or a similar commercial entity (including the Italian permanent establishment of foreign entities to which the Notes are connected) or Italian resident individuals engaged in an entrepreneurial activity to which the Notes are connected. The capital gains are calculated as the difference between the sale price and the relevant tax basis of the Notes. Upon fulfilment of certain conditions, the gains may be taxed in equal instalments over up to five fiscal years for IRES and for IRAP purposes.

Where an Italian resident Noteholder is an individual not engaged in an entrepreneurial activity to which the Notes are connected and certain other persons, any capital gain realised by such Noteholder from the sale or redemption of the Notes would be subject to an *imposta sostitutiva*, levied at the current rate of 26 per cent. Under some conditions and limitations, Noteholders may set-off capital losses with gains of the same nature.

For the purposes of determining the taxable capital gain, Interest on the Notes accrued and unpaid up to the time of the purchase and the sale of the Notes must be deducted from the purchase price and the sale price, respectively.

In respect of the application of *imposta sostitutiva*, taxpayers may opt for one of the three regimes described below.

Under the tax declaration regime (*regime della dichiarazione*), which is the default regime for Italian resident individuals not engaged in an entrepreneurial activity to which the Notes are connected, the *imposta sostitutiva* on capital gains will be chargeable, on a cumulative basis, on all capital gains, net of any incurred capital loss of the same nature, realised by the Italian resident individual Noteholder holding the Notes not in connection with an entrepreneurial activity pursuant to all sales or redemptions of the Notes carried out during any given tax year. Italian resident individuals holding the Notes not in connection with an entrepreneurial activity must indicate the overall capital gains realised in any tax year, net of any relevant incurred capital loss of the same nature, in the annual tax return and pay *imposta sostitutiva* on such gains together with any balance income tax due for such year. Capital losses in excess of capital gains may be carried forward against capital gains of the same nature realised in any of the four succeeding tax years.

As an alternative to the tax declaration regime, Italian resident individual Noteholders holding the Notes not in connection with an entrepreneurial activity may elect to pay the *imposta sostitutiva* separately on capital gains realised on each sale or redemption of the Notes (*Risparmio Amministrato* regime). Such separate taxation of capital gains is allowed subject to (i) the Notes being deposited with Italian banks, SIMs or certain authorised financial intermediaries (or permanent establishments in Italy of foreign intermediaries) and (ii) an express election for the *Risparmio Amministrato* regime being timely made in writing by the relevant Noteholder. The *Risparmio Amministrato* lasts for the entire fiscal year and unless revoked prior to the end of such year will be deemed valid also for the subsequent one. The depository is responsible for accounting for *imposta sostitutiva* in respect of capital gains realised on each sale or redemption of the Notes (as well as in respect of capital gains realised at revocation of its mandate), net of any incurred capital loss of the same nature, and is required to pay the relevant amount to the Italian tax authorities on behalf of the taxpayer, deducting a corresponding amount from the proceeds to be credited to the Noteholder or using funds provided by the Noteholder for this purpose. Under the *Risparmio Amministrato* regime, where a sale or redemption of the Notes results in a capital loss, such loss may be deducted from capital gains of the same nature subsequently realised, within the same securities management relationship, in the same tax year or in the following tax years up to the fourth. Under the *Risparmio Amministrato* regime, the Noteholder is not required to declare the capital gains in the annual tax return.

Any capital gains on Notes held by Italian resident individuals holding the Notes not in connection with an entrepreneurial activity who have entrusted the management of their financial assets, including the Notes, to an authorised intermediary and have opted for the so-called "*Risparmio Gestito*" regime will be included in the computation of the annual increase in value of the managed assets accrued, even if not realised, at year end, subject to a 26 per cent substitute tax, to be paid on behalf of the taxpayer by the managing authorised intermediary. Under the *Risparmio Gestito* regime, any depreciation of the managed assets accrued at year end may be carried forward against increase in value of the managed assets accrued in any of the four succeeding tax years. Under the *Risparmio Gestito* regime, the Noteholder is not required to declare the capital gains realised in the annual tax return.

Subject to certain limitations and requirements (including a minimum holding period), Italian resident individuals not engaged in an entrepreneurial activity or social security entities pursuant to Legislative Decree No. 509 of 30 June 1994 and Legislative Decree No. 103 of 10 February 1996 may be exempt from Italian capital gain taxes, including the *imposta sostitutiva*, on capital gains realised upon sale or redemption of the Notes if the Notes are included in a long-term savings account (*piano di risparmio a lungo termine*) that meets the requirements set forth in Article 13-bis, paragraphs 2 or 2-bis, of Law Decree 124/2019 and, as applicable, by Article 1(100-114) of Finance Act 2017, as amended and supplemented from time to time. According to Article 1 (221-226) of Law No. 178 of 30 December 2020, under some conditions, capital losses realised upon sale or redemption of the Notes if the Notes are included in a long-term savings account (*piano di risparmio a lungo termine*) that meets specific requirements, give rise to a tax credit

equal to the capital losses, provided that such tax credit does not exceed the 20% of the amount invested in the long-term saving accounts (*piano di risparmio a lungo termine*).

Any capital gains on Notes held by a Noteholder who is a Fund, a SICAV or a SICAF to which the provisions of Article 9(2) of Legislative Decree 4 March 2014, No. 44 apply is subject neither to *imposta sostitutiva* nor to any other income tax in the hands of the Funds. Please refer to paragraph "*Italian Resident Noteholders*" above.

Any capital gains on Notes held by a Noteholder who is a Pension Fund will be included in the result of the relevant portfolio accrued at the end of the tax period to be subject to an ad hoc 20 per cent substitute tax. Subject to certain limitations and requirements (including minimum holding period requirement), capital gains on the Notes may be excluded from the taxable base of the 20 per cent substitute tax if the Notes are included in a long-term savings account (*piano di risparmio a lungo termine*) that meets the requirements set forth in Article 13-bis, paragraphs 2 or 2-bis, of Law Decree 124/2019 and, as applicable, by Article 1(100-114) of Finance Act 2017, as amended and supplemented from time to time.

Any capital gains realised by Real Estate Funds on the Notes are not taxable at the level of Real Estate Funds. Please refer to paragraph "*Italian Resident Noteholders*" above.

Capital gains realised by non-Italian resident Noteholders (without a permanent establishment in Italy to which the Notes are effectively connected) from the sale or redemption of Notes traded on regulated markets in Italy or abroad are not subject to the *imposta sostitutiva*, regardless of whether the Notes are held in Italy. In such a case, in order to benefit from this exemption from Italian taxation on capital gains, non-Italian resident Noteholders who hold the Notes with an Italian authorised financial intermediary and elect to be subject to the *Risparmio Gestito* regime or are subject to the so-called *Risparmio Amministrato* regime according to Article 6 of Italian Legislative Decree 21 November 1997, No. 461, may be required to produce in due time to the Italian authorised financial intermediary an appropriate self-declaration that they are not resident in Italy for tax purposes.

Capital gains realised by non-Italian resident Noteholders (without a permanent establishment in Italy to which the Notes are effectively connected) from the sale or redemption of Notes issued by an Italian or non-Italian resident Issuer not traded on regulated markets may in certain circumstances be taxable in Italy if the Notes are held in Italy. However, a non-Italian resident beneficial owner of Notes without a permanent establishment in Italy to which the Notes are effectively connected is not subject to the *imposta sostitutiva* on capital gains realised upon sale or redemption of the Notes, **provided that** he/she/it: (i) is resident in a country included in the White List; or (ii) is an international entity or body set up in accordance with international agreements which have entered into force in Italy; or (iii) is a Central Bank or an entity which manages, *inter alia*, the official reserves of a foreign State; or (iv) is an institutional investor which is resident or established in a country included in the White List, even if it does not possess the status of taxpayer in its own country of residence. In such cases, in order to benefit from this exemption from Italian taxation on capital gains, non-Italian resident Noteholders who hold the Notes with an Italian authorised financial intermediary and elect to be subject to the *Risparmio Gestito* regime or are subject to the so-called *Risparmio Amministrato* regime according to Article 6 of Italian Legislative Decree 21 November 1997, No. 461 may be required to produce in due time to the Italian authorised financial intermediary an appropriate self-declaration stating that they meet the subjective requirements indicated above. Additional statements may be required for non-Italian resident Noteholders who are institutional investors.

Non-Italian resident individuals or entities without a permanent establishment in Italy to which the Notes are connected that may benefit from a double taxation treaty with Italy providing that capital gains realised upon the sale or redemption of Notes are to be taxed only in the country of tax residence of the recipient, will not be subject to *imposta sostitutiva* in Italy on any capital gains realised upon the sale or redemption of Notes. In

such a case, in order to benefit from this exemption from Italian taxation on capital gains, non-Italian resident Noteholders who hold the Notes with an Italian authorised financial intermediary and elect to be subject to the *Risparmio Gestito* regime or are subject to the *Risparmio Amministrato* regime according to Article 6 of Italian Legislative Decree 21 November 1997, No. 461 may be required to produce in due time to the Italian authorised financial intermediary appropriate documents which include, *inter alia*, a statement from the competent tax authorities of the country of residence.

5. **Stamp tax**

Presidential Decree 26 October 1972, No. 642, as subsequently amended and supplemented, provides for a proportional stamp tax on periodical reporting communications sent by banks and financial intermediaries regarding, with certain exceptions (e.g. investments in pension funds), all financial instruments deposited in Italy. The stamp tax is collected by banks and other financial intermediaries. By operation of law, the reporting communication is deemed as sent to the investor at least once a year. The stamp tax applies at a rate of 0.2 per cent and it cannot exceed €14,000 for taxpayers different from individuals. In particular, it is applied, on a yearly basis, on the market value of the financial instruments, or, lacking such value, on the nominal or reimbursement value of such instruments.

The proportional stamp duty does not apply to communications sent by Italian financial intermediaries to subjects not qualifying as clients, as defined by Provision of the Governor of Bank of Italy 20 June 2012. Communications and reports sent to this type of investors are subject to the ordinary €2.00 stamp duty for each copy. Moreover the proportional stamp duty does not apply to communications sent to Pension Funds.

6. **Transfer tax**

Contracts relating to the transfer of securities are subject to the registration tax as follows: (i) public deeds and notarised deeds (*atti pubblici e scritture private autenticate*) executed in Italy are subject to fixed registration tax at rate of €200; (ii) private deeds (*scritture private non autenticate*) are subject to registration tax at rate of €200 only in case of use or voluntary registration or on the occurrence of the "*enunciazione*".

7. **Wealth tax on securities deposited abroad**

If the Notes are held abroad by individuals, non-profit entities and certain partnerships (*società semplici* or similar partnership in accordance with Article 5 of ITC) resident in Italy for tax purposes (not deposited in Italy and not managed by certain Italian intermediaries), another "stamp duty" (IVAFE), introduced by Article 19 of Law Decree 6 December 2011, No. 201, as amended and supplemented, applies at the yearly-based rate of 0.2 per cent. For taxpayers different from individuals, IVAFE cannot exceed Euro 14,000 per year. This tax is calculated on the market value of the Notes at the end of the relevant year or – if no market value figure is available – the nominal value or the redemption value of such financial assets held outside the Italian territory. Taxpayers are entitled to deduct from the tax a tax credit equal to any wealth taxes paid in the State where the financial assets are held (up to the amount of the Italian wealth tax due).

8. **Tax monitoring**

Pursuant to Law Decree 28 June 1990, No. 167, converted by Law No. 227 of 4 August, 1990, as amended by Law No. 97 of 6 August 2013, individuals, non-profit entities and certain partnerships (in particular, *società semplici* or similar partnerships in accordance with Article 5 of TUIR) resident in Italy for tax purposes, who at the end of the year hold investments abroad or have financial foreign activities by means of which income of foreign source can be accrued must, in some circumstances, disclose the aforesaid and related transactions to the Italian tax authorities in their income tax return (or, in case the income tax return is not due, in a proper form that must be filed within the same time as prescribed for the income tax return). The requirement applies also where the individuals

above, being not the direct holders of the foreign investments or financial activities, are the beneficial owners of them.

The disclosure requirements are not due if the foreign financial investments (including the Notes) are deposited for management or administration with qualified Italian resident intermediary, with respect to contracts entered into through their intervention, or are only composed by deposits and/or bank accounts having an aggregate value not exceeding an €15,000 threshold throughout the year, provided that the cash flow and the income derived from such investments/ activities have been subject to Italian withholding or *imposta sostitutiva* by the such intermediaries.

9. **Italian inheritance and gift tax**

Pursuant to Law Decree 3 October 2006, No. 262, transfers of any valuable asset (including shares, bonds or other securities) as a result of death or donation of Italian residents and of non-Italian residents, but in such latter case limited to assets held within the Italian territory (which, for presumption of law, includes bonds issued by Italian resident issuers), are generally taxed in Italy as follows:

- transfers in favour of spouses and direct descendants or direct ancestors are subject to an inheritance and gift tax applied at a rate of 4 per cent on the value of the inheritance or the gift exceeding €1,000,000 for each beneficiary;
- transfers in favour of brothers/sisters are subject to the 6 per cent inheritance and gift tax on the value of the inheritance or the gift exceeding €100,000 for each beneficiary;
- transfers in favour of relatives to the fourth degree or relatives-in-law to the third degree are subject to an inheritance and gift tax at a rate of 6 per cent on the entire value of the inheritance or the gift; and
- any other transfer is subject to an inheritance and gift tax applied at a rate of 8 per cent on the entire value of the inheritance or the gift.

If the beneficiary has a serious disability recognised by law, inheritance and gift taxes apply on its portion of the net asset value exceeding €1,500,000.

If the donee sells the Notes for consideration from the receipt thereof as a gift, the donee is required to pay the relevant *imposta sostitutiva* on capital gains as if the gift has never taken place.

The mortis causa transfer of financial instruments included in a long-term savings account (*piano di risparmio a lungo termine*) – that meets the requirements set forth in Article 13-bis, paragraphs 2 or 2-bis, of Law Decree 124/2019 and, as applicable, by Article 1 (100-114) of Finance Act 2017, as amended from time to time – is exempt from inheritance tax.

10. **European Directive on Administrative Cooperation**

Legislative Decree No. 29 of 4 March 2014, as supplemented from time to time, has implemented the EU Council Directive 2011/16/EU (as amended by 2014/107/UE, 2015/2376/UE, 2016/881/UE; 2016/2258/UE and 2018/822/UE), on administrative cooperation in the field of taxation (the "**DAC**").

The main purpose of the DAC is to extend the automatic exchange of information mechanism between Member States, in order to fight against cross border tax fraud and tax evasion. The new regime under DAC is in accordance with the Global Standard released by the Organisation for Economic Co-operation and Development in July 2014.

Prospective investors should consult their tax advisers on the tax consequences deriving from the application of the DAC.

The Directive on Administrative Cooperation (2014/107/EU) of December 9, 2014 (“**DAC 2**”) implemented the exchange of information based on the Common reporting Standard (“**CRS**”) within the EU. Under CRS, participating jurisdictions will obtain from reporting financial institutions, and automatically exchange with exchange partners on an annual basis, financial information with respect to all reportable accounts identified by financial institutions on the basis of common due diligence, and reporting procedures.

The EU Council Directive 2018/822/EU of 25 May 2018 (“**DAC 6**”) implemented the mandatory automatic exchange of information in the field of taxation in relation to reportable cross-border arrangements. Under DAC 6 intermediaries which meet certain criteria and taxpayers are required to disclose to the relevant Tax Authorities certain cross-border arrangements, which contain one or more of a prescribed list of hallmarks, performed from 25 June 2018 onwards.

Prospective investors should consult their tax advisers on the tax consequences deriving from the application of the Directive on Administrative Cooperation.

SUBSCRIPTION AND SALE

Notes may be sold from time to time by the Issuer to any one or more of Banca Akros S.p.A. - Gruppo Banco BPM, Banco Bilbao Vizcaya Argentaria, S.A., Banco Santander, S.A., Barclays Bank Ireland PLC, BNP Paribas, BofA Securities Europe SA, BPER Banca S.p.A., Citigroup Global Markets Limited, Commerzbank Aktiengesellschaft, Crédit Agricole Corporate and Investment Bank, Credit Suisse Bank (Europe), S.A., Deutsche Bank Aktiengesellschaft, HSBC Continental Europe, Intesa Sanpaolo S.p.A., Mediobanca – Banca di Credito Finanziario S.p.A., MUFG Securities (Europe) N.V., NatWest Markets N.V., SMBC Bank EU AG, Société Générale, UBS Europe SE and UniCredit Bank AG (the "**Dealers**"). The arrangements under which Notes may from time to time be agreed to be sold by the Issuer to, and purchased by, Dealers are set out in an amended and restated dealer agreement dated 8 June 2022 (the "**Dealer Agreement**") and made between the Issuer and the Dealers. The Dealer Agreement makes provision for the resignation or termination of appointment of existing Dealers and for the appointment of additional or other Dealers either generally in respect of the Programme or in relation to a particular Tranche of Notes.

In the case of any Tranche of Notes the method of distribution is an agreement between the Issuer and a single Dealer for that Tranche to be issued by the Issuer and subscribed by that Dealer, the method of distribution will be described in the relevant Final Terms as "Non-Syndicated" and the name of that Dealer and any other interest of that Dealer which is material to the issue of that Tranche beyond the fact of the appointment of that Dealer will be set out in the relevant Final Terms. If in the case of any Tranche of Notes the method of distribution is an agreement between the Issuer and more than one Dealer for that Tranche to be issued by the Issuer and subscribed by those Dealers, the method of distribution will be described in the relevant Final Terms as "Syndicated", the obligations of those Dealers to subscribe the relevant Notes will be joint and several and the names and addresses of those Dealers and any other interests of any of those Dealers which is material to the issue of that Tranche beyond the fact of the appointment of those Dealers (including whether any of those Dealers has also been appointed to act as Stabilisation Manager in relation to that Tranche) will be set out in the relevant Final Terms. Any such agreement for the issue and subscription of Notes will, *inter alia*, make provision for the form and terms and conditions of the relevant Notes, the price at which such Notes will be subscribed for by the Dealers and the commissions or other agreed deductibles (if any) payable or allowable by the Issuer in respect of such subscription.

United States of America

Regulation S Category 2; TEFRA D or TEFRA C as specified in the relevant Final Terms or neither if TEFRA is specified as not applicable in the relevant Final Terms.

The Notes have not been and will not be registered under the Securities Act or with any securities regulatory authority of any state or other jurisdiction of the United States and may not be offered, sold or delivered within the United States or to, or for the account or benefit of, U.S. persons except in certain transactions exempt from the registration requirements of the Securities Act. Terms used in this paragraph have the meanings given to them by Regulation S.

The Notes are subject to U.S. tax law requirements and may not be offered, sold or delivered within the United States or its possessions or to a United States person, except in certain transactions permitted by U.S. tax regulations. Terms used in this paragraph have the meanings given to them by the United States Internal Revenue Code and regulations thereunder.

Each Dealer has agreed, and each further Dealer appointed under the Programme will be required to agree, that, except as permitted by the Dealer Agreement, it will not offer, sell or deliver Notes, (i) as part of their distribution at any time or (ii) otherwise until 40 days after the completion of the distribution of the Notes comprising the relevant Tranche within the United States or to, or for the account or benefit of, U.S. persons, and such Dealer will have sent to each dealer to which it sells Notes during the distribution compliance period relating thereto a confirmation or other notice setting forth the restrictions on offers and sales of the Notes within the United States or to, or for the account or benefit of, U.S. persons.

In addition, until 40 days after the commencement of the offering of Notes comprising any Tranche, any offer or sale of Notes within the United States by any dealer (whether or not participating in the offering) may violate the registration requirements of the Securities Act.

European Union – Prohibition of Sales to EEA Retail Investors

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered, sold or otherwise made available and will not offer, sell or otherwise make available any Notes which are the subject of the offering contemplated by this Base Prospectus as completed by the Final Terms in relation thereto to any retail investor in the European Economic Area.

For the purposes of this provision, the expression "**retail investor**" means a person who is one (or more) of the following:

- (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended, "**MiFID II**"); or
- (ii) a customer within the meaning of Directive (EU) 2016/97 (the "**Insurance Distribution Directive**"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II.

UK – Prohibition of sales to UK Retail Investors

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered, sold or otherwise made available and will not offer, sell or otherwise make available any Notes which are the subject of the offering contemplated by this Base Prospectus as completed by the Final Terms in relation thereto to any retail investor in the United Kingdom. For the purposes of this provision:

- (a) the expression **retail investor** means a person who is one (or more) of the following:
 - (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018, as amended ("**EUWA**"); or
 - (ii) a customer within the meaning of the provisions of the FSMA and any rules or regulations made under the FSMA to implement the Insurance Distribution Directive, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA.

Selling Restrictions Addressing Additional United Kingdom Securities Laws

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree that:

- (a) **Financial promotion:** it has only communicated or caused to be communicated and will only communicate or cause to be communicated an invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) received by it in connection with the issue or sale of any Notes in circumstances in which section 21(1) of the FSMA does not apply to the Issuer; and
- (b) **General compliance:** it has complied and will comply with all applicable provisions of the FSMA with respect to anything done by it in relation to any Notes in, from or otherwise involving the United Kingdom.

Japan

The Notes have not been and will not be registered under the Financial Instruments and Exchange Act of Japan (Act No. 25 of 1948, as amended, the "**FIEA**") and, accordingly, each Dealer has represented and agreed that it has not, directly or indirectly, offered or sold and will

not, directly or indirectly, offer or sell any Notes in Japan or to, or for the benefit of, any resident of Japan or to others for re-offering or resale, directly or indirectly, in Japan or to any resident of Japan, except pursuant to an exemption from the registration requirements of, and otherwise in compliance with, the FIEA and other relevant laws and regulations of Japan. As used in this paragraph, "**resident of Japan**" means any person resident in Japan, including any corporation or other entity organised under the laws of Japan.

Republic of Italy

The offering of the Notes has not been registered with the *Commissione Nazionale per le Società e la Borsa* ("**CONSOB**") pursuant to Italian securities legislation and, accordingly, no Notes may be offered, sold or delivered, nor may copies of this Base Prospectus or of any other document relating to the Notes be distributed in the Republic of Italy, except:

- (a) to qualified investors (*investitori qualificati*) as defined in Article 2, letter e) of the Prospectus Regulation, pursuant to Article 1, fourth paragraph, letter a) of the Prospectus Regulation and in Article 100 of Legislative Decree No. 58 of 24 February 1998; or
- (b) in any other circumstances which are exempted from the rules on public offerings pursuant to Article 1 of the Prospectus Regulation and any other applicable Italian laws and regulations.

Any such offer, sale or delivery of the Notes or distribution of copies of this Base Prospectus or any other document relating to the Notes in the Republic of Italy must be in compliance with the selling restrictions under (a) and (b) above and:

- (i) made by an investment firm, bank or financial intermediary permitted to conduct such activities in the Republic of Italy in accordance with Legislative Decree No. 58 of 24 February 1998, CONSOB Regulation No. 20307 of 15 February 2018 and Legislative Decree No. 385 of 1 September 1993 (in each case as amended from time to time) and any other applicable laws and regulations; and
- (ii) in compliance with any other applicable laws and regulations or requirement imposed by CONSOB, the Bank of Italy or any other Italian authority (including, *inter alia*, where applicable Article 129 of Legislative Decree No. 385 of 1 September 1993, as amended, pursuant to which the Bank of Italy may request information on the issue or the offer of securities in the Republic of Italy and the relevant implementing guidelines of the Bank of Italy issued on 25 August 2015, as amended on 10 August 2016 and on 2 November 2020).

Republic of France

Each Dealer has represented and agreed that it has only offered or sold and will only offer or sell, directly or indirectly, Notes in France to qualified investors (*investisseurs qualifiés*) as defined in Article L.411-2 1° of the French *Code monétaire et financier* and it has only distributed or caused to be distributed and will only distribute or cause to be distributed in France to such qualified investors this Base Prospectus, any Final Terms or any other offering material relating to the Notes.

General

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, severally and not jointly, that it has complied and will comply, to the best of its knowledge and belief, with all applicable laws and regulations in each country or jurisdiction in or from which it purchases, offers, sells or delivers Notes or possesses, distributes or publishes this Base Prospectus or any Drawdown Prospectus or any Final Terms or any related offering material, in all cases at its own expense. Other persons into whose hands this Base Prospectus or any Final Terms or any related offering material comes are required by the Issuer and the Dealers to comply with all applicable laws and regulations in each country or jurisdiction in or from which they purchase, offer, sell or deliver Notes or possess,

distribute or publish this Base Prospectus or any Final Terms or any related offering material, in all cases at their own expense.

The Dealer Agreement provides that the Dealers shall not be bound by any of the restrictions relating to any specific jurisdiction (set out above) to the extent that such restrictions shall, as a result of change(s), after the date hereof, of applicable laws and regulations, no longer be applicable but without prejudice to the obligations of the Dealers described in the first subparagraph under this paragraph headed "*General*" above.

None of the Issuer and the Dealers has represented that Notes may at any time lawfully be sold in compliance with any applicable registration or other requirements in any jurisdiction, or pursuant to any exemption available thereunder, or assumes any responsibility for facilitating such sale.

Selling restrictions may be supplemented or modified with the agreement of the Issuer. Any such supplement or modification may be set out in the relevant Final Terms (in the case of a supplement or modification relevant only to a particular Tranche of Notes) or in a supplement to this Base Prospectus.

GENERAL INFORMATION

Listing and Admission to Trading

Application has been made for Notes issued under the Programme to be admitted during the period of twelve months after the date hereof to listing on the official list of the Luxembourg Stock Exchange and to trading on the regulated market of the Luxembourg Stock Exchange. The regulated market of the Luxembourg Stock Exchange is a regulated market for the purposes of Directive 2014/65/EU of the European Parliament and of the Council on markets in financial instruments.

However, Notes may be issued pursuant to the Programme which will not be admitted to listing on the official list of the Luxembourg Stock Exchange and to trading on the regulated market of the Luxembourg Stock Exchange but admitted to listing, trading and/or quotation by any other competent authority, stock exchange and/or quotation system of the European Union as the Issuer and the relevant Dealer(s) may agree.

Authorisations

The update of the Programme and the performance of obligations thereunder was authorised by a resolution of the Board of Directors of Leonardo passed on 5 May 2022.

All necessary consents, approvals and authorisations in connection with the issue and performance of the obligations under the Notes will be in place prior to each issue of Notes.

Clearing of the Notes

The Notes have been accepted for clearance through Euroclear and Clearstream, Luxembourg. The address of Euroclear is 1 Boulevard du Roi Albert II, B-1210 Brussels and the address of Clearstream, Luxembourg is Clearstream Banking, 42 Avenue JF Kennedy, L-1 855 Luxembourg.

The relevant Final Terms shall specify any other clearing system as shall have accepted the relevant Notes for clearance together with any further appropriate information.

Use of proceeds

The net proceeds of the issue of each Tranche of Notes will be applied by the Issuer for its general corporate purposes including, without limitation, to meet its general financing requirements.

Litigation

Save as disclosed under the section headed "*Leonardo and the Leonardo Group – Litigation*" on pages 109 and 110 of this Base Prospectus, there are no governmental, legal or arbitration proceedings, (including any such proceedings which are pending or threatened, of which the Issuer is aware), which may have, or have had during the 12 months prior to the date of this Base Prospectus, a significant effect on the financial position or profitability of Leonardo Group.

Material adverse / Significant change

Save as disclosed in the section headed "*Leonardo and the Leonardo Group – Recent developments*" on page 115 of this Base Prospectus, there has been no material adverse change in the prospects of Leonardo since 31 December 2021 (the end of the last financial period for which consolidated audited financial statements have been published) and no significant change in the financial position or performance of the Leonardo Group, taken as a whole, since 31 March 2022 (the end of the last financial period for which financial information has been published) to the date of this Base Prospectus.

Yield

In relation to any Tranche of Fixed Rate Notes, an indication of the yield in respect of such Notes will be specified in the applicable Final Terms. The yield is calculated at the Issue Date of the

Notes on the basis of the relevant Issue Price. The yield indicated will be calculated as the yield to maturity as at the Issue Date of the Notes and will not be an indication of future yield.

Auditors

The Issuer's current external and independent auditors are EY S.p.A. appointed by the shareholders' meeting of the Issuer held on 20 May 2020 for the period 2021-2029.

EY S.p.A. is authorised and regulated by the Italian Ministry of Economy and Finance (MEF) and registered on the special register of auditing firms held by the MEF. The registered office of EY S.p.A. is at Via Meravigli, 31, 20123, Milan, Italy.

The consolidated financial statements of the Issuer as at and for the year ended 31 December 2021, incorporated by reference herein, have been audited by EY S.p.A., independent auditors, as set forth in their report incorporated by reference herein, in accordance with generally accepted auditing standards in Italy.

The consolidated financial statements of the Issuer as at and for the year ended 31 December 2020, incorporated by reference herein, were audited by KPMG S.p.A., as former independent auditors, as set forth in their report incorporated by reference herein, in accordance with generally accepted auditing standards in Italy. KPMG S.p.A. is authorised and regulated by the Italian Ministry of Economy and Finance (MEF) and registered on the special register of auditing firms held by the MEF. The registered office of KPMG S.p.A. is at Via Curtatone, 3, 00185 Rome, Italy.

Dealers transacting with the Issuer – Potential conflicts of interest

Certain of the Dealers and their affiliates have engaged, and may in the future engage, in lending, in investment banking and/or commercial banking transactions with, and may perform services for, the Issuer and the Issuer's affiliates in the ordinary course of business. Certain of the Dealers and their affiliates may have positions, deal or make markets in Notes issued under the Programme, related derivatives and reference obligations, including (but not limited to) entering into hedging strategies on behalf of the Issuer and the Issuer's affiliates, investor clients, or as principal in order to manage their exposure, their general market risk, or other trading activities.

In addition, in the ordinary course of their business activities, the Dealers and their affiliates may make or hold a broad array of investments and actively trade bank loans, debt and equity securities (or related derivative securities) and financial instruments for their own account and for the accounts of their customers. Such investments and securities activities may involve securities and/or instruments of the Issuer or the Issuer's affiliates. Certain of the Dealers or their affiliates that have a lending relationship with the Issuer routinely hedge their credit exposure to the Issuer consistent with their customary risk management policies. Typically, such Dealers and their affiliates would hedge such exposure by entering into transactions which consist of either the purchase of credit default swaps or the creation of short positions in securities, including potentially the Notes issued under the Programme. Any such short positions could adversely affect future trading prices of Notes issued under the Programme. The Dealers and their affiliates may also make investment recommendations and/or publish or express independent research views in respect of such securities or financial instruments and may hold, or recommend to clients that they acquire, long and/or short positions in such securities and instruments.

In relation to the issue and subscription of any Tranche of Notes, fees and/or commissions may be payable to the relevant Dealer(s).

For the avoidance of doubt, the term "affiliate(s)" also includes parent companies.

Documents available for inspection

Copies and, where appropriate, English translations of the following documents may be available for inspection on the Issuer's website at <https://www.leonardocompany.com/en/investors/debt->

[and-credit-rating/bond](#) for ten years from their publication and, in any case, for so long as any Notes shall be outstanding:

- (a) the most recently published audited consolidated annual financial statements of the Issuer and the most recently published consolidated interim financial statements (if any) of the issuer (in each case with an English translation thereof as soon as such translation is available)
- (b) this Base Prospectus, any supplements hereto and the documents incorporated by reference herein;
- (c) any Final Terms relating to Notes which are admitted to listing, trading and/or quotation by any competent authority, stock exchange and/or quotation system. However, in the case of any Notes which are not admitted to listing, trading and/or quotation by any competent authority, stock exchange and/or quotation system, the relevant Final Terms will only be available for inspection by the relevant Noteholders;
- (d) the by-laws (*statuto*) of Leonardo – *Società per azioni* (with an English translation thereof); and
- (e) the Agency Agreement.

In addition, this Base Prospectus, each Final Terms relating to Notes which are admitted to trading on the Luxembourg Stock Exchange's regulated market and each document incorporated by reference are available on Luxembourg Stock Exchange's website at www.bourse.lu.

The Legal Entity Identifier

The Legal Entity Identifier (LEI) code of the Issuer is 529900X4EEX1U9LN3U39.

Issuer website

The Issuer's website is <https://www.leonardocompany.com/en/home>. Unless specifically incorporated into this Base Prospectus, information contained on the website does not form part of this Base Prospectus.

Validity of prospectus and prospectus supplements

For the avoidance of doubt, the Issuer shall have no obligation to supplement this Base Prospectus in the event of significant new factors, material mistakes or material inaccuracies after the end of its 12-month validity period.

Post issuance Information

The Issuer will not provide any post issuance information, unless required to do so by any applicable laws and regulations.

ISSUER

Leonardo – Società per azioni

Registered office:
Piazza Monte Grappa, 4
00195 Rome
Italy

ARRANGER

BofA Securities Europe SA

51 rue La Boétie
75008 Paris
France

DEALERS

Banca Akros S.p.A. - Gruppo Banco BPM

Viale Eginardo, 29
20149 Milano
Italy

Banco Bilbao Vizcaya Argentaria, S.A.

Ciudad BBVA
Asia Building 1st floor
C/Sauceda 28
28050 Madrid
Spain

Banco Santander, S.A.

Ciudad Grupo Santander
Avenida de Cantabria s/n
Edificio Encinar
28660, Boadilla del Monte, Madrid
Spain

Barclays Bank Ireland PLC

One Molesworth Street
Dublin 2
D02RF29
Ireland

BNP Paribas

16 Boulevard des Italiens
75009 Paris
France

BofA Securities Europe SA

51 rue La Boétie
75008 Paris
France

BPER Banca S.p.A.

Corporate & Investment Banking
Via G. Negri 10
20123 Milano
Italy

Citigroup Global Markets Limited

Citigroup Centre
Canada Square
Canary Wharf
London E14 5LB
United Kingdom

Commerzbank Aktiengesellschaft

Kaiserstraße 16 (Kaiserplatz)
60311 Frankfurt am Main
Germany

Crédit Agricole Corporate and Investment Bank

12, Place des Etats-Unis
CS 70052
92547 Montrouge Cedex
France

Credit Suisse Bank (Europe), S.A.

Calle de Ayala 42
28001 Madrid
Spain

Deutsche Bank Aktiengesellschaft,

Mainzer Landstr. 11-17
60329 Frankfurt am Main
Germany

HSBC Continental Europe

38, avenue Kléber
75116 Paris
France

Intesa Sanpaolo S.p.A.

Divisione IMI Corporate & Investment
Banking
Via Manzoni 4
20121 Milan

Italy

**Mediobanca – Banca di Credito
Finanziario S.p.A.**
Piazzetta E. Cuccia 1
20121 Milan
Italy

MUFG Securities (Europe) N.V.
World Trade Center, Tower H, 11th Floor
Zuidplein 98
1077 XV Amsterdam
The Netherlands

NatWest Markets N.V.
Claude Debussylaan 94
Amsterdam 1082 MD
Netherlands

SMBC Bank EU AG
Neue Mainzer Straße 52-58, 60311
Frankfurt
Germany

Société Générale
29 Boulevard Haussmann
75009 Paris
France

UBS Europe SE
Bockenheimer Landstraße 2-4,
60306 Frankfurt am Main
Germany

UniCredit Bank AG
Arabellastrasse 12
81925 Munich
Germany

FISCAL AGENT

Société Générale Luxembourg
11, avenue Emile Reuter
L-2420 Luxembourg
Grand Duchy of Luxembourg

PAYING AGENT

Banque Internationale à Luxembourg, société anonyme
69, route d'Esch
L-2953 Luxembourg
Grand Duchy of Luxembourg

LEGAL ADVISERS

To the Issuer as to Italian law:

Legance Avvocati Associati
Via Broletto, 20
20121 Milan
Italy

To the Dealers as to English and Italian law:

Studio Legale Associato in associazione con Clifford Chance
Via Broletto, 16
20121 Milan
Italy

INDEPENDENT AUDITORS TO LEONARDO – Società per azioni

For the financial year ended 31 December 2021 and thereafter:

EY S.p.A.
Via Meravigli, 31,
20123, Milan
Italy

For the financial year ended 31 December 2020:

KPMG S.p.A.
Via Curtatone, 3
00185 Rome
Italy

LISTING AGENT

Banque Internationale à Luxembourg, société anonyme
69 route d'Esch
L-2953 Luxembourg
Grand Duchy of Luxembourg